

Board of Trustees of the University of Oregon
Meeting Summary | December 4, 2018

Membership

Marcia Aaron	Present	Chuck Lillis, Chair	Present
Connie Ballmer	Present	Laura Lee McIntyre	Present
Peter Bragdon	Present	Jimmy Murray	Present
Andrew Colas	Absent	Will Paustian	Present
Ann Curry	Absent	Ginevra Ralph	Present
Allyn Ford	Present	Michael Schill	Present
Joe Gonyea, III	Present	Mary Wilcox	Present
Ross Kari	Absent		

The Board of Trustees of the University of Oregon (Board) met at the Ford Alumni Center on the UO's Eugene campus on December 4, 2018. Below is a summary of Board reports, discussions and actions. An audio recording is maintained on file.

Convening and Approval of Minutes. Chair Chuck Lillis called the meeting to order at 10:03 a.m. Roll was taken and a quorum verified. The Board approved the minutes from its September 2018 meeting without amendment.

Public Comment. Following is a list of individuals who spoke and the general topic(s) of their remarks. Full remarks are available on the audio recording.

- *Matthew Gola (graduate student): Spoke to the need for financial literacy at the university and the desire to see financial literacy workshops on campus using alumni or other community members with professional experience*
- *Jack Dresser (community member): Spoke in favor of the student senate's passage (spring 2018) of a resolution in favor of divestment from companies alleged to perpetuate international law violations against Palestine*
- *Joe Tyndall (community member, auditing courses): Spoke about the trend toward more social justice in classrooms, his negative experiences in auditing courses, and his opposition to social justice as a movement and its pervasiveness on campus*
- *David Igl (alumnus): Spoke in defense of Frederick Dunn and discussed false narratives around Professor Dunn's history, read an exchange between himself and General Counsel Kevin Reed regarding this topic, and discussed his offer of a scholarship fund of \$100,000 in honor of Frederick Dunn.*

Standing Reports. The Board received standing reports from the following individuals. Full reports are available in the audio recording and written summaries are in the meeting packet (Gallegos, Harbaugh) or on the President's website (Schill).

- *ASUO President Maria Gallegos*
- *University Senate President Bill Harbaugh*
- *University President Michael Schill*

Seconded Motions from Committee. Trustee Peter Bragdon provided an overview of three seconded motions from the FFC committee, which came from the committee unanimously.

ACTION: The seconded motion from the Finance and Facilities Committee to authorize the UO to enter into a license agreement with Fanatics Apparel, LLC was approved by voice vote without dissent.

ACTION: The seconded motion from the Finance and Facilities Committee to authorize the UO to enter into license and lease agreements for purposes of capital enhancements to Matthew Knight Arena was approved by voice vote without dissent.

ACTION: The seconded motion from the Finance and Facilities Committee to authorize the UO to accept a gift of real property on the Oregon Coast was approved by voice vote without dissent.

Government Affairs. The board heard a report from Libby Batlan, associate vice president for government and community affairs, Hans Bernard, assistant vice president for government and community affairs, and Betsy Boyd, associate vice president for federal affairs. The discussion began with a report on state affairs with a particular focus on the UO's agenda and priority list for the 2019 legislative session. Much of the UO's advocacy will center on funding through various mechanisms: the public university support fund (PUSF), state programs at the UO (i.e., Labor Education Research Center, Clinical Legal Education), Oregon Opportunity Grants, Sports Equity Lottery Scholarships, and individual programmatic support (i.e., Sustainable City Year Program, Institute of Marine Biology replacement vessel, ShakeAlert!, and Prison Education). Batlan and Bernard also discussed the UO's capital construction and renewal priorities, which include a project to renovate Huestis Hall and a deferred maintenance pool for all seven public universities. They also provided examples of the types of policy discussions that the legislative team tracks during session, ranging from pay equity and labor issues to child care and community safety. Batlan and Bernard discussed the recently-released Governor's Recommended Budget (GRB), which includes flat funding for the PUSF at \$ **\$736.8** million (equates to a decrease in annual year-over-year funding for the UO in FY2020). The governor also released an "investment budget" along with the GRB that is premised on the passage of new revenue, which would fund a \$120 million additional allocation to the PUSF among other reinvestments. Trustees asked questions about capital project prioritization, the timing of any certainty around a final appropriation, and the size of the Higher Education Coordinating Commission Budget.

Boyd provided a recap of the current status of federal affairs and the federal advocacy in which the UO (including faculty and students) engaged over the past year, including presentations by research faculty to congressional groups and the work of the UO in coordination with national higher education associations (e.g., AAU, APLU). Boyd articulated the non-financial ways federal government can be supportive of the institution through casework, cutting through certain bureaucratic logjams, and general advocacy. Boyd discussed the current budget situation and what that may mean for education and research funding. Additionally she discussed a number of key issues federal affairs will watch in 2019 and beyond, including the budget, infrastructure, re-authorization of the Higher Education Act, immigration, and others.

The meeting recessed and reconvened at 1:00 p.m.

Tuition-Setting Preparatory Discussion. Vice President for Finance and Administration and CFO Jamie Moffitt and Vice President for Student Life Kevin Marbury, co-chairs of the Tuition and Fee Advisory Board (TFAB), provided trustees with an update on the tuition-setting landscape as TFAB's work got underway this fall and continues into spring 2019. Moffitt began with a look at the major cost drivers expected in

the 2019-2020 (FY2020) budget, particularly focused on the education and general (E&G) fund. These major cost drivers include things such as increases to wages and salaries, increases to medical and retirement costs, strategic investments, and other key institutional expenses. These major cost drivers—which are not an exhaustive list of all possible cost increases—amount to a \$24.1 million increase to the FY19 base budget of \$541 million (4.45%). Marbury then provided a process overview of this year’s tuition and fee setting efforts. He provided trustees with an updated calendar of TFAB meetings, discussed attendance and student participation, and noted the organization of information that is presented at meetings. Marbury pointed out the tuition and fees website, which is updated regularly during the TFAB process. Moffitt spent a little time discussing with trustees the change in the tuition-setting schedule, whereby resident undergraduate tuition will be set in May, rather than in March, in hopes of having more up-to-date information about the legislative session and about the likely size of the incoming class. Moffitt then explained how if the GRB (*see State Affairs update, above*) were implemented, the UO would see a cut of approximately \$2.7 million in annual state appropriation funding in FY2020. She noted, however, that the governor has expressly requested that public university boards set tuition based on the assumption that her “investment budget” will be implemented, which assumes a biennial increase of \$120 million to the PUSF. Moffitt noted that the difference between the GRB’s base budget and the investment budget is estimated at approximately \$10 million per year for the UO, which is a sizeable figure relative to tuition assessments. She and trustees discussed the various considerations that must be taken into account to comply with the governor’s request, including the need to have discussions regarding a back-up plan if the investment budget is not implemented.

Institute for Health and the Built Environment. Architecture Professor Kevin Van Den Wymelenberg provided an overview of the Institute for Health in the Built Environment (IHBE), a new institute launched in the last year but which is built upon nearly forty years of the UO’s distinct reputation around sustainability, architecture, and energy studies in buildings. IHBE is a new approach to combining and enhancing the work of three pre-existing units: Energy Studies in Buildings (ESBL), Biology and the Built Environment Center, and the Baker Lighting Lab. Van Den Wymelenberg discussed the intersection of design and science, which is a growing area of research and practice both in education and commerce/industry. He refers to this as “design driven scientific inquiry.” He discussed a number of the IHBE’s partners at the UO and at other institutions, companies and organizations. Van Den Wymelenberg discussed how the Institute considers work through four “wicked problems”: (1) the indoor generation (the propensity of humans to spend upwards of 90% of time *indoors* and the relationship to indoor air quality and health; (2) buildings consume 50% of the energy; (3) 1 in every 25 hospitalized patients get sick from going to the hospital (health care-associated infection); and (4) by 2050, ten million people will die per year due to multi-resistant bacteria. Throughout his presentation, Van Den Wymelenberg updated trustees on specific initiatives such as the Tallwood Design Institute partnership with OSU, the UO’s grant from Business Oregon to build a world-class wood products-based acoustic testing facility, and partnerships with OHSU on health and disease prevention in medical facilities.

Knight Campus for Accelerating Scientific Impact. Bob Guldberg, vice president and executive director of the Knight Campus for Accelerating Scientific Impact, provided an update to trustees about Knight Campus’s recent developments, particularly since he started at the UO this past summer. Guldberg thanked Patrick Phillips for his service as acting director of the Campus, acknowledging that Phillips had done a lot of legwork to get the Campus up and running both from a physical standpoint and an operational standpoint. Guldberg updated trustees on the leadership team, the external advisory board, the internal advisory board, and the faculty fellows. He also discussed a few specific committees and work groups established by the internal advisory board to look at tenure track faculty personnel issues; diversity, equity and inclusion; professional responsibilities; competitive reviews; and faculty searches.

Gulberg walked trustees through the Strategic Planning Process undertaken by the Knight Campus, which was done in coordination with Nexight, LLC. Gulberg provided an update on the capital construction project — which is expected to run through winter 2020 — the Knight Campus Internships program, career acceleration, and a biomedical engineering graduate program under development. The latter is part of a growing collaboration between the Knight Campus and OHSU. Gulberg also discussed programming that includes things such as lecture series, innovation panels, shared research equipment, and the Undergraduate Scholar Program. He provided an overview of the Knight Campus budget, including additional philanthropy received since the lead gift from Phil and Penny Knight. Trustees and Gulberg discussed partnerships, academic programming, corporate relations, and financial stability.

Adjournment. The meeting adjourned at 1:35 p.m.