

NOTICE OF PUBLIC MEETING

The Board of Trustees of the University of Oregon will hold the following public meeting(s):

Thank you for your patience as the Board of Trustees meeting unfolds in a manner that is conscious of social distancing. For example, listed presenters may change or be reduced, it may take longer between topics as we clean microphones, and the video stream may not capture everyone as individuals present in the room will be spread out.

Monday, March 16, 2020 at 12:00 p.m.

Ford Alumni Center, Room 403

This meeting is an executive session only and is held as authorized under ORS 192.660(2)(d). It is closed to members of the public and the media.

Subjects of the meeting will include: discussions related only to current collective bargaining between the UO and United Academics.

Tuesday, March 17, 2020 at 9:30 a.m.

Ford Alumni Center Giustina Ballroom

Subjects of the meeting will include, standing reports, demographics and higher education, conferral of an honorary degree, COVID-19 planning and response, seconded motions from March 16 committee meetings and consideration of AY21 tuition and fees.

The meeting on March 17 will be livestreamed at: <https://trustees.uoregon.edu/meetings>.

The Ford Alumni Center is located at 1720 East 13th Avenue, Eugene, Oregon. Sign language for the deaf or hard of hearing should be requested at least 48 hours in advance of the posted meeting time by contacting Jennifer LaBelle at (541) 346-3166 or emailing trustees@uoregon.edu. Please specify the sign language preference.

Board of Trustees Meeting Agenda
March 16, 2020 @ 12:00 p.m. | March 17, 2020 @ 9:30 a.m.
Amended March 14, 2020

Thank you for your patience and understanding as the Board of Trustees meeting unfolds in a manner that is conscious of social distancing. For example, listed presenters may change or be reduced, it may take longer between topics as we clean microphones, and the video stream may not capture everyone as individuals present in the room will be spread out.

MARCH 16, 2020 – 12:00 p.m.

Ford Alumni Center, Room 403

This meeting is an executive session only. It is called as authorized under ORS 192.660(2)(d) for purposes of discussing labor negotiations. It is closed to the public and the media.

Convene Public Meeting – Executive Session Only

- Call to order
Labor Negotiations with United Academics: Mark Schmelz, chief human resources officer; Missy Matella, senior director of employee and labor relations.

Meeting Adjourned

MARCH 17, 2020 | 9:30 a.m.

Ford Alumni Center, Giustina Ballroom

Convene Public Meeting

- Call to order, roll call, verification of a quorum
 - Approval of Minutes from December 2019
 - President’s Report
 - Public Comment – Social distancing protocols will be in place for those wishing to make public comment in person. Public comment may also be submitted via email to trustees@uoregon.edu.
1. **ASUO and University Senate Reports**
 - ASUO President Sabinna Pierre
 - University Senate President Elizabeth Skowron
 2. **Tuition and Mandatory Fees for Academic Year 2020-2021 (Action):** Michael Schill, President; Jamie Moffitt, Vice President for Finance and Administration; Kevin Marbury, Vice President for Student Life [Materials can be found under the bookmark for Agenda Item #5 – page 27.]
 3. **COVID-19 Planning and Response at UO:** Andre Le Duc, Chief Resilience Officer and AVP for Safety and Risk Services [Materials can be found under the bookmark for Agenda Item #2 – page 9.]
 4. **Honorary Degree – James F. Ivory (Action):** Michael Schill, President [Materials can be found under the bookmark for Agenda Item #3 – page 11.]
 5. **Resolutions and Seconded Motions from Committee (Actions)** [Materials can be found under the bookmark for Agenda Item #4 – page 17.]
 - 4.1 **Seconded Motion from FFC – Autzen Audio/Video Project:** Ross Kari, FFC Chair
 - 4.2 **Seconded Motion from FFC – Amended Multi-Media Agreement:** Ross Kari, FFC Chair
 - 4.3 **Seconded Motion from FFC – Bond Refund Authorization:** Ross Kari, FFC Chair

Meeting Adjourned



Agenda Item #1

ASUO and University Senate Reports

*A report from ASUO had not been received
by the time this packet was published.*

University Senate Report

Board of Trustees Meeting

Elizabeth Skowron, Ph.D.
President, University Senate
Professor, Department of Psychology
March 17, 2020



Overview

1. Academic Governance
2. Student Success
3. Faculty Success
4. Senate Functions



Academic Governance

New Undergraduate STEM Programs

Launch Fall, 2020:

- ❑ Neuroscience (US19/20-05)
- ❑ Data Science (US19/20-06)

Launch Fall, 2021:

- ❑ Bioengineering (US19/20-08)

Expedited Tenure Review Policy (US19/20-10)



Student Success

Accelerated Masters Program (US19/20-09)

- *graduate with UO bachelors & masters degrees in 5 years*

Textbook Affordability Task Force

- *institutional approaches to reduce textbook costs for our students*

Task Force on Standardized Tests in Admissions

- *review standardized testing (ACT, SAT) in undergraduate admissions*



Faculty Success

Teaching

- Strengthen evaluation instruments & practices

Research & Scholarship

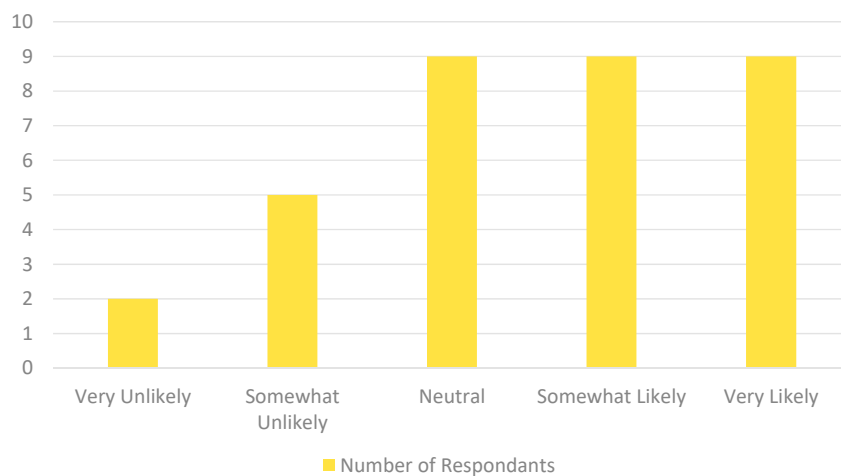
- Senate Research Commission
 - Improve Faculty Research Mentorship*
 - Promote Interdisciplinary Scholarship*
 - Connect Research & Undergraduate Education*
- Open Access Initiative—Library Committee

University Service

- Elections: *Recruitment & Outreach*
- Call for Nominations: *Senate Service Awards*



How Likely are You to Recommend Senate and/or University Committee Service to Colleagues?



Senate Functions

- Organization
- Communication
- Collaboration
- Advocacy



Questions...?



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Agenda Item #2

COVID-19 Planning and Response

Due to the rapidly-changing nature of this situation, there are no advance materials for this agenda item.

Note: This agenda item replaced a previously posted topic regarding demographics and higher education demand. Unfortunately the guest presenter for that item was unable to travel to Eugene.

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Agenda Item #3

Honorary Degree

MEMORANDUM

To: Board of Trustees

Fr: Michael H. Schill, President

Date: March 09, 2020

Re: Honorary Degree Recommendation

It is with great enthusiasm that I recommend to the Board of Trustees that it confer an honorary degree upon **Mr. James Ivory**. I hope you will support this recommendation with an affirmative vote. Mr. Ivory is viewed by the committee as embodying the full spirit of the honorary degree, the university's highest honor.

The university reinvigorated the use of honorary degrees and I am very pleased that we can recognize accomplished and outstanding individuals who have had extraordinary impact on the world. I believe these degrees are an important tool for the UO to engage with civic, cultural, academic and philanthropic leaders, particularly those with a connection to the UO. Honorary degrees send a message about what we value, create or enhance links to the institution, and demonstrate gratitude for a person's impact in the world.

It is in this spirit that I wholeheartedly recommend the conferral of an honorary degree upon Mr. Ivory. Below is some contextual information about the honorary degree selection process, followed by an articulation of why I—and others on campus who forwarded his selection to me—believe he is eminently worthy.

Criteria for Honorary Degrees

Under UO policy, honorary degrees may be awarded to (i) those who have shown outstanding scholarship or artistic achievement in their lifetime, or (ii) those who have performed extraordinary public service or contributions to society in their lifetime.

Nomination and Recommendation Process

The general process is articulated in the policy. All work is done in confidence up until this point of recommendation to the board. The primary steps are:

1. Solicitation of nominees by the committee. This is ongoing, but with a proactive push in the fall.
2. Review of all nominees by the committee against the criteria. Those supported by a majority of the committee are forwarded to the University Senate.
3. Review of nominees by the University Senate in its role representing the university's faculty. Those supported by a majority of the University Senate are placed in a pool, for up to three years, from which I can make a recommendation to you.
4. Recommendation by me to you for final approval. I may recommend up to two per year from the pool.

Acceptance of an Honorary Degree

If an individual accepts this honor from the UO, we hope they will visit campus so that the community more broadly can honor them.

About the Nominee

James Francis Ivory is viewed as the ideal honorary degree candidate by the committee. Ivory is an American film director, producer, and screenwriter. Ivory (with his production company Merchant-Ivory) has produced more than 40 movies and his work has been recognized with the Oscar, BAFTA, and Golden Globe among others. Additionally, Ivory has been generous in giving back to the university, including a donation of his papers, which are held by Special Collections.

Ivory was raised in Klamath Falls, Oregon, where he attended Klamath Falls High School. He later graduated from the University of Oregon School of Architecture and Allied Arts, from which he received a degree in fine arts in 1951. He then attended the University of Southern California School of Cinematic Arts, where he wrote, photographed, and produced *Venice: Theme and Variations*. The film was named by The New York Times in 1957 as one of the ten best non-theatrical films of the year. He graduated from USC in 1957.

Ivory subsequently formed a lifelong creative partnership with producer Ismail Merchant and writer Ruth Praver Jhabvala. Together they wrote, produced, and directed over 30 films.

In 1986, *A Room with a View*, based on the E. M. Forster novel, was nominated for eight Academy Awards. *A Room with a View* was also voted Best Film of the year by the Critic's Circle Film Section of Great Britain, the British Academy of Film and Television Arts, the National Board of Review in the United States, and in Italy, where the film won the Donatello Prize for Best Foreign Language Picture and Best Director.

In 1987, *Maurice* received a Silver Lion Award for Best Director at the Venice Film Festival. This was followed in 1990 by *Mr. and Mrs. Bridge*, which was adapted by Ruth Jhabvala from the novels by Evan S. Connell. This film received an Oscar nomination as well as Best Actress and Best Screenplay from the New York Film Critics Circle.

In 1992, Ivory directed another Forster-adapted film, *Howards End*. The film was nominated for nine Academy awards. The film also won Best Picture at the British Academy of Film and Television Arts (BAFTA) Awards, as well as awards for Best Picture and Best Director for Ivory from the National Board of Review. The Directors Guild of America awarded the D.W. Griffith award, its highest honor, to Ivory for his work. At the 1992 Cannes Film Festival the film won the 45th Anniversary Prize.

Howard's End was immediately followed by *The Remains of the Day*, which in turn was nominated for eight Academy Awards.

In 2018 Ivory won an Academy Award for Best Adapted Screenplay for the film *Call Me by Your Name*.

Merchant-Ivory Films created and defined a form of filmmaking so unique and recognizable that the Los Angeles Times declared that in Hollywood “Merchant-Ivory [has become] a genre unto itself.”

Thank You

Thank you for your consideration of this recommendation. I believe you will find Mr. Ivory to be as deserving as I do.

Board of Trustees of the University of Oregon

Resolution: Conferral of Honorary Degree upon James F. Ivory

Whereas, Mr. James Ivory is a native Oregonian and an alumnus of the University of Oregon;

Whereas, Mr. Ivory has had an extraordinarily successful—and Oscar-winning—career in filmmaking, including screenwriting, direction, and production;

Whereas, his production company has released numerous award-winning films, including, but not limited to, such notable titles as *Howard’s End*, *The Remains of the Day*, *A Room with a View*, and *Call Me by Your Name*;

Whereas, Mr. Ivory has represented his industry, his university, and his state with distinction and meets the criteria set forth in the Honorary Degree policy that such awards be conferred upon individuals who have “shown outstanding scholarship or artistic achievement in their lifetime;”

Whereas, in accordance with the aforementioned policy and the laws of the State of Oregon, President Michael H. Schill formally recommends to the Board of Trustees that Mr. Ivory receive an honorary doctorate—the institution’s highest honor—from the University of Oregon.

NOW THEREFORE, the Board of Trustees of the University of Oregon hereby grants an honorary doctor of philosophy degree to Mr. James Frances Ivory in recognition of his outstanding achievements.

Moved: _____ Seconded: _____

Trustee	Vote	Trustee	Vote
Aaron		Kari	
Ballmer		Lillis	
Bragdon		McIntyre	
Colas		Murray	
Ford		Ralph	
Gonyea		Wilcox	
Hornecker		Wishnia	

Date: _____ Initials: _____

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Agenda Item #4

Seconded Motions from Committees

This resolution is presented to the Board as a seconded motion from the Finance and Facilities Committee pending March 16, 2020, committee action. A detailed project description is available in the Finance and Facilities meeting materials packet for March 16.

Introduction

The Board of Trustees must approve all capital projects exceeding \$5,000,000 in total cost. The Department of Intercollegiate Athletics seeks Board approval for an audio/visual system project at Autzen Stadium.

Issue and Proposal

The project is anticipated to cost \$12 million and involves the removal of the existing stadium sound system (installed in 2002), removal of the small video board located in the northeast end of the stadium, and the installation of a new structure at the east end of the stadium which will include a point-source sound system and a new video board.

Athletics wishes to begin installation of the project as soon as possible to ensure project completion in August 2020.

Included in this packet:

1. A brief overview of the project from Campus Planning and Facilities Management
2. A few renderings of the project provided by Athletics
3. The resolution

This action item is before the Finance and Facilities Committee and, if approved, would proceed to the Board as a seconded motion.

Board of Trustees of the University of Oregon

Seconded Motion: Authorization for Autzen Stadium A/V Project

Whereas, the Department of Intercollegiate Athletics wishes provide the highest possible fan experience for those who visit Autzen Stadium;

Whereas, audio and visual aspects of the fan experience are critically important and the equipment within Autzen Stadium is outdated;

Whereas, the Department of Intercollegiate Athletics has secured private gifts dedicated to cover the cost of upgrading the stadium’s audio/video displays and equipment;

Whereas, any capital project in excess of \$5 million must receive approval by the Board of Trustees; and,

Whereas, the Finance and Facilities Committee has submitted this motion to the full Board, recommending passage.

Now, THEREFORE, the Board of Trustees of the University of Oregon hereby authorizes the Vice President for Finance and Administration and Director of Intercollegiate Athletics, or their designee(s), to execute contracts, expend resources, and engage in work necessary to install a new audio/video system at Autzen Stadium as described in the project summary provided to the Committee on this date. The authorized budget for this project is \$12 million, and the budget must be adhered to consistent with the Retention and Delegation of Authority.

Trustee	Yes	No	Trustee	Yes	No
Aaron			Kari		
Ballmer			Lillis		
Bragdon			McIntyre		
Colas			Murray		
Ford			Ralph		
Gonyea			Wilcox		
Hornecker			Wishnia		

Record here if a vote was taken without a roll call vote: _____

Dated: _____ Initials: _____

This resolution is presented to the Board as a seconded motion from the Finance and Facilities Committee pending March 16, 2020, committee action.

In 2008, the Department of Intercollegiate Athletics entered into a ten-year multimedia license agreement with IMG College, LLC (IMG)¹. In 2016, the Board approved and the UO executed an amended agreement with IMG that extended the relationship through June 30, 2022. The revised agreement resulted in terms for the university more reflective of the current media rights marketplace.

Athletics has negotiated amendments to this most recent agreement. The change in total value to the UO exceeds \$5 million, thus triggering Board review and authorization.

The negotiated amendments are attached to the resolution as Exhibit A. The 2016 agreement is available in the Finance and Facilities March 16 meeting materials packet as Exhibit B to the committee's resolution. Certain trade secret information is redacted from the posted information in compliance with public records laws.

Key provisions are below.

<i>Duration</i>	Ten years (FY2019-20 – FY2028-29)
<i>Guaranteed payments</i>	\$123.05 million over the ten-year term
<i>Revenue sharing</i>	During each year of the agreement, the university will be paid royalties totaling the greater of: (1) Annual Guaranteed Royalty, or (2) 70% of gross revenues earned by IMG.
<i>Exclusivity</i>	Exclusive, worldwide rights for IMG
<i>Rights</i>	The agreement covers all multimedia facets such as, but not limited to, radio, signage, impacts and opportunities at events, and game entitlements.

¹ IMG College is a subsidiary of IMG. Per the company's website, IMG "is a global leader in sports, events, media and fashion, operating in more than 25 countries. The company represents and manages some of the world's greatest sports figures and fashion icons; stages thousands of live events and branded entertainment experiences annually; and is the world's largest independent producer and distributor of sports media."

Board of Trustees of the University of Oregon

Seconded Motion: Authorization for Approval of Amendments to Multimedia Rights Agreement for Oregon Athletics

Whereas, the University of Oregon Department of Intercollegiate Athletics (“Oregon Athletics”) wishes to enter into an updated multimedia rights agreement with IMG College (“IMG”) for purposes of an exclusive arrangement to manage media rights and other specific marketing elements for Oregon Athletics;

Whereas, such agreements provide revenue to Oregon Athletics to help offset costs of the institution’s intercollegiate athletics programs and maintain the department’s self-sufficiency;

Whereas, the proposed amendments to the agreement stipulate certain financial payments from IMG to Oregon Athletics, including, but not limited to, minimum guaranteed payments of \$123.05 million over a ten-year period;

Whereas, section 1.7.8 of the University’s Policy on the Retention and Delegation of Authority requires Board approval of the execution of an instrument where anticipated value to the University of Oregon exceeds \$5 million; and,

Whereas, the Finance and Facilities Committee has submitted this motion to the full Board, recommending authorization.

Now, THEREFORE, the Board of Trustees hereby authorizes the President, or his designee(s), to execute amendments to the marketing rights agreement between Oregon Athletics and IMG attached hereto as Exhibit A. The Board of Trustees also hereby ratifies all prior actions taken on behalf of the University related to the negotiation and execution of the aforementioned agreement.

Trustee	Yes	No	Trustee	Yes	No
Aaron			Kari		
Ballmer			Lillis		
Bragdon			McIntyre		
Colas			Murray		
Ford			Ralph		
Gonyea			Wilcox		
Hornecker			Wishnia		

Record here if a vote was taken without a roll call vote: _____

Dated: _____ Initials: _____

FIRST AMENDMENT TO UNIVERSITY OF OREGON MULTIMEDIA LICENSE AGREEMENT

This FIRST AMENDMENT TO MULTIMEDIA LICENSE AGREEMENT (this "Amendment") is made and entered into effective as of March 1, 2020, by and between the University of Oregon ("University") and IMG College, LLC, a Delaware limited liability company ("IMG"). University and IMG are sometimes collectively referred to hereinafter as the "Parties" and individually as a "Party".

WITNESSES:

WHEREAS University and IMG previously entered into that certain University of Oregon Multimedia License Agreement dated as of July 1, 2016 (the "Agreement"); and

WHEREAS University and IMG desire to enter into this Amendment to amend and extend the Agreement on terms and conditions set forth herein.

NOW THEREFORE, in consideration of the premises hereof and the mutual promises and covenants contained herein, together with other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, University and IMG, intending to be legally bound, hereby agree as follows:

1. Section 3.01 of the Agreement shall be deleted in its entirety and replaced with the following:
 - 3.01 The term of this License Agreement (the "Term") shall begin on the Effective Date and conclude on June 30, 2029, unless earlier terminated as provided herein.
2. Section 3.02 of the Agreement shall be deleted in its entirety and replaced with the following:
 - 3.02 Between the period of September 1, 2027 and December 31, 2027, University and IMG agree to negotiate in good faith with each other regarding a potential extension of this License Agreement beyond the Term or a new License Agreement. Until the expiration of such negotiation period (December 31, 2027), University will not enter into any discussions with any other parties or competitors of IMG for the same or similar services provided in accordance with this License Agreement. Should IMG and University fail to reach an agreement on an extension of the Term or enter into a new License Agreement prior to or during the negotiation period referenced above, University shall thereafter have the right to negotiate with any other party on an unrestricted basis for the same or similar services and rights. In any event, this Agreement shall remain in full force and effect through the end of the Term, unless earlier terminated as provided herein. IMG agrees that nothing in this Section 3.02 shall prevent University from performing general market research regarding grants of rights similar to that in this Agreement.
3. Section 4.01 of the Agreement shall be deleted in its entirety and replaced with the following:
 - 4.01 For each License Agreement Year during the Term of this Agreement, IMG will pay University an annual royalty ("Annual Royalty Amount") equal to the greater of (i) the "Annual Guaranteed Royalty" (defined below) or (ii) seventy percent (70%) of GCCR:

License Agreement Year

Annual Guaranteed Royalty

2019/20
2020/21
2021/22
2022/23
2023/24
2024/25
2025/26
2026/27
2027/28
2028/29

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The Annual Guaranteed Royalty amounts due to University from IMG as outlined in this Section 4.01 shall not be subject to any reduction related to the excluded categories as outlined in Schedule 2.11. The Annual Guaranteed Royalty for each License Agreement Year will be paid in four (4) equal installments as follows: September 30, December 31, March 31, and June 30. If and to the extent additional royalties are due for a License Agreement Year on account of seventy percent (70%) of GCCR exceeding the Annual Guaranteed Royalty, such additional amount shall be calculated pursuant to this Section 4.01, based on GCCR received by IMG as of June 15th of each License Agreement Year, and will be due and payable on or before June 30th of each License Agreement Year. The Parties acknowledge and agree that \$100,000.00 of the Annual Guaranteed Royalty in each License Agreement Year shall be allocated to the Duck Athletic Fund and IMG shall receive donor status in accordance with such donation level.

4. Section 4.02 of the Agreement shall be deleted in its entirety and replaced with the following:

4.02 With respect to GCCR of a License Agreement Year received after June 15th of such License Agreement Year, any additional royalties due under Section 4.01 will be payable to University by the 30th of the month following the month in which such royalties are collected.

5. Section 4.03 of the Agreement shall be deleted in its entirety and replaced with the following:

4.03 In addition to the Annual Royalty Amount, and in consideration of the rights licensed hereunder to IMG, IMG agrees to pay University, without setoff, the following signing bonus payments: (i) ██████████, to be paid to University on or before June 30, 2021; (ii) ██████████, to be paid to University on or before June 30, 2025; and (iii) ██████████, to be paid to University on or before June 30, 2028. In addition, IMG agrees to pay University, the following capital subsidies to be used by the University to make capital improvements to the University Athletic Facilities that will enhance, or create new, sponsorship opportunities/inventory to generate GCCR hereunder: (a) One Million Five Hundred Thousand Dollars (\$1,500,000.00), to be paid to University on or before June 30, 2020; (b) One Million Five Hundred Thousand Dollars (\$1,500,000.00), to be paid to University on or before June 30, 2021; (c) One Million Dollars (\$1,000,000.00), to be paid to University on or before June 30, 2022; (d) One Million Dollars (\$1,000,000.00), to be paid to University on or before June 30, 2023; and (e) Five Hundred Thousand Dollars (\$500,000.00), to be paid to University on or before June 30, 2025.

6. Section 8.03 of the Agreement shall be deleted in its entirety and replaced with the following:

- 8.03 Each License Agreement Year, University will provide IMG, at no additional cost to IMG beyond the Annual Royalty Amount, 144 women's basketball season tickets. These tickets will be for seats in the same locations as those provided to IMG in the 2019-2020 athletics season. In addition, IMG will have the right to purchase sixteen (16) season passes to the Huddle hospitality area. These tickets will be delivered to IMG at least thirty (30) days prior to the first home basketball game.
7. The second sentence of Section 8.13 of the Agreement shall be deleted in its entirety and replaced with the following: "In addition, in each License Agreement Year, University will provide 121 tickets to the End Zone Terrace/Stadium Club for all home football games (IMG will reserve 65 of such tickets for Nike at one (1) mutually agreed upon home football game)."
8. Section 14.01 of the Agreement shall be deleted in its entirety and replaced with the following:
- 14.01 All notices required under this Agreement will be given in writing and dispatched by registered or certified mail, return-receipt requested, to a Party at its appropriate address below. A notice will be deemed given once received. Notice to University and/or IMG will be addressed as follows, unless changed in writing by notice to the other Party:
- UNIVERSITY: University of Oregon Athletics
ATTN: Athletic Director
2727 Leo Harris Parkway
Eugene, OR 97401
- IMG: Learfield IMG College
ATTN: President & CEO
2400 Dallas Parkway, Suite 500
Plano, Texas 75093
- With a copy to: IMG COLLEGE, LLC
ATTN: Legal Department
2400 Dallas Parkway, Suite 500
Plano, Texas 75093
9. Section H.2.01(m) of the Agreement shall be deleted in its entirety and replaced with the following:
- (m) Sponsorship and advertising on University athletics department social media platforms, (e.g., Facebook, Twitter, etc.)—subject to any rights conferred to the NCAA, the Conference or any other Conference agreements and/or regulations binding upon University as they have been implemented and enforced across all member institutions. Any sponsorship or advertising on University social media platforms is subject to University Approval in advance of any commitment to place such advertising or sponsorship. The University agrees to work collaboratively with IMG's digital team to further align on digital and social media campaigns, providing additional areas of opportunity to increase GCCR.
10. In accordance with Section D.1.01 of Exhibit D, the University acknowledges and agrees that IMG shall have the right to sell the following new signage sponsorship opportunities: new East endzone videoboard at the football stadium, naming rights to the Charter Box at the football stadium, sponsorship activation opportunities (e.g., displays/kiosks, etc.) in The Club at Autzen, scorer's

table padding at basketball arena, and Mo Center temporary signage. In addition, the University agrees to continue discussing the opportunity to include sponsorship recognition on exterior backside of the new endzone videoboard at the football stadium.

11. University will give consideration to extending its agreements with the following IMG affiliated entities through June 30, 2029, to be coterminous with this Agreement: IMG Learfield Ticket Solutions, LLC (for ticket sales solutions); and IMG College Seating, LLC (for stadium seat rentals).

IN WITNESS WHEREOF, the Parties have caused this Agreement to be executed by their duly-authorized representatives on the date first above written.

UNIVERSITY OF OREGON

By: _____

Title: _____

IMG COLLEGE, LLC

By: _____

Title: _____

Date: _____

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Agenda Item #5

Tuition and Fees for Academic Year 2021

Note regarding packet materials: Provided in this packet are (i) this summary, (ii) a memo from President Schill outlining his final recommendation, (iii) the resolution, (iv) a slide deck, (v) the FY21 tuition tables, and (vi) the FY21 tuition and fee policy book.

PROCESS RECAP

The Tuition and Fee Advisory Board (TFAB) provides advice to the president on tuition and mandatory fees, as well as issues related to tuition structure (e.g., differential tuition or a tuition guarantee program). Information provided to TFAB members—including meeting materials, meeting notes, and background information is posted on the university’s tuition website (<https://uoregon.edu/tuition>). All TFAB meetings were open to the public.

Between October 2019 and February 2020, the TFAB met eleven times. In addition to its meetings, the TFAB—with the help of ASUO—held a student tuition forum in mid-January. In late February, the TFAB co-chairs provided the President with a memo that summarized the advisory group’s recommendations.¹ Shortly thereafter, the President wrote an email to campus about the proposed guaranteed tuition program, posted the TFAB recommendation memo and sought public comment on it. The following week, on February 24th, he also held a student forum to solicit input on the TFAB’s recommendations. That same week, on February 25th, ASUO hosted a tuition info session at which the Vice President for Finance and Administration and CFO presented budget information and answered student questions about the budget and about the proposed guaranteed tuition program. After receiving the community feedback and feedback from the students at the forum, the President submitted his final recommendation to the trustees.

The TFAB is co-chaired by Jamie Moffitt, Vice President for Finance and Administration and CFO, and Kevin Marbury, Vice President for Student Life. Its membership includes students, faculty, deans, vice presidents, vice provosts, and other administrative staff engaged in budgeting, institutional research, and financial aid. A full set of TFAB meeting notes is available at the tuition page linked to above.

ANTICIPATED COST INCREASES

The following is a non-exhaustive list of known and anticipated cost increases considered by the TFAB. These reflect recurring cost drivers that will be added to the UO’s Education and General (“E&G”) budget year-over-year (approximately a 3.2% increase). There are certainly other cost increases, such as those which might be found in individual schools or colleges; however, this list focuses on high-level, major institutional increases. These cost increases only represent increases to next year’s expenses and do not reflect any accumulation of prior year deficits.

Item	Anticipated FY21 Increase
Faculty, staff and GE salary and wages	\$11.6 million
Medical insurance costs (state policy driven)	\$2.5 million
Retirement Costs (lower than expected)	(\$0.5 million)
Institutional expenses (e.g., utilities, insurance)	\$0.5 million

¹ This memo of recommendations was circulated to trustees on February 20 and is available online at: <https://www.uoregon.edu/tuition>.

Strategic investments	\$2.0 million
Minimum wage increase (state policy driven)	\$1.9 million
TOTAL KNOWN PROJECTED COST INCREASES	\$18 million

GUARANTEED TUITION PROPOSAL

A major part of the recommendation this year is a new tuition model for undergraduate tuition and the mandatory fees controlled by the administration. The premise behind this model is to provide stability for students, generally locking in a tuition rate for up to five years at the time they enter the UO. A summary of the program’s proposed details is included in your packet.

The proposal before the Board is a five-year lock. (The UO has some undergraduate programs which require five years.) The rate of tuition that an incoming cohort is charged would remain unchanged for five years. This includes the differential tuition assessed for the Clark Honors College (CHC) and the Lundquist College of Business (LCB). It also includes mandatory fees controlled by the administration – e.g., recreation center fee, health service fee, student union fee, technology fee, and student building fee. It also includes the international student fee. It does not include the student government-managed Incidental Fee (“I-Fee”) or any lab or individual course fees.

As articulated to the Board in December, anticipated advantages of this program for students include: elimination of tuition rate increase risk, an improved ability to plan, and sustained buying power of scholarships. A major risk associated with this proposal is an economic downturn wherein the state chooses to reduce its investment in Oregon’s public universities. To help mitigate this risk, the proposal includes a \$20 million reserve fund established primarily through philanthropic support.

Proposed tuition rates are described below. It is important to remember a few structural items that relate to these rates:

1. The incoming cohort sees a one-time increase, which is why it is higher than returning student rates. The rates established for the incoming cohort of students are locked for five years and do not increase during this time.
2. Existing students would be under a hybrid model for up to four years. This model guarantees the rate of increase, but instead of a larger one-time increase, it sets annual increases over these four years at a rate of 3% per year. Thus, tuition rates are established for the next four years for current students, at annual increase rates below the historic five-year average. This is only for *existing* current/returning students.
3. Graduate tuition is still treated independently and is not part of the guaranteed program or fixed rate for continuing students. Some individual graduate programs have their own guarantee structures.

Summary of Operational Details for Guaranteed Tuition Proposal for New Students

Effective date	Fall 2020 (new students starting in summer 2020 would be part of the FY2021 tuition cohort)
Applies to	New (incoming), matriculated and enrolled undergraduate students, either on campus or online.
Optional or mandatory	Mandatory
Includes	Undergraduate tuition; administratively controlled mandatory fees summer tuition rates; differential tuition (CHC and LCB); international student fee; does not include

	the incidental fee managed by ASUO or individual lab or course fees.
Duration (new students)	5 years
Rate for enrollment beyond above duration	For each year students continue taking classes beyond their cohort duration, they would pay the rate of the cohort <i>behind them</i> (i.e., in their sixth year, a student would be charged the tuition rate of the cohort one year immediately behind them)
Time in exchange or study abroad programs	Counted as part of the duration for their cohort
Time serving with U.S. Military or other U.S. National Defense Services if called to active duty	Exempt from duration
Ability to appeal for additional terms	Yes

AY21 TUITION RATE PROPOSALS

As a reminder, 10% of new revenue from tuition is set aside for remissions (e.g., scholarships) as standard practice.

Undergraduate Tuition – Incoming (New) Students

President Schill recommends an increase of 9.75% on resident undergraduate tuition and 7.5% on non-resident undergraduate tuition for new students entering the UO next year.

- For incoming resident students, the student credit hour rate would be \$254.62 (up 9.75% from \$232.00) and full-time tuition would be locked at \$11,457.90 per year through spring term 2025.
- For incoming non-resident students, the student credit hour rate would be \$820.23 (up 7.5% from \$763.00) and full-time tuition would be locked at \$36,910.35 per year through spring term 2025.

Undergraduate Tuition – Returning Existing Students

President Schill recommends an increase of 3% per year for four years for existing undergraduate students, whether resident or non-resident, with a lock on this rate for four years.

- For returning resident students, AY21 tuition would be \$6.96 per student credit hour higher than AY20 (from \$232.00 to \$238.96) and would bring full-time annual tuition to \$10,753.20 (a \$313.20 increase).
- For returning non-resident students, AY21 tuition would be \$22.89 per student credit hour higher than AY20 (from \$763.00 to \$785.89) and would bring full-time annual tuition to \$35,365.05 (a \$1,030.05 increase).

Graduate Tuition

With the exception of programs in the Lundquist College of Business and the School of Law, proposed graduate tuition increases range from 0.0% to 3.1%. LCB proposed resident tuition increases of between 0% and 20% per term in its graduate programs, with the highest increase resulting from structural changes that makes tuition the same for all Sports Product Management students, regardless of whether they are residents, non-residents, online or in person. The School of Law proposed a 7.0% increase for resident and non-resident students in its Juris Doctorate (JD program), a 5.0% increase in its Master of Laws (LLM) program, and a 3.5% increase in the cost of the Conflict and Dispute Resolution (CRES) Master’s program. The TFAB was generally supportive of the increases proposed by LCB and the School of Law given feedback from students, investments in programing, other relative changes, and other reasons articulated in the TFAB memo. A detailed list of proposed graduate tuition rates is included in the tuition and fee table.

Honors College Differential Tuition

The president proposes to follow the university's standard practice of increasing the Honors College differential tuition by the same rate as residential undergraduate tuition. The Honors College differential tuition revenue is used to fund the main operating budget of the Honors College, and as such, it needs to help cover the same cost drivers as other tuition revenue. Given the transition to the Guaranteed Tuition Program, the proposal is to (1) increase the Honors College differential for new students by 9.75% (and then lock it through spring term 2025) and (2) increase the Honors College differential for current students by 3% per year for each of the next four years.

AY21 MANDATORY FEES

President Schill is recommending no increase to the following fees: building fee, health service fee, Rec Center bond fee, and technology fee. Overall, administratively controlled fees will increase 3.5%. This is driven by two fee increases recommended for approval, notwithstanding the incidental fee (proposed and managed by the ASUO). First is a \$10.75 increase in the Rec Center fee, from \$64.50 to \$75.25 (16.7%); second is a \$7 increase in the Student Union Fee, from \$70 to \$77 (10%). Both are largely in response to budget deficits in both units due to declining numbers of fee-paying students as enrollment has decreased in the last few years, and as the university has changed its policy to not charge students studying at other locations (or fully online) for these facilities. The TFAB was supportive of this recommendation.

It is important to note that the rates above are overall. Much like tuition, the rate of increase for the new incoming cohort is different than that for continuing students. The total average administratively controlled mandatory fee rates for new undergraduate students are proposed to increase by 5.4%, however, those rates would then be locked through spring 2025. The annual increase for such fees for current continuing students would increase by 3%. The detailed breakdown of each of these three sets of administratively controlled mandatory fees is included in the TFAB memo, the PowerPoint presentation, and in the detailed tuition and fee tables.

ASUO Incidental Fee (i-Fee) Recommendation

ASUO has recommended an increase of 4.8% to the incidental fee. The topline ASUO budget and the calculation of the fee increase are available upon request. As a reminder, this fee is a mandatory fee, but it is not controlled by the administration. Major lines funded by the incidental fee include student union activities and services, ASUO, student athletic tickets, and support for various programmatic items (e.g., child care, Emerald Media Group, OSA membership, legal services).

TUITION AND FEE POLICY BOOK

Part of the Board's annual approval of tuition and fees is the adoption of the annual Tuition and Fee Policy Book, which articulates guidelines associated with the collection and use of these revenues. The book received significant edits this year, largely due to the proposed guaranteed tuition model. The redlined version is attached and a clean version is available upon request.

MEMORANDUM

March 9, 2020

TO: Board of Trustees

FR: Michael H. Schill, President

RE: Tuition and Fee Recommendation

I am writing to inform you of my recommendations regarding tuition rates and mandatory student fees for the upcoming academic year. I am generally endorsing the recommendations of the Tuition and Fee Advisory Board (TFAB) on all graduate and undergraduate tuition rates and mandatory fees, with a slight modification to lower the recommended tuition increase for resident undergraduates. Also, I am not forwarding the recommendation to increase differential tuition in the Charles H. Lundquist College of Business next year. Prior to making my recommendation, I had the chance to hear directly from students at an open forum, read all 108 messages submitted via an online feedback form, and talk with representatives from a variety of campus stakeholder groups.

Let me start by focusing on undergraduate tuition and stating that I fully endorse the new guaranteed tuition model proposed by TFAB, which is comprised of students, faculty and staff. The group worked tirelessly for months, conducted 11 open meetings, participated in three student forums and analyzed dozens and dozens of tuition scenarios to deliver an innovative plan that is a dramatic and positive evolution in the way the UO approaches tuition for undergraduates. Under this new model, tuition rates, differential tuition, administratively-controlled fees, and the international student fee rates for next year's incoming class would be locked for five years – giving students peace of mind that tuition will not increase during their time at the UO (assuming they graduate in five years). This provides families with financial predictability for planning purposes and protects the value of financial aid packages.

One of the places where I will deviate slightly from TFAB relates to size of the in-state tuition increase for next year's incoming class. I appreciate why TFAB suggested that tuition be raised by 10.75 percent, but I recommend a tuition increase of 9.75 percent for undergraduate students from Oregon who start at the UO next year. I made the decision not because I believe TFAB's analysis was wrong, but because it is especially important this year to keep tuition levels as affordable as possible. This is as low as we could go while ensuring the new financial model would continue to work. For Oregon residents who start attending the UO next year, their tuition rate will be frozen at \$254.62 per credit hour for five years and will not go up.

For new nonresident undergraduates – also included in the guaranteed tuition model – I accept TFAB's recommendation for a 7.5 percent tuition increase, which equates to a per-credit-hour rate of \$820.23 for the next five years. For both resident and nonresident students,

I am also accepting the TFAB recommendation that we freeze differential tuition rates for the Robert D. Clark Honors College and Lundquist College of Business. I am supporting the honors college differential tuition rate increase of 9.75 percent next year, which will then be locked for five years; it is standard practice that this differential increase by the same rate as base resident undergraduate tuition. I am recommending no increase for the business tuition differential. The college proposed one, but I believe that the relative newness of the differential for business, the relative size of the increase, and the desire for more time for consultation regarding the increase are all reasons to not forward that proposal at this time.

I believe this new guaranteed tuition and fee model will enhance the UO's ability to attract and retain students. Several peer institutions, including the University of Colorado Boulder and the University of Arizona, already offer guaranteed tuition, and the University of California System is considering a similar model. Many prospective undergraduates who are looking at the UO also consider these other institutions, and offering a guaranteed tuition model will help the UO compete on a level playing field.

I also am hopeful that adoption of this model will improve the campus climate for students here in Eugene, because undergraduates will not have to worry about whether yearly tuition increases will price them out of receiving a world-class education at the UO. Instead, they can focus their time and energy on their studies.

I accept and support TFAB's recommendation that we lock tuition increases for current resident and nonresident undergraduates at 3 percent per year for each of the next four years. Given that the average annual tuition increase for resident undergraduates at the UO over the last decade has been in excess of 5 percent, I believe committing to a significantly lower annual tuition rate for the next four years provides a similar level of assurance as the guaranteed tuition model and serves as a statement about our commitment to affordability.

The detailed tuition and fee recommendation can be found in this packet. I appreciate your thoughtful consideration of this proposal and look forward to discussion at our upcoming meeting.

Board of Trustees of the University of Oregon

Resolution: AY 2020-2021 Tuition and Fees

Whereas, the Board of Trustees of the University of Oregon (the "Board") has the authority to determine tuition and mandatory enrollment fees in accordance with ORS 352.087, ORS 352.102, ORS 352.103, ORS 352.105, and other applicable law and policy; and,

Whereas, President Schill has submitted recommended rates for undergraduate tuition, graduate tuition, and mandatory fees for Academic Year 2020-2021 (AY21); and,

Whereas, the university's recommendations regarding tuition and fees are not taken lightly and are developed after robust consultation and analysis of many factors, including, but not limited to, affordability, state appropriations, rising costs, and appropriate service levels; and,

Whereas, beginning next year, the university wishes to provide a more stable tuition pricing program for new undergraduate students wherein tuition, including differential tuitions, and administratively managed mandatory fees are locked for a number of years; and,

Whereas, the Board has authority to establish policies for the organization, administration and development of the university.

NOW, THEREFORE, the Board of Trustees of the University of Oregon hereby approves the following:

1. RESOLVED, that the AY21 tuition and mandatory fee schedule provided to the trustees as part of the meeting packet with this resolution is adopted;
2. FURTHER RESOLVED, that the AY21 Tuition and Fee Policy Book provided to the trustees as part of the meeting packet with this resolution is adopted with an effective date of July 1, 2020, and it shall repeal, supersede and replace all University of Oregon rules and policies related to subject matters addressed in the Policies therein, except as determined by the President, including, but not limited to minor edits required to clarify matters pertaining to the new tuition model; and
3. FURTHER RESOLVED, that the President, or his designee(s), may take all actions necessary to implement and enforce AY21 tuition and fees and associated Policies.

Vote recorded on the following page.

Moved: _____ Seconded: _____

Trustee	Vote	Trustee	Vote
Aaron		Kari	
Ballmer		Lillis	
Bragdon		McIntyre	
Colas		Murray	
Ford		Ralph	
Gonyea		Wilcox	
Hornecker		Wishnia	

Dated: _____ Initials: _____



UNIVERSITY OF OREGON

AY20-21 Tuition & Fees Proposal

March 17, 2020

Board of Trustees of the University of Oregon

Agenda

- Tuition and Fee Setting Process
- Background Information
 - Tuition & Fee Revenue Components
 - Historical and Comparative Data
 - E&G Fund Context
- FY21 Major Cost Drivers
- Guaranteed Tuition Concept
- Tuition and Fee Recommendations

Tuition and Fee Advisory Board (TFAB)

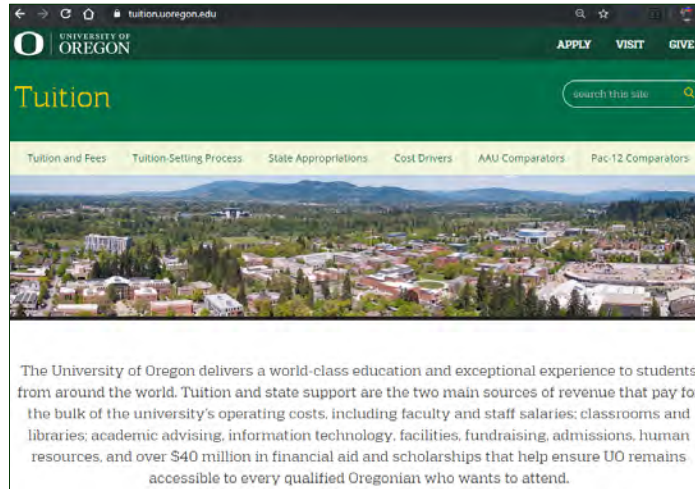
- Advisory group to the President, charged with
 - developing undergraduate tuition recommendations
 - reviewing mandatory fees, course fees, housing fees, and graduate tuition proposals each year
- Eighteen official members: students, faculty, and staff
 - Students: 2 ASUO officers, 2 undergrads, 1 grad
 - Two faculty: one drawn from Senate Budget Committee
 - Staff: VPs, AVPs, deans, and directors from budget office, Education, Graduate School, Financial Aid, Institutional Research, School of Law, Natural Sciences, Student Life, Undergraduate Education
- All TFAB meetings are open to the public

Tuition and Fee Setting Process

- **Fall term:** TFAB provided with training per HB 4141 during **4 meetings**
 - Historical and comparative data & UO budget information
 - Background on Public University Support Fund
 - Cost drivers, campus growth, long-term financials, cost mgmt plan
- **Winter term:** Proposal review and discussions during **7 meetings and 3 Student Forums**
 - TFAB reviewed proposals: housing, student union, and rec center fees; course fees; graduate programs, esp. business & law schools
 - TFAB discussed guaranteed tuition for undergraduates
 - January 14: TFAB / ASUO co-hosted a Student Forum on Tuition
 - February 20: TFAB made recommendations to the president
 - February 24: President hosted a Student Forum on Tuition
 - February 25: TFAB co-chairs participated in ASUO tuition info session
 - February 20-February 28: Community comment and feedback
 - Presidential recommendations to Board

Tuition Website

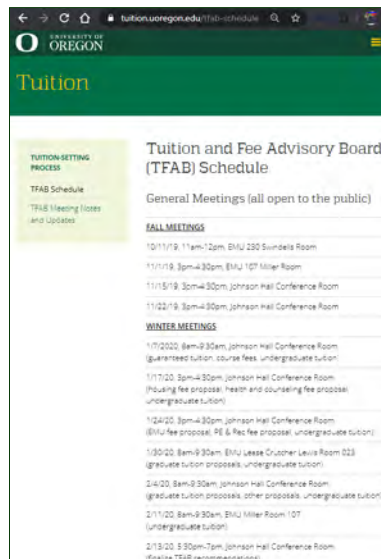
All information posted to the UO [tuition website](https://tuition.uoregon.edu)



The screenshot shows the homepage of the UO Tuition website. The header includes the University of Oregon logo, navigation links for 'APPLY', 'VISIT', and 'GIVE', and a search bar. Below the header is a navigation menu with links for 'Tuition and Fees', 'Tuition-Setting Process', 'State Appropriations', 'Cost Drivers', 'AAU Comparators', and 'Pac-12 Comparators'. The main content area features a large photograph of the UO campus and a paragraph of text:

The University of Oregon delivers a world-class education and exceptional experience to students from around the world. Tuition and state support are the two main sources of revenue that pay for the bulk of the university's operating costs, including faculty and staff salaries; classrooms and libraries; academic advising, information technology, facilities, fundraising, admissions, human resources, and over \$40 million in financial aid and scholarships that help ensure UO remains accessible to every qualified Oregonian who wants to attend.

Tuition Website



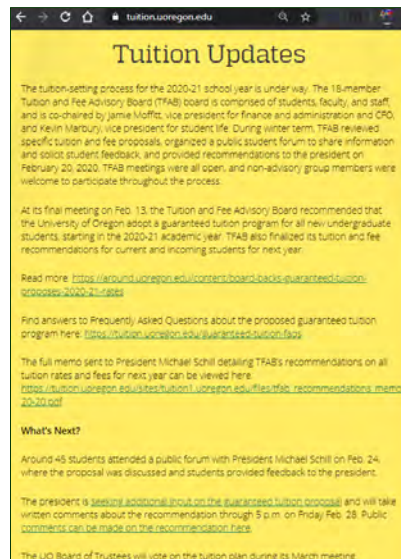
The screenshot shows the 'TFAB Schedule' page on the UO Tuition website. The page title is 'Tuition and Fee Advisory Board (TFAB) Schedule'. It includes a sidebar with navigation links for 'TUITION-SETTING PROCESS', 'TFAB Schedule', and 'TFAB Meeting Dates and Updates'. The main content area is titled 'General Meetings (all open to the public)' and lists the following meetings:

FALL MEETINGS

- 10/11/19, 11am-12pm, BMU 280 Sundells Room (guaranteed tuition, course fees, undergraduate tuition)
- 11/11/19, 3pm-4:30pm, BMU 107 Miller Room
- 11/15/19, 3pm-4:30pm, Johnson Hall Conference Room
- 11/22/19, 3pm-4:30pm, Johnson Hall Conference Room

WINTER MEETINGS

- 1/7/20, 8am-9:30am, Johnson Hall Conference Room (graduate tuition proposals, undergraduate tuition)
- 1/17/20, 3pm-4:30pm, Johnson Hall Conference Room (housing fee proposal, health and counseling fee proposal, undergraduate tuition)
- 1/24/20, 3pm-4:30pm, Johnson Hall Conference Room (BMU fee proposal, SE & Rec fee proposal, undergraduate tuition)
- 1/30/20, 8am-9:30am, BMU Leese Outcher Lewis Room 023 (graduate tuition proposals, undergraduate tuition)
- 2/4/20, 8am-9:30am, Johnson Hall Conference Room (graduate tuition proposals, other proposals, undergraduate tuition)
- 2/11/20, 8am-9:30am, BMU Miller Room 107 (undergraduate tuition)
- 2/13/20, 3:30pm-7pm, Johnson Hall Conference Room (finalize TFAB recommendations)



The screenshot shows the 'Tuition Updates' page on the UO Tuition website. The page title is 'Tuition Updates'. The main content area contains the following text:

The tuition-setting process for the 2020-21 school year is under way. The 18-member Tuition and Fee Advisory Board (TFAB) board is comprised of students, faculty, and staff, and is co-chaired by Jamie Moffet, vice president for finance and administration and CFO, and Kevin Martbury, vice president for student life. During winter term, TFAB reviewed specific tuition and fee proposals, organized a public student forum to share information and solicit student feedback, and provided recommendations to the president on February 20, 2020. TFAB meetings were all open, and non-advisory group members were welcome to participate throughout the process.

At its final meeting on Feb. 13, the Tuition and Fee Advisory Board recommended that the University of Oregon adopt a guaranteed tuition program for all new undergraduate students, starting in the 2020-21 academic year. TFAB also finalized its tuition and fee recommendations for current and incoming students for next year.

Read more: <https://around.uoregon.edu/consent-board-backs-guaranteed-tuition-proposals-2020-21-terms>

Find answers to Frequently Asked Questions about the proposed guaranteed tuition program here: <https://tuition.uoregon.edu/guaranteed-tuition-faq>

The full memo sent to President Michael Schill detailing TFAB's recommendations on all tuition rates and fees for next year can be viewed here: https://tuition.uoregon.edu/sites/tuition.uoregon.edu/files/TFAB_recommendations_memo_2-20-20.pdf

What's Next?

Around 45 students attended a public forum with President Michael Schill on Feb. 24, where the proposal was discussed and students provided feedback to the president.

The president is seeking additional input on the guaranteed tuition proposal and will take written comments about the recommendation through 5 p.m. on Friday Feb. 28. Public comments can be made on the recommendation [here](#).

The UO Board of Trustees will vote on the tuition plan during its March meeting.

Tuition Website

2019-20 TFAB Meeting Notes and Updates

If you have questions about TFAB meetings or materials contact Debba Sharp at dsharp@uoregon.edu or 543-345-3095

February 13, 2020, 5:30pm-7:00pm, Johnson Hall Conference Room

[Meeting agenda](#)
[Guaranteed tuition proposal checklist \(Feb. 13\)](#)
[Guaranteed tuition slide](#)
[Meeting summary](#)

February 11, 2020, 8:00am-9:30am, EMU 107 - The Miller Room

[Meeting agenda](#)
[2020-21 UO Fee Book \(revised Feb. 10, 2020\)](#)
[Guaranteed tuition proposal checklist \(Feb. 10, 2020\)](#)
[2020-21 Law tuition and fee proposal \(introductory\)](#)
[2020-21 Law tuition proposal](#)
[Meeting summary](#)

Recommendations of the FY2020 ... 1 / 19

To: Michael Schill, President
From: Jamie Moffitt, Vice President for Finance & Administration and CFO, TFAB Co-Chair, and Kevin Marbury, Vice President for Student Life, TFAB Co-Chair
Date: February 20, 2020
Re: Recommendations of the FY2020 Tuition and Fee Advisory Board (TFAB)
Cc: Patrick Phillips, Senior Vice President and Provost

This year the Tuition and Fee Advisory Board (TFAB) included five students (one graduate student and four undergraduate students, including the ASUD President and ASUD State Affairs Commissioner), faculty, deans, vice presidents, vice provosts, and administrative staff engaged in budgeting, institutional research, and financial aid. A list of TFAB members is included at the end of this memo. We also had many other students and staff who regularly participated in TFAB meetings throughout the year.

The TFAB met eleven times, from October 2019 through February 2020. All meetings were open to the public. We consistently had guests join our discussions including several students and reporters from the Daily Emerald. A list of guests is included at the end of this memo.

Guaranteed Tuition FAQs

This FAQ describes the guaranteed tuition program that is being recommended by the Tuition and Fee Advisory Board (TFAB) to the university president. The TFAB is a group of students, faculty, and staff that reviews and discusses relevant data and budgetary information related to tuition, but does not have formal decision-making authority. Its recommendations were formulated during a series of 11 public meetings, starting last fall.

The UO Board of Trustees will ultimately determine the specific parameters of the UO's tuition program and rates for next year, after considering the recommendations of the president.

How would a guaranteed tuition program work?

Communication on Tuition-Setting Process

Around the O

Schill asks advisory group to consider guaranteed tuition

February 13, 2020 - 11:58am

University of Oregon President Michael H. Schill has asked the Tuition and Fee Advisory Board to consider and make at the outset of guaranteed tuition during its next meetings.

President to host public forum Feb. 24 on guaranteed tuition

February 21, 2020 - 10:27am

UO President Michael H. Schill sent the following message to the university community Feb. 21:

To university of Oregon community members:

I'm pleased to share recommendations from the students group, and staff who comprise the Tuition and Fee Advisory Board (TFAB), and am excited to meet a public forum on guaranteed tuition.

Board backs guaranteed tuition, proposes 2020-21 rates

February 14, 2020 - 8:02pm

The Tuition and Fee Advisory Board is recommending that the university of Oregon accept a guaranteed tuition program for all new undergraduate students, starting in the 2020-21 academic year.

UO Considering Guaranteed Tuition Program

As these things create weight on students, scholars and University of Oregon administrators plan for next week, the university is considering a tuition guarantee model that would, if moved forward, set tuition levels for students for five years to eliminate the uncertainty and increased financial burden.

BY JORDYN BROWN, THE Register-Gazette

EUGENE, Ore. (AP) — Lindsay Juselen chose to move from Klamath to enroll at the University of Oregon five years ago because the university was able to accommodate the fact that she only had herself to rely on for financial support. She hadn't lived at home since she was 16 years old.

you're invited TUITION AND FEES FORUM

Topic: Guaranteed Tuition
 January 14, 8:00 pm, EMU Redwood Auditorium

Daily Emerald

Tuition board seeks student input on tuition guarantee with Jan. 14 forum

UO tuition board discusses guaranteed tuition at student forum

DAILY EMERALD

UO tuition board discusses guaranteed tuition at student forum

Agenda

- Tuition and Fee Setting Process
- ➔ • Background Information
 - Tuition & Fee Revenue Components
 - Historical and Comparative Data
 - E&G Fund Context
- FY21 Major Cost Drivers
- Guaranteed Tuition Concept
- Tuition and Fee Recommendations

FY20 Tuition Revenue

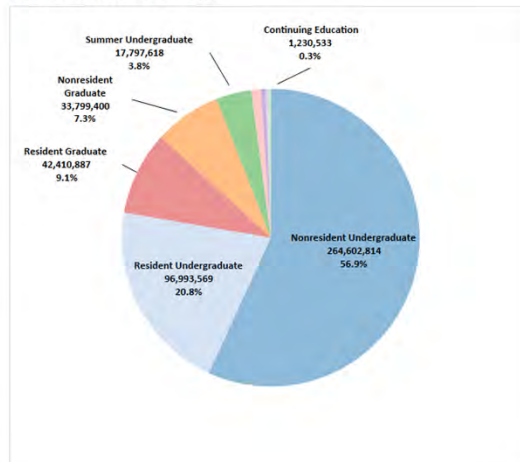
FY20 Tuition Revenue Estimates

Nonresident Undergraduate	264,602,814
Resident Undergraduate	96,993,569
Resident Graduate	42,410,887
Nonresident Graduate	33,799,400
Summer Undergraduate	17,797,618
Other Tuition and Fees	9,512,079
Summer Graduate	5,041,918
Honors College	2,273,216
Family / Staff	1,269,474
Continuing Education	1,230,533
Total	474,931,507
Remissions	52,300,000
GE Tuition Remissions	23,554,648
Net Tuition Revenue	399,076,859

Category

- Nonresident Undergraduate
- Summer Undergraduate
- Continuing Education
- Resident Undergraduate
- Summer Graduate
- Honors College
- Resident Graduate
- Nonresident Graduate
- Family / Staff

FY20 Tuition Revenue Estimates



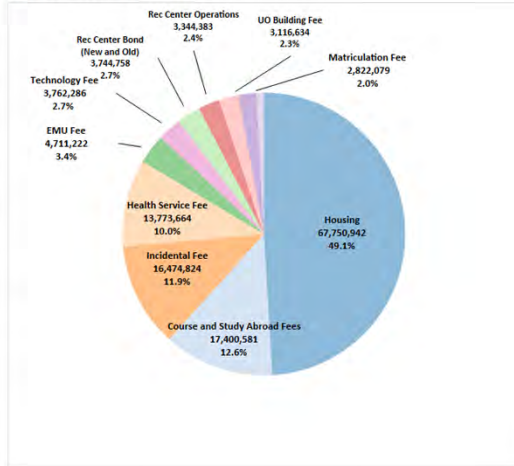
FY20 Fee Revenue

FY20 Fee Revenue Estimates

Housing	67,750,942
Course and Study Abroad Fees	17,400,581
Incidental Fee	16,474,824
Health Service Fee	13,773,664
EMU Fee	4,711,222
Technology Fee	3,762,286
Rec Center Bond (New and Old)	3,744,758
Rec Center Operations	3,344,383
UO Building Fee	3,116,634
Matriculation Fee	2,822,079
International Fee	1,172,520
Total	138,073,891



FY20 Fee Revenue Estimates



Undergraduate Tuition and Mandatory Fee History 2007-08 to 2019-20

Year	Resident		Nonresident	
	Actual Dollars	CPI-adjusted	Actual Dollars	CPI-adjusted
2007-08	\$6,168	\$7,851	\$19,332	\$24,606
2008-09	\$6,485	\$7,948	\$20,042	\$24,564
2009-10	\$7,430	\$9,157	\$23,720	\$29,235
2010-11	\$8,190	\$9,957	\$25,830	\$31,403
2011-12	\$8,789	\$10,420	\$27,653	\$32,783
2012-13	\$9,310	\$10,792	\$28,660	\$33,224
2013-14	\$9,703	\$11,079	\$29,788	\$34,012
2014-15	\$9,918	\$11,122	\$30,888	\$34,638
2015-16	\$10,289	\$11,423	\$32,024	\$35,554
2016-17	\$10,762	\$11,731	\$33,442	\$36,454
2017-18	\$11,571	\$12,271	\$34,611	\$36,705
2018-19	\$11,898	\$12,216	\$35,478	\$36,427
2019-20	\$12,720	\$12,720	\$36,615	\$36,615

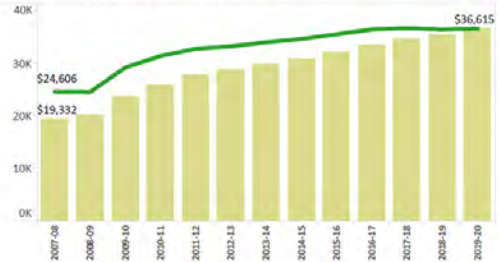
Notes:
 1. Figures are expressed in inflation-adjusted 2019 dollars. The Consumer Price Index (CPI) values are obtained from the Bureau of Labor Statistics and represent the Urban-West annual CPI as of June 30, 2019.
 2. All of the costs presented in the table are annualized for the academic year. Tuition and fee rates correspond to a carrying load of 15 credit hours.
 Source: UO Office of Institutional Research.

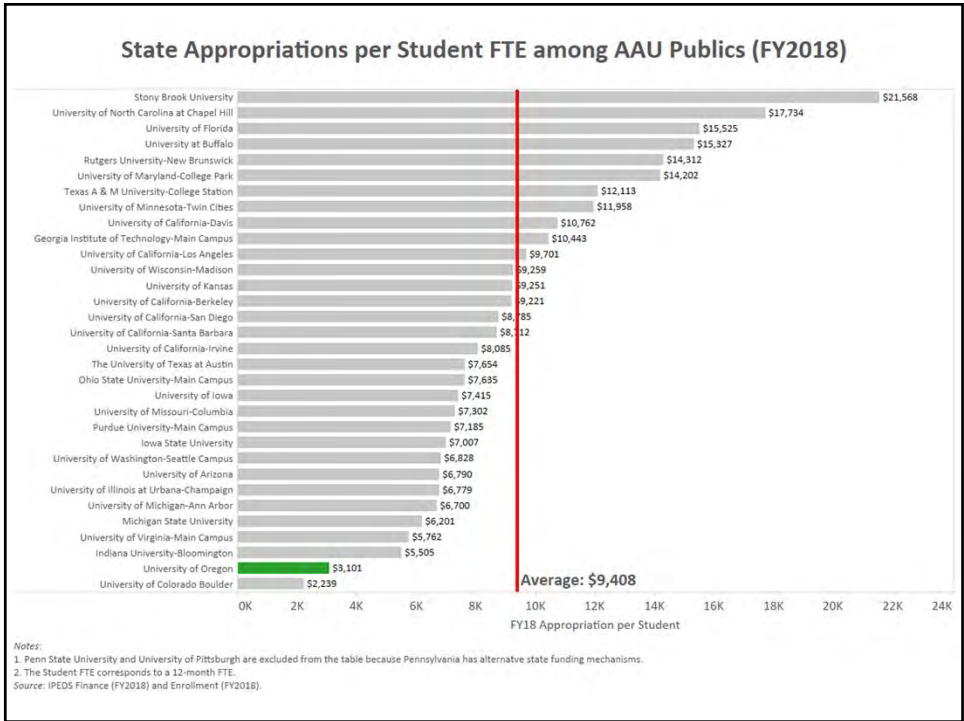
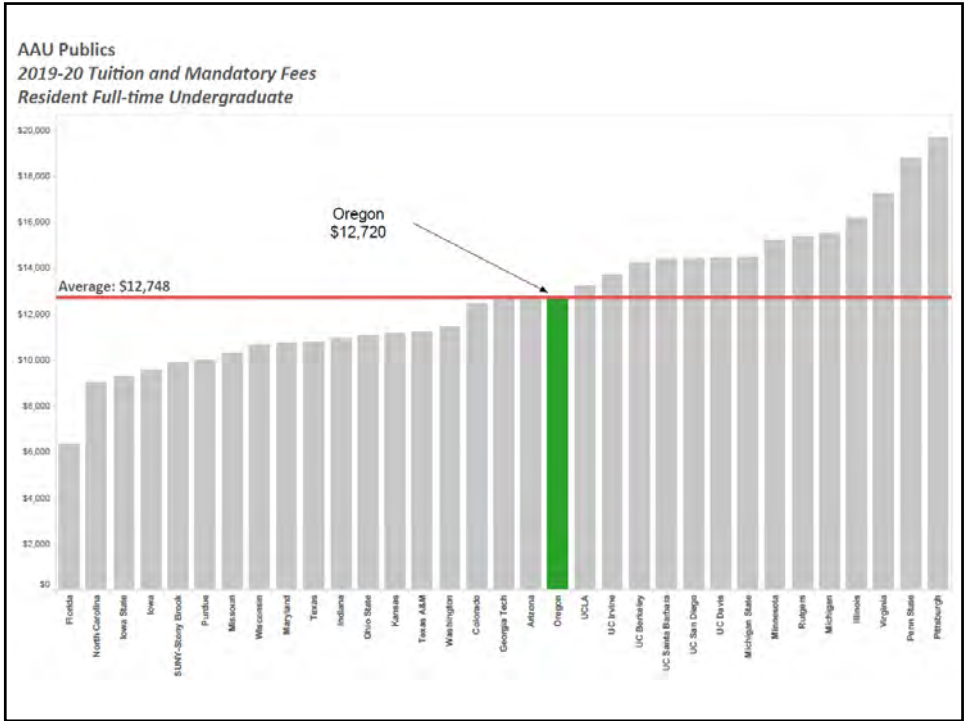
Actual Dollars
 CPI-adjusted

Tuition and Fees for Residents



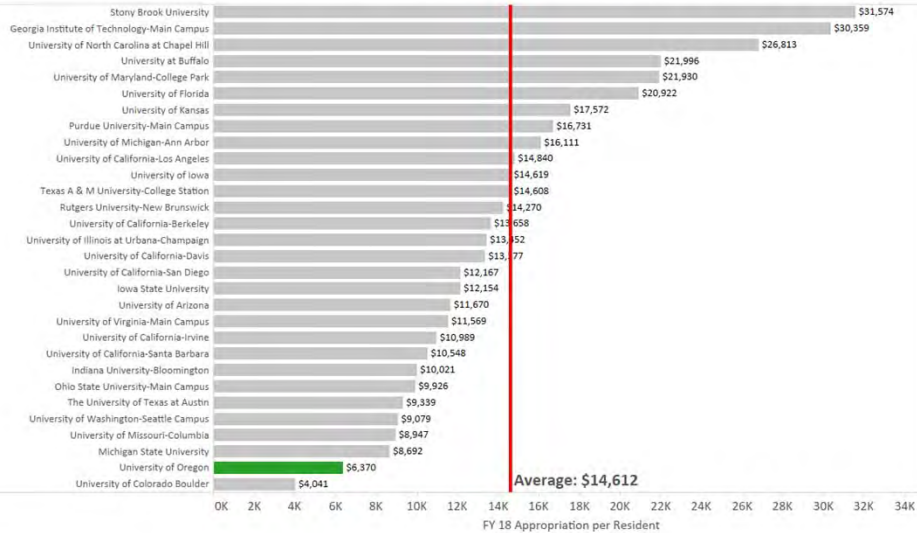
Tuition and Fees for Nonresidents





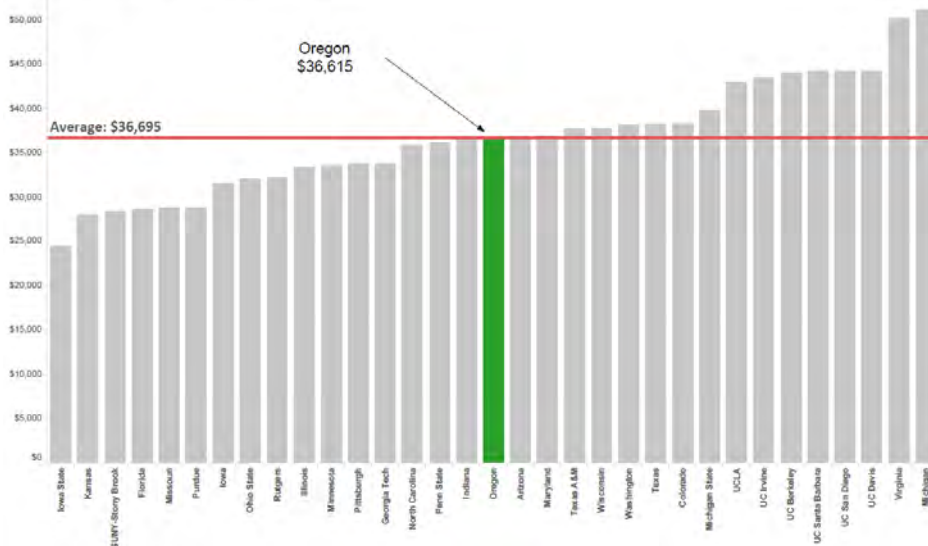
Notes:
 1. Penn State University and University of Pittsburgh are excluded from the table because Pennsylvania has alternative state funding mechanisms.
 2. The Student FTE corresponds to a 12-month FTE.
 Source: IPEDS Finance (FY2018) and Enrollment (FY2018).

State Appropriations per Resident Student FTE among AAU Publics (FY2018)

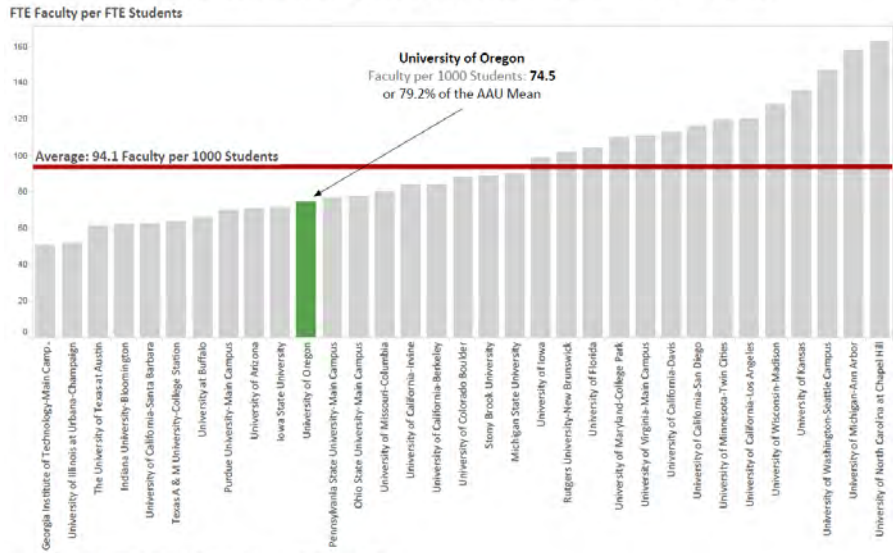


Notes:
 1. Penn State University and University of Pittsburgh are excluded from the table because Pennsylvania has alternative state funding mechanisms. Student FTE figures were not available for University of Wisconsin and University of Minnesota.
 2. The Student FTE corresponds to a 12-month FTE.
 Source: IPEDS Finance (FY2018) and enrollment figures collected from institutional web sites.

AAU Publics 2019-20 Tuition and Mandatory Fees Nonresident Full-time Undergraduate

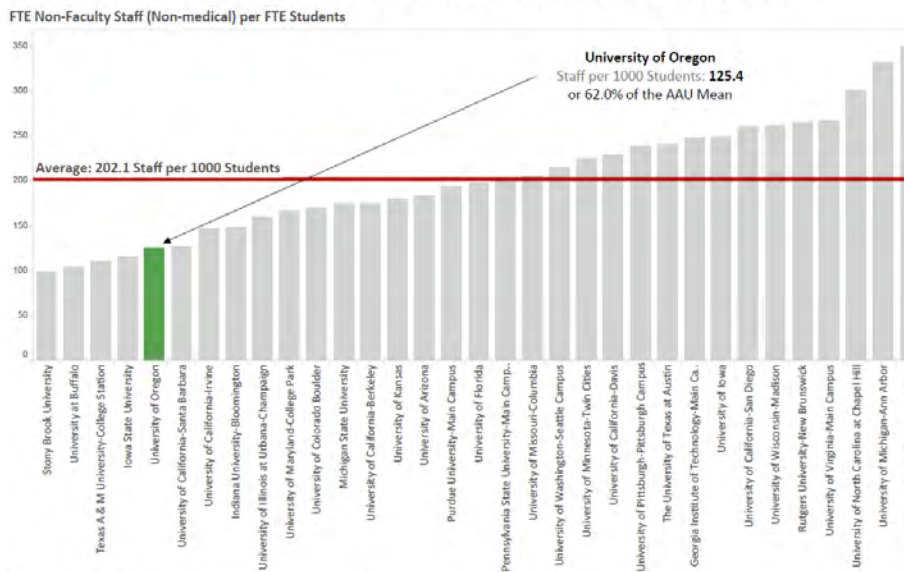


UO Faculty per Student Ratio at 79.2% of Public AAU Average



Note: The ratio of faculty to students is based on faculty FTE to student FTE.
Source: IPEDS Human Resources and Enrollment (FY2018).

UO Staff per Student Ratio at 62.0% of Public AAU Average



Note: The ratio of staff to students is based on staff FTE to student FTE.
Source: IPEDS Human Resources and Enrollment (FY2018).

Agenda

- Tuition and Fee Setting Process
- Background Information
 - Tuition & Fee Revenue Components
 - Historical and Comparative Data
- ➔ • E&G Fund Context
- FY21 Major Cost Drivers
- Guaranteed Tuition Concept
- Tuition and Fee Recommendations

E&G Fund Context

- E&G Fund – Characteristics
 - Approximately \$563 million
 - 78% funded with tuition revenue
 - Funds majority of activity in schools and colleges and administrative units
 - 80% invested in people
- E&G Fund – Recent History
 - FY16, FY17, & FY18: Balanced due to state investments, cost cutting, and tuition increases
 - FY19: \$11.5 million deficit
 - FY20: \$10.4 million projected deficit

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Summary – Major FY2021 E&G Fund Cost Drivers

Cost Driver	FY21 Cost Increase	Notes
Faculty, Staff and GE Salary and Wages	\$11.6M	E&G employee increases based on existing collective bargaining agreement for approximately 1,435 faculty, 660 classified staff, and 1,281 graduate employees. Also includes estimate for approximately 1,055 unrepresented staff. Figures are for employees paid with E&G funds only.
Medical Costs	\$2.5M	Actual December 2019 increase of 6.5% due to new tax, and estimated next December 2020 increase of 3.5%.
Retirement Costs	(\$0.5M)	Includes savings on composition of retirement tiers and from pension bond debt rate reduction. Includes cost of new legislation adding PERS rates charges for UO employed retirees.
Institutional Expenses	\$0.5M	Increases related to utilities, insurance, debt for academic buildings, assessments, and leases.
Strategic Investments	\$2.0M	Allocated via strategic investment process.
Minimum Wage Increase	\$1.9M	Increases per State of Oregon minimum wage increase to \$12.75/hr including associated OPE.
Total Projected Cost Increases	\$18.0M	

Summary – Major FY2021 E&G Fund Cost Drivers

Cost Driver	FY20 Base	FY21 Cost Increase	FY21 % Increase
Faculty, Staff and GE Salary and Wages	\$442.1M	\$11.6M	2.6%
Medical Costs	\$53.8M	\$2.5M	4.6%
Retirement Costs	\$59.5M	(\$0.5M)	(0.8%)
Institutional Expenses	\$38.9M	\$0.5M	1.3%
Strategic Investments	\$564.1M	\$2.0M	0.4%
Minimum Wage Increase	\$442.1M	\$1.9M	0.4%
Totals	\$564.1M	\$18.0M	3.2%

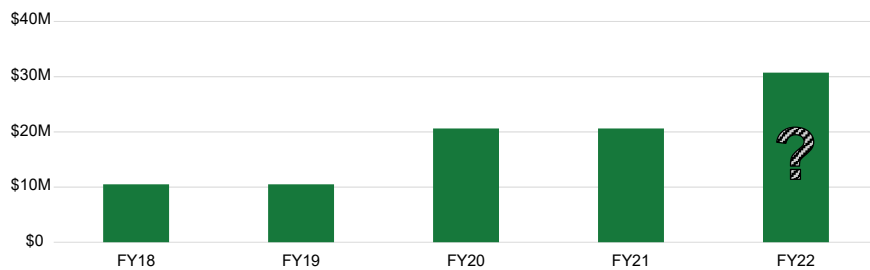
Summary – Major FY2021 Projected E&G Fund Cost Drivers

Cost Driver	FY19 Cost Increase	FY20 Cost Increase	FY21 Cost Increase
Faculty, Staff and GE Salary and Wages	\$10.8M	\$10.6M	\$11.6M
Medical Costs	\$1.8M	\$1.9M	\$2.5M
Retirement Costs	n/a	\$7.1M	(\$0.5M)
Institutional Expenses	\$0.6M	\$1.0M	\$0.5M
Strategic Investments	\$2.0M	\$2.0M	\$2.0M
Investments in Tenure Track Faculty	\$1.5M	n/a	n/a
Minimum Wage Increase	n/a	\$1.0M	\$1.9M
Total Projected Cost Increases	\$16.7M	\$23.6M	\$18.0M

Cost Drivers – PERS Costs

Projected Annual Increases	FY18	FY19	FY20	FY21	FY22
E & G Fund	\$7.1M	\$0	\$7.1M	\$0	\$7.1M
Other	\$3.4M	\$0	\$3.0M	\$0	\$3.0M
Total	\$10.5M	\$0	\$10.1M	\$0	\$10.1M

Projected Cumulative PERS Increases



Summary of FY2021 E&G Fund Budget Dynamics

Budget gap

- Existing FY2020 budget gap (as of Q2) \$10.4 million
- FY2021 cost drivers \$18.0 million
- Total gap in funding \$28.4 million

Budget gap offsets

- Projected FY21 increase in state appropriation \$3.2 million
- Year 2 implementation of spring 2019 cuts \$6.0 million
- Value of budget gap offsets \$9.2 million

Remaining Recurring Budget Gap \$19.2 million

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Framework – Guaranteed Tuition Program for Undergraduate Students

- For each entering class year, there is a set resident and non-resident tuition rate per student credit hour (SCH)
- That rate is guaranteed or locked for five years - no matter what
- Other tuition and fees that are locked include administratively controlled mandatory fees, summer tuition, honors college differential tuition, business school differential tuition and the international student fee
- Students know the expected cost of their education before they decide to come to the University of Oregon

**New Resident Undergraduate Students
Graduation Time 4 yrs
Assumed Annual Increases 5% - Average 5 Year Historical Rate
5 year Guaranteed rate \$254.62 per SCH (9.75% increase)**



**New Resident Undergraduate Students
Graduation Time 5 yrs
Assumed Annual Increases 5% - Average 5 Year Historical Rate
5 year Guaranteed rate \$254.62 per SCH (9.75% increase)**



**New Resident Undergraduate Students
Graduation Time 8 yrs
Assumed Annual Increases 5% - Average 5 Year Historical Rate
5 year Guaranteed rate \$254.62 per SCH (9.75% increase)**



Advantages of Guaranteed Tuition Program for Students

- **Financial Predictability:** Tuition rates are locked in for five years – students and their families know ahead of time exactly what they are going to pay for their education.
- **Peace of Mind:** The guaranteed tuition program functions as a insurance policy for students. Regardless of what happens to state funding or other costs, their tuition rates are guaranteed for five years.
- **Protection of Scholarship Value:** Many scholarships are currently fixed dollar amounts. Under a guaranteed tuition program, the value of these scholarships remains the same over their college career.

Advantages of Guaranteed Tuition Program for Institution

- **Recruiting:** The stronger value proposition of a locked-in rate should be very attractive to new students. This should help support the institution's enrollment growth initiative.
- **Retention:** One of the main reasons students cite for dropping out of school is financial pressure. This can often be linked to students not anticipating tuition increases throughout their college career. Having a locked rate for tuition should help with this issue.
- **Campus Climate:** Concern about continually rising tuition rates affects students, faculty and staff, and directs time, energy and focus away from other important educational issues.

Guaranteed Tuition at Other Universities

Institution	Length of GT years ²	Resident or non-resident	Mandatory or opt-in	Transfer students	Rate after four years ¹	Part-time	Summer
U of Arizona	4	both	mandatory	yes	next cohort ¹	yes	excluded
U Colorado Boulder	4	both	mandatory	yes	next cohort	yes	excluded
U of Illinois Urbana-Champaign	4	both	mandatory	yes	next cohort ¹	yes	included
U of North Carolina Chapel Hill	4	resident	mandatory	yes	50% upcharge	yes	included
Ohio State	4	resident	mandatory	no	next cohort	no	included

¹ After the sixth year, the tuition rate becomes variable

² Five-year undergraduate programs extend guaranteed rate through the fifth year

³ Military, medical, and family hardships extensions available

Guaranteed Tuition Program – Reserve Fund

- New Guaranteed program locks tuition and fee rates for new students for five years
- Institution takes on more risk related to crisis situation (e.g., significant drop in state funding)
- Tuition increases that would have been applied to all students can only be applied to new cohorts of students
- Takes longer to adjust budget
- Recommendation: establish new reserve fund (\$20 million)
 - \$4 million of institutional resources
 - \$6 million of philanthropy
 - \$10 million donor pledge re: crisis situation

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Tuition and Fee Recommendations

- New Guaranteed Program
- Undergraduate tuition rates
- Mandatory Fee rates
- Differential tuition and International Student Fee
- Graduate Tuition rates

Presidential Recommendation: New Guaranteed Tuition Program for New Undergraduate Students

- Program Includes:
 - Tuition
 - Administratively controlled mandatory fees
 - Honors college differential tuition
 - Business school differential tuition
 - International student fee
- Rates are set for students matriculating and enrolling in FY2021 and are locked through spring term FY2025

Average Historical Annual Undergraduate Tuition Rate Increases

	<u>10 Year Average</u>	<u>5 Year Average</u>
Resident	5.4%	5.0%
Non-resident	4.4%	3.3%

Presidential Recommendation: New Guaranteed Tuition Program for Incoming Undergraduate Students

- Tuition rates are set and locked for new students starting in FY2021 (summer 2020, fall 2020, winter 2021 and spring 2021) and are locked for five cohort years

GUARANTEED TUITION RATES THAT ARE LOCKED THROUGH SPRING 2025			
	Rate increase from FY2020	Tuition Rate per SCH	Full-time Annual Tuition Rate
Resident Undergraduates	9.75%	\$254.62	\$11,457.90
Non-resident Undergraduates	7.5%	\$820.23	\$36,910.35

Presidential Recommendations: Current students

- Annual tuition increases for current undergraduate students will be locked at 3.0% per year for the next four years

ANNUAL TUITION INCREASES FOR CURRENT STUDENTS LOCKED AT 3.0% PER YEAR

	FY2021 SCH Rate	FY2022 SCH Rate	FY2023 SCH Rate	FY2024 SCH Rate
Resident Undergraduates	\$238.96	\$246.13	\$253.51	\$261.12
Non-resident Undergraduates	\$785.89	\$809.47	\$833.75	\$858.76

Administratively Controlled Mandatory Fees

- Administratively controlled mandatory fees include:
 - Building Fee
 - Health Service Fee
 - Rec Center Fee
 - Student Union Fee
 - Technology Fee
- Increases for FY2021 only related to Rec Center Fee and Student Union Fee in order to address budget issues for those units

Rec Center and Student Union Fee Increases

- Increases are in direct response to budget deficits associated with declining numbers of fee-paying students:
 - Decrease in overall campus enrollment
 - Reduction in fees for off-campus students
 - Online students in summer no longer assessed Student Union or Rec Center fees
- Unsustainable for the units to continue using reserves to cover the necessary recurring budget expenditures.
- Technical change: combining two Rec Center Fees into one fee to simplify fee structure

Administratively Controlled Mandatory Fees

- New Undergraduate Students: total administratively controlled fees will increase 5.4% and then be locked for five cohort years
- Continuing Undergraduate Students: total administratively controlled fees will increase at 3.0% per year for the next four years
- Graduate Students: administratively controlled fees will be set each year on an annual basis, along with their tuition – FY2021 recommendation is 3.5%

Administratively Controlled Mandatory Fees (per term)

Administratively Controlled Mandatory Fees	All Graduate Students			Continuing Undergraduates		New, Incoming Undergraduate Students (2020 Cohort) - Locked	
	FY2020	FY2021	%	FY2021	%	FY2021	%
	Fee	Fee	Increase	Fee	Increase	Fee	Increase
Building Fee	\$ 45.00	\$ 45.00	0.0%	\$ 45.00	0.0%	\$ 45.00	0.0%
Health Center Fee	\$ 233.25	\$ 233.25	0.0%	\$ 233.25	0.0%	\$ 233.25	0.0%
Rec Center Bond Fee	\$ 38.00	\$ 38.00	0.0%	\$ 38.00	0.0%	\$ 38.00	0.0%
Rec Center Fee	\$ 64.50	\$ 75.25	16.7%	\$ 72.56	12.5%	\$ 82.88	28.5%
EMU Fee	\$ 70.00	\$ 77.00	10.0%	\$ 77.00	10.0%	\$ 78.54	12.2%
Tech Fee	\$ 50.00	\$ 50.00	0.0%	\$ 50.00	0.0%	\$ 50.00	0.0%
Total	\$ 500.75	\$ 518.50	3.5%	\$ 515.81	3.0%	\$ 527.67	5.4%

Mandatory Fees – Incidental Fee

- The Associated Students of the University of Oregon (ASUO) has the authority to:
 - request the amount of the Incidental Fee (I-Fee)
 - recommend uses of the proceeds of the I-Fee
 - request modification of the I-Fee
- Each year, the I-Fee proposal is developed through a process governed by the ASUO, and is not part of the TFAB's purview.
- For AY20-21, ASUO leadership has recommended a 4.8% Incidental Fee increase, from \$259.25 to \$271.75 per term.

Honors College Differential Tuition

- Normal university practice is to increase the Honors college differential tuition at same rate as resident tuition
- Honors College differential will be part of the guaranteed tuition program

	Percentage increase	FY2021 Rate	Notes
New students	9.75%	\$2,963.25	Rate locked for five years
Current students	3.0%	\$2,781.00	Rate will increase 3.0% per year

Guaranteed Program – Other Components

- The Guaranteed Tuition Program will lock rates for five cohort years for:
 - Tuition
 - Administratively controlled mandatory fees
 - Honors College differential
 - Business School differential
 - International Student Fees
- Business School differential tuition rates and the international student fee are not increasing for FY2021 and will be locked for new students at the current rate

Graduate Tuition Proposed Increases

- With exceptions in the College of Business and the School of Law, increases range from 0% to 3.1% (see Board materials)
- College of Business
 - Some programs see no tuition increases (MBA, MSF, OEMBA, PhD)
 - Accounting: small 2% increase to help offset cost drivers
 - Sports Product Management: aligning all program offerings to be the same total price
 - Face-to-Face: 20% increase in resident tuition and 4% increase in non-resident tuition to help offset cost drivers & equalize pricing.
 - Online: 6.4% increase in resident tuition per term and 8.2% decrease in non-resident tuition per term (correlates to the reduction in terms from 8 to 7 for program completion; aligns tuition with the face-to-face program); overall program cost is reduced by 7.4% for residents and reduced by 24.5% for non-residents.

Graduate Tuition Proposed Increases

- School of Law
 - Proposing increases for resident and non-resident students in the following master's programs
 - Juris Doctorate (JD): 7.0%
 - Master of Laws (LLM): 5.0%
 - Conflict and Dispute Resolution: 3.5%
 - Increases will continue to support academic success, diversity, and career development initiatives.
 - After increases, tuition pricing is still less than most comparator schools.

Summary of FY2021 E&G Fund Budget Dynamics

Budget gap

- Existing FY2020 budget gap (as of Q2) \$10.4 million
- FY2021 cost drivers \$18.0 million
- Total gap in funding \$28.4 million

Budget gap offsets

- Projected FY21 increase in state appropriation \$3.2 million
- Year 2 implementation of spring 2019 cuts \$6.0 million
- Value of budget gap offsets \$9.2 million

Remaining Recurring Budget Gap \$19.2 million

Undergraduate Tuition Proposal \$16.3 million



UNIVERSITY OF OREGON

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TUITION AND FEES 2020-21 ACADEMIC YEAR AND 2021 Summer Session

UNIVERSITY OF OREGON

2020-21 Fee Increases — Per Term or Semester

Continuing Undergraduates are defined as students who enrolled prior to summer 2020

The 2021 Tuition Cohort is defined as students with an initial enrollment summer 2020, fall 2020, winter 2021, or spring 2021

	2019-20 Academic Year			2020-21 Academic Year				Percentage Change			
	Undergraduates (per Term)	Graduate (per Term)	Law (per Semester)	Continuing Undergraduates (per Term)	Incoming Undergraduates — 2021 Tuition Cohort (per Term)	Graduate (per Term)	Law (per Semester)	Continuing Undergraduates (per Term)	Incoming Undergraduates — 2021 Tuition Cohort (per Term)	Graduate (per Term)	Law (per Semester)
Building Fee	45.00	45.00	68.00	45.00	45.00	45.00	68.00	0.00%	0.00%	0.00%	0.00%
Incidental Fee	259.25	259.25	389.00	271.75	271.75	271.75	408.00	4.82%	4.82%	4.82%	4.88%
Health Service Fee	233.25	233.25	350.00	233.25	233.25	233.25	350.00	0.00%	0.00%	0.00%	0.00%
Recreation Center Fee	102.50	102.50	154.00	110.56	120.88	113.25	170.00	7.86%	17.93%	10.49%	10.39%
Student Union Fee	70.00	70.00	105.00	77.00	78.54	77.00	116.00	10.00%	12.20%	10.00%	10.48%
Technology Fee	50.00	50.00	75.00	50.00	50.00	50.00	75.00	0.00%	0.00%	0.00%	0.00%
Total Fees	760.00	760.00	1,141.00	787.56	799.42	790.25	1,187.00	3.63%	5.19%	3.98%	4.03%

	Summer 2020			Summer 2021				Percentage Change			
	Undergraduates (per Term)	Graduate (per Term)	Law (per Semester)	Continuing Undergraduates (per Term)	Incoming Undergraduates — 2021 Tuition Cohort (per Term)	Graduate (per Term)	Law (per Semester)	Continuing Undergraduates (per Term)	Incoming Undergraduates — 2021 Tuition Cohort (per Term)	Graduate (per Term)	Law (per Semester)
Building Fee	34.00	34.00	34.00	45.00	45.00	45.00	45.00	32.35%	32.35%	32.35%	32.35%
Incidental Fee	64.50	64.50	64.50	67.94	67.94	67.94	67.94	5.33%	5.33%	5.33%	5.33%
Health Service Fee	233.25	233.25	233.25	233.25	233.25	233.25	233.25	0.00%	0.00%	0.00%	0.00%
Recreation Center Fee	102.50	102.50	102.50	110.56	120.88	113.25	113.25	7.86%	17.93%	10.49%	10.49%
Student Union Fee	70.00	70.00	70.00	77.00	78.54	77.00	77.00	10.00%	12.20%	10.00%	10.00%
Technology Fee	50.00	50.00	50.00	50.00	50.00	50.00	50.00	0.00%	0.00%	0.00%	0.00%
Total Fees	554.25	554.25	554.25	583.75	595.61	586.44	586.44	5.32%	7.46%	5.81%	5.81%

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year and \$150 during the summer term.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

UNIVERSITY OF OREGON

Pre-Approved Fee Increases for Undergraduate Continuing Students

Continuing Undergraduates are defined as students who enrolled prior to summer 2020

Includes administrative mandatory fees only; pending future ASUO-approved Incidental Fees

	2020-21 Academic Year	2021-22 Academic Year	2022-23 Academic Year	2023-24 Academic Year
<i>Continuing Undergraduates (per Term)</i>				
Building Fee	45.00	TBD	TBD	TBD
Health Service Fee	233.25	TBD	TBD	TBD
Recreation Center Fee	110.56	TBD	TBD	TBD
Student Union Fee	77.00	TBD	TBD	TBD
Technology Fee	50.00	TBD	TBD	TBD
Total Administrative Mandatory Fees	515.81	531.28	547.22	563.64
ASUO Incidental Fee	271.75	TBD	TBD	TBD
Total Fees	787.56	TBD	TBD	TBD

	Summer 2021	Summer 2022	Summer 2023	Summer 2024
<i>Continuing Undergraduates (per Term)</i>				
Building Fee	45.00	TBD	TBD	TBD
Health Service Fee	233.25	TBD	TBD	TBD
Recreation Center Fee	110.56	TBD	TBD	TBD
Student Union Fee	77.00	TBD	TBD	TBD
Technology Fee	50.00	TBD	TBD	TBD
Total Administrative Mandatory Fees	515.81	531.28	547.22	563.64
ASUO Incidental Fee	67.94	TBD	TBD	TBD
Total Fees	583.75	TBD	TBD	TBD

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year and \$150 during the summer term.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.
 For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON
2020-21 Campus-based Fee Structure

	Eugene Campus	Portland Campus	Charleston Campus	Off-campus Site ¹
Building Fee	✓	✓	✓	✓
Incidental Fee	✓	✓ (50% of I-fee)	✓ (50% of I-fee)	✓ (50% of I-fee)
Health Service Fee	✓	✓ (PSU Health Center Fee)	✓	
Recreation Center Fee	✓			
Student Union Fee	✓			
Technology Fee	✓	✓	✓	✓

Note:

(1) Includes students taking only online classes.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON

Guaranteed Undergraduate Tuition and Fees for Students in the 2021 Tuition Cohort

For undergraduates with an initial enrollment summer 2020, fall 2020, winter 2021, or spring 2021

Final term of the guarantee: Spring 2025

Credits	Academic Year 2021 Tuition Undergraduate Cohort				Summer 2021 Tuition Undergraduate Cohort				2021 Tuition Undergraduate Cohort — Clark Honors College			
	Resident		Nonresident		Resident		Nonresident		Resident		Nonresident	
	Tuition	Fees	Tuition	Fees	Tuition	Fees	Tuition	Fees	Tuition	Fees	Tuition	Fees
1	254.62	1,054.04	820.23	1,619.65	216.43	812.03	533.15	1,128.75	1,242.37	2,041.79	1,807.98	2,607.40
2	509.24	1,308.66	1,640.45	2,439.87	432.85	1,028.46	1,066.29	1,661.90	1,496.99	2,296.41	2,628.20	3,427.62
3	763.86	1,563.28	2,460.68	3,260.10	649.28	1,244.89	1,599.44	2,195.05	1,751.61	2,551.03	3,448.43	4,247.85
4	1,018.48	1,817.90	3,280.90	4,080.32	865.71	1,461.32	2,132.59	2,728.19	2,006.23	2,805.65	4,268.65	5,068.07
5	1,273.10	2,072.52	4,101.13	4,900.55	1,082.14	1,677.74	2,665.73	3,261.34	2,260.85	3,060.27	5,088.88	5,888.30
6	1,527.72	2,327.14	4,921.35	5,720.77	1,298.56	1,894.17	3,198.88	3,794.49	2,515.47	3,314.89	5,909.10	6,708.52
7	1,782.34	2,581.76	5,741.58	6,541.00	1,514.99	2,110.60	3,732.02	4,327.63	2,770.09	3,569.51	6,729.33	7,528.75
8	2,036.96	2,836.38	6,561.80	7,361.22	1,731.42	2,327.02	4,265.17	4,860.78	3,024.71	3,824.13	7,549.55	8,348.97
9	2,291.58	3,091.00	7,382.03	8,181.45	1,947.84	2,543.45	4,798.32	5,393.92	3,279.33	4,078.75	8,369.78	9,169.20
10	2,546.20	3,345.62	8,202.25	9,001.67	2,164.27	2,759.88	5,331.46	5,927.07	3,533.95	4,333.37	9,190.00	9,989.42
11	2,800.82	3,600.24	9,022.48	9,821.90	2,380.70	2,976.30	5,864.61	6,460.22	3,788.57	4,587.99	10,010.23	10,809.65
12	3,055.44	3,854.86	9,842.70	10,642.12	2,597.12	3,192.73	6,397.76	6,993.36	4,043.19	4,842.61	10,830.45	11,629.87
13	3,310.06	4,109.48	10,662.93	11,462.35	2,813.55	3,409.16	6,930.90	7,526.51	4,297.81	5,097.23	11,650.68	12,450.10
14	3,564.68	4,364.10	11,483.15	12,282.57	3,029.98	3,625.59	7,464.05	8,059.66	4,552.43	5,351.85	12,470.90	13,270.32
15	3,819.30	4,618.72	12,303.38	13,102.80	3,246.41	3,842.01	7,997.19	8,592.80	4,807.05	5,606.47	13,291.13	14,090.55
16	4,073.92	4,873.34	13,123.60	13,923.02	3,462.83	4,058.44	8,530.34	9,125.95	5,061.67	5,861.09	14,111.35	14,910.77
17	4,328.54	5,127.96	13,943.83	14,743.25	3,679.26	4,274.87	9,063.49	9,659.09	5,316.29	6,115.71	14,931.58	15,731.00
18	4,583.16	5,382.58	14,764.05	15,563.47	3,895.69	4,491.29	9,596.63	10,192.24	5,570.91	6,370.33	15,751.80	16,551.22
<i>Each Add'l Credit Hour</i>	254.62		820.23		216.43		533.15		254.62		820.23	

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year and \$150 during the summer term.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON

Academic Year 2020-21 Undergraduate Tuition and Fees for Continuing Students

For undergraduates enrolled prior to summer 2020

Credits	Academic Year Continuing Undergraduate				Summer 2021 Continuing Undergraduate				Continuing Undergraduate — Clark Honors College			
	Resident		Nonresident		Resident		Nonresident		Resident		Nonresident	
	Tuition	Fees	Tuition	Fees	Tuition	Fees	Tuition	Fees	Tuition	Fees	Tuition	Fees
1	238.96	1,026.52	785.89	1,573.45	203.12	786.86	510.83	1,094.58	1,165.96	1,953.52	1,712.89	2,500.45
2	477.92	1,265.48	1,571.78	2,359.34	406.23	989.98	1,021.66	1,605.40	1,404.92	2,192.48	2,498.78	3,286.34
3	716.88	1,504.44	2,357.67	3,145.23	609.35	1,193.10	1,532.49	2,116.23	1,643.88	2,431.44	3,284.67	4,072.23
4	955.84	1,743.40	3,143.56	3,931.12	812.46	1,396.21	2,043.31	2,627.06	1,882.84	2,670.40	4,070.56	4,858.12
5	1,194.80	1,982.36	3,929.45	4,717.01	1,015.58	1,599.33	2,554.14	3,137.89	2,121.80	2,909.36	4,856.45	5,644.01
6	1,433.76	2,221.32	4,715.34	5,502.90	1,218.70	1,802.44	3,064.97	3,648.72	2,360.76	3,148.32	5,642.34	6,429.90
7	1,672.72	2,460.28	5,501.23	6,288.79	1,421.81	2,005.56	3,575.80	4,159.55	2,599.72	3,387.28	6,428.23	7,215.79
8	1,911.68	2,699.24	6,287.12	7,074.68	1,624.93	2,208.68	4,086.63	4,670.38	2,838.68	3,626.24	7,214.12	8,001.68
9	2,150.64	2,938.20	7,073.01	7,860.57	1,828.04	2,411.79	4,597.46	5,181.20	3,077.64	3,865.20	8,000.01	8,787.57
10	2,389.60	3,177.16	7,858.90	8,646.46	2,031.16	2,614.91	5,108.29	5,692.03	3,316.60	4,104.16	8,785.90	9,573.46
11	2,628.56	3,416.12	8,644.79	9,432.35	2,234.28	2,818.02	5,619.11	6,202.86	3,555.56	4,343.12	9,571.79	10,359.35
12	2,867.52	3,655.08	9,430.68	10,218.24	2,437.39	3,021.14	6,129.94	6,713.69	3,794.52	4,582.08	10,357.68	11,145.24
13	3,106.48	3,894.04	10,216.57	11,004.13	2,640.51	3,224.26	6,640.77	7,224.52	4,033.48	4,821.04	11,143.57	11,931.13
14	3,345.44	4,133.00	11,002.46	11,790.02	2,843.62	3,427.37	7,151.60	7,735.35	4,272.44	5,060.00	11,929.46	12,717.02
15	3,584.40	4,371.96	11,788.35	12,575.91	3,046.74	3,630.49	7,662.43	8,246.18	4,511.40	5,298.96	12,715.35	13,502.91
16	3,823.36	4,610.92	12,574.24	13,361.80	3,249.86	3,833.60	8,173.26	8,757.00	4,750.36	5,537.92	13,501.24	14,288.80
17	4,062.32	4,849.88	13,360.13	14,147.69	3,452.97	4,036.72	8,684.08	9,267.83	4,989.32	5,776.88	14,287.13	15,074.69
18	4,301.28	5,088.84	14,146.02	14,933.58	3,656.09	4,239.84	9,194.91	9,778.66	5,228.28	6,015.84	15,073.02	15,860.58
<i>Each Add'l Credit Hour</i>	238.96		785.89		203.12		510.83		238.96		785.89	

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year and \$150 during the summer term.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON

Academic Year 2021-22 Undergraduate Tuition and Fees for Continuing Students

For undergraduates enrolled prior to summer 2020

Administrative mandatory fees preapproved for a 3% increase over the prior year; pending future ASUO-approved Incidental Fees

Credits	Academic Year Continuing Undergraduate				Summer 2022 Continuing Undergraduate				Continuing Undergraduate — Clark Honors College			
	Resident		Nonresident		Resident		Nonresident		Resident		Nonresident	
	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees
1	246.13	TBD	809.47	TBD	209.21	TBD	526.15	TBD	1,200.94	TBD	1,764.28	TBD
2	492.26	TBD	1,618.93	TBD	418.42	TBD	1,052.31	TBD	1,447.07	TBD	2,573.74	TBD
3	738.39	TBD	2,428.40	TBD	627.63	TBD	1,578.46	TBD	1,693.20	TBD	3,383.21	TBD
4	984.52	TBD	3,237.87	TBD	836.84	TBD	2,104.61	TBD	1,939.33	TBD	4,192.68	TBD
5	1,230.64	TBD	4,047.33	TBD	1,046.05	TBD	2,630.77	TBD	2,185.45	TBD	5,002.14	TBD
6	1,476.77	TBD	4,856.80	TBD	1,255.26	TBD	3,156.92	TBD	2,431.58	TBD	5,811.61	TBD
7	1,722.90	TBD	5,666.27	TBD	1,464.47	TBD	3,683.07	TBD	2,677.71	TBD	6,621.08	TBD
8	1,969.03	TBD	6,475.73	TBD	1,673.68	TBD	4,209.23	TBD	2,923.84	TBD	7,430.54	TBD
9	2,215.16	TBD	7,285.20	TBD	1,882.89	TBD	4,735.38	TBD	3,169.97	TBD	8,240.01	TBD
10	2,461.29	TBD	8,094.67	TBD	2,092.09	TBD	5,261.53	TBD	3,416.10	TBD	9,049.48	TBD
11	2,707.42	TBD	8,904.13	TBD	2,301.30	TBD	5,787.69	TBD	3,662.23	TBD	9,858.94	TBD
12	2,953.55	TBD	9,713.60	TBD	2,510.51	TBD	6,313.84	TBD	3,908.36	TBD	10,668.41	TBD
13	3,199.67	TBD	10,523.07	TBD	2,719.72	TBD	6,839.99	TBD	4,154.48	TBD	11,477.88	TBD
14	3,445.80	TBD	11,332.53	TBD	2,928.93	TBD	7,366.15	TBD	4,400.61	TBD	12,287.34	TBD
15	3,691.93	TBD	12,142.00	TBD	3,138.14	TBD	7,892.30	TBD	4,646.74	TBD	13,096.81	TBD
16	3,938.06	TBD	12,951.47	TBD	3,347.35	TBD	8,418.45	TBD	4,892.87	TBD	13,906.28	TBD
17	4,184.19	TBD	13,760.93	TBD	3,556.56	TBD	8,944.61	TBD	5,139.00	TBD	14,715.74	TBD
18	4,430.32	TBD	14,570.40	TBD	3,765.77	TBD	9,470.76	TBD	5,385.13	TBD	15,525.21	TBD
<i>Each Add'l Credit Hour</i>	246.13		809.47		209.21		526.15		246.13		809.47	

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year and \$150 during the summer term.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON

Academic Year 2022-23 Undergraduate Tuition and Fees for Continuing Students

For undergraduates enrolled prior to summer 2020

Administrative mandatory fees preapproved for a 3% increase over the prior year; pending future ASUO-approved Incidental Fees

Credits	Academic Year Continuing Undergraduate				Summer 2023 Continuing Undergraduate				Continuing Undergraduate — Clark Honors College			
	Resident		Nonresident		Resident		Nonresident		Resident		Nonresident	
	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees
1	253.51	TBD	833.75	TBD	215.49	TBD	541.94	TBD	1,236.97	TBD	1,817.21	TBD
2	507.03	TBD	1,667.50	TBD	430.97	TBD	1,083.88	TBD	1,490.48	TBD	2,650.96	TBD
3	760.54	TBD	2,501.25	TBD	646.46	TBD	1,625.81	TBD	1,743.99	TBD	3,484.71	TBD
4	1,014.05	TBD	3,335.00	TBD	861.94	TBD	2,167.75	TBD	1,997.50	TBD	4,318.46	TBD
5	1,267.56	TBD	4,168.75	TBD	1,077.43	TBD	2,709.69	TBD	2,251.02	TBD	5,152.21	TBD
6	1,521.08	TBD	5,002.50	TBD	1,292.91	TBD	3,251.63	TBD	2,504.53	TBD	5,985.96	TBD
7	1,774.59	TBD	5,836.25	TBD	1,508.40	TBD	3,793.57	TBD	2,758.04	TBD	6,819.71	TBD
8	2,028.10	TBD	6,670.01	TBD	1,723.89	TBD	4,335.50	TBD	3,011.56	TBD	7,653.46	TBD
9	2,281.61	TBD	7,503.76	TBD	1,939.37	TBD	4,877.44	TBD	3,265.07	TBD	8,487.21	TBD
10	2,535.13	TBD	8,337.51	TBD	2,154.86	TBD	5,419.38	TBD	3,518.58	TBD	9,320.96	TBD
11	2,788.64	TBD	9,171.26	TBD	2,370.34	TBD	5,961.32	TBD	3,772.09	TBD	10,154.71	TBD
12	3,042.15	TBD	10,005.01	TBD	2,585.83	TBD	6,503.26	TBD	4,025.61	TBD	10,988.46	TBD
13	3,295.66	TBD	10,838.76	TBD	2,801.31	TBD	7,045.19	TBD	4,279.12	TBD	11,822.21	TBD
14	3,549.18	TBD	11,672.51	TBD	3,016.80	TBD	7,587.13	TBD	4,532.63	TBD	12,655.96	TBD
15	3,802.69	TBD	12,506.26	TBD	3,232.29	TBD	8,129.07	TBD	4,786.14	TBD	13,489.71	TBD
16	4,056.20	TBD	13,340.01	TBD	3,447.77	TBD	8,671.01	TBD	5,039.66	TBD	14,323.47	TBD
17	4,309.72	TBD	14,173.76	TBD	3,663.26	TBD	9,212.95	TBD	5,293.17	TBD	15,157.22	TBD
18	4,563.23	TBD	15,007.51	TBD	3,878.74	TBD	9,754.88	TBD	5,546.68	TBD	15,990.97	TBD
<i>Each Add'l Credit Hour</i>	253.51		833.75		215.49		541.94		253.51		833.75	

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year and \$150 during the summer term.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON

Academic Year 2023-24 Undergraduate Tuition and Fees for Continuing Students

For undergraduates enrolled prior to summer 2020

Administrative mandatory fees preapproved for a 3% increase over the prior year; pending future ASUO-approved Incidental Fees

Credits	Academic Year Continuing Undergraduate				Summer 2024 Continuing Undergraduate				Continuing Undergraduate — Clark Honors College			
	Resident		Nonresident		Resident		Nonresident		Resident		Nonresident	
	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees	Tuition	Tuition and Fees
1	261.12	TBD	858.76	TBD	221.95	TBD	558.20	TBD	1,274.08	TBD	1,871.72	TBD
2	522.24	TBD	1,717.53	TBD	443.90	TBD	1,116.39	TBD	1,535.19	TBD	2,730.48	TBD
3	783.35	TBD	2,576.29	TBD	665.85	TBD	1,674.59	TBD	1,796.31	TBD	3,589.25	TBD
4	1,044.47	TBD	3,435.05	TBD	887.80	TBD	2,232.78	TBD	2,057.43	TBD	4,448.01	TBD
5	1,305.59	TBD	4,293.82	TBD	1,109.75	TBD	2,790.98	TBD	2,318.55	TBD	5,306.77	TBD
6	1,566.71	TBD	5,152.58	TBD	1,331.70	TBD	3,349.18	TBD	2,579.67	TBD	6,165.54	TBD
7	1,827.83	TBD	6,011.34	TBD	1,553.65	TBD	3,907.37	TBD	2,840.78	TBD	7,024.30	TBD
8	2,088.94	TBD	6,870.11	TBD	1,775.60	TBD	4,465.57	TBD	3,101.90	TBD	7,883.06	TBD
9	2,350.06	TBD	7,728.87	TBD	1,997.55	TBD	5,023.76	TBD	3,363.02	TBD	8,741.83	TBD
10	2,611.18	TBD	8,587.63	TBD	2,219.50	TBD	5,581.96	TBD	3,624.14	TBD	9,600.59	TBD
11	2,872.30	TBD	9,446.40	TBD	2,441.45	TBD	6,140.16	TBD	3,885.26	TBD	10,459.35	TBD
12	3,133.42	TBD	10,305.16	TBD	2,663.40	TBD	6,698.35	TBD	4,146.37	TBD	11,318.12	TBD
13	3,394.53	TBD	11,163.92	TBD	2,885.35	TBD	7,256.55	TBD	4,407.49	TBD	12,176.88	TBD
14	3,655.65	TBD	12,022.69	TBD	3,107.30	TBD	7,814.75	TBD	4,668.61	TBD	13,035.64	TBD
15	3,916.77	TBD	12,881.45	TBD	3,329.26	TBD	8,372.94	TBD	4,929.73	TBD	13,894.41	TBD
16	4,177.89	TBD	13,740.21	TBD	3,551.21	TBD	8,931.14	TBD	5,190.85	TBD	14,753.17	TBD
17	4,439.01	TBD	14,598.97	TBD	3,773.16	TBD	9,489.33	TBD	5,451.96	TBD	15,611.93	TBD
18	4,700.12	TBD	15,457.74	TBD	3,995.11	TBD	10,047.53	TBD	5,713.08	TBD	16,470.70	TBD
<i>Each Add'l Credit Hour</i>	261.12		858.76		221.95		558.20		261.12		858.76	

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year and \$150 during the summer term.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON
Summer 2020 Graduate Tuition Rates
COLLEGE OF BUSINESS

KNIGHT CAMPUS

Summer Graduate				
<i>Resident</i>			<i>Nonresident</i>	
	Masters in Finance	Sports Product Mngt (ONLINE)	Masters in Finance	Sports Product Mngt (ONLINE)
<i>Credits</i>				
1	8,280.00	11,142.00	10,855.00	11,142.00
2	8,280.00	11,142.00	10,855.00	11,142.00
3	8,280.00	11,142.00	10,855.00	11,142.00
4	8,280.00	11,142.00	10,855.00	11,142.00
5	8,280.00	11,142.00	10,855.00	11,142.00
6	8,280.00	11,142.00	10,855.00	11,142.00
7	8,280.00	11,142.00	10,855.00	11,142.00
8	8,280.00	11,142.00	10,855.00	11,142.00
9	8,280.00	11,142.00	10,855.00	11,142.00
10	8,280.00	11,142.00	10,855.00	11,142.00
11	8,280.00	11,142.00	10,855.00	11,142.00
12	8,280.00	11,142.00	10,855.00	11,142.00
13	8,280.00	11,142.00	10,855.00	11,142.00
14	8,280.00	11,142.00	10,855.00	11,142.00
15	8,280.00	11,142.00	10,855.00	11,142.00
16	8,280.00	11,142.00	10,855.00	11,142.00
17	8,280.00	11,142.00	10,855.00	11,142.00
18	8,280.00	11,142.00	10,855.00	11,142.00
<i>Each Add'l</i>				
<i>Credit Hour</i>	-na-	-na-	-na-	-na-

Summer Graduate		
<i>Resident</i>	<i>Nonresident</i>	
Industrial Internship Program	Industrial Internship Program	
<i>Credits</i>		
1	565.00	565.00
2	1,130.00	1,130.00
3	1,695.00	1,695.00
4	2,260.00	2,260.00
5	2,825.00	2,825.00
6	3,390.00	3,390.00
7	3,955.00	3,955.00
8	4,520.00	4,520.00
9	5,085.00	5,085.00
10	5,650.00	5,650.00
11	6,215.00	6,215.00
12	6,780.00	6,780.00
13	7,345.00	7,345.00
14	7,910.00	7,910.00
15	8,475.00	8,475.00
16	9,040.00	9,040.00
17	9,605.00	9,605.00
18	10,170.00	10,170.00
<i>Each Add'l</i>		
<i>Credit Hour</i>	565.00	565.00

Please see Graduate Tuition Notes.

UNIVERSITY OF OREGON
Academic Year 2020-21 Graduate Tuition Rates
COLLEGE OF ARTS AND SCIENCES

GRADUATE SCHOOL

SCHOOL OF MUSIC AND DANCE

KNIGHT CAMPUS

Credits	Academic Year Graduate			
	Resident		Nonresident	
	CAS Electrochemist ry Masters Masters / Doctoral	CAS Electrochemist ry Masters Internship (EMIP)	CAS Electrochemist ry Masters Masters / Doctoral	CAS Electrochemist ry Masters Internship (EMIP)
1	571.00	556.00	1,023.00	556.00
2	1,142.00	1,112.00	2,046.00	1,112.00
3	1,713.00	1,668.00	3,069.00	1,668.00
4	2,284.00	2,224.00	4,092.00	2,224.00
5	2,855.00	2,780.00	5,115.00	2,780.00
6	3,426.00	3,336.00	6,138.00	3,336.00
7	3,997.00	3,892.00	7,161.00	3,892.00
8	4,568.00	4,448.00	8,184.00	4,448.00
9	5,139.00	5,004.00	9,207.00	5,004.00
10	5,139.00	5,004.00	9,207.00	5,004.00
11	5,139.00	5,004.00	9,207.00	5,004.00
12	5,139.00	5,004.00	9,207.00	5,004.00
13	5,139.00	5,004.00	9,207.00	5,004.00
14	5,139.00	5,004.00	9,207.00	5,004.00
15	5,139.00	5,004.00	9,207.00	5,004.00
16	5,139.00	5,004.00	9,207.00	5,004.00
17	5,710.00	5,560.00	10,230.00	5,560.00
18	6,281.00	6,116.00	11,253.00	6,116.00
<i>Each Add'l Credit Hour</i>	571.00	556.00	1,023.00	556.00

Credits	Academic Year Graduate	
	Resident	Nonresident
	Master / Doctoral	Masters / Doctoral
1	571.00	1,023.00
2	1,142.00	2,046.00
3	1,713.00	3,069.00
4	2,284.00	4,092.00
5	2,855.00	5,115.00
6	3,426.00	6,138.00
7	3,997.00	7,161.00
8	4,568.00	8,184.00
9	5,139.00	9,207.00
10	5,139.00	9,207.00
11	5,139.00	9,207.00
12	5,139.00	9,207.00
13	5,139.00	9,207.00
14	5,139.00	9,207.00
15	5,139.00	9,207.00
16	5,139.00	9,207.00
17	5,710.00	10,230.00
18	6,281.00	11,253.00
<i>Each Add'l Credit Hour</i>	571.00	1,023.00

Credits	Academic Year Graduate	
	Resident	Nonresident
	Masters / Doctoral	Masters / Doctoral
1	712.00	1,074.00
2	1,249.00	1,948.00
3	1,786.00	2,822.00
4	2,323.00	3,696.00
5	2,860.00	4,570.00
6	3,397.00	5,444.00
7	3,934.00	6,318.00
8	4,471.00	7,192.00
9	5,008.00	8,066.00
10	5,008.00	8,066.00
11	5,008.00	8,066.00
12	5,008.00	8,066.00
13	5,008.00	8,066.00
14	5,008.00	8,066.00
15	5,008.00	8,066.00
16	5,008.00	8,066.00
17	5,545.00	8,940.00
18	6,082.00	9,814.00
<i>Each Add'l Credit Hour</i>	537.00	874.00

Credits	Academic Year Graduate	
	Resident	Nonresident
	Industrial Internship Program	Industrial Internship Program
1	565.00	565.00
2	1,130.00	1,130.00
3	1,695.00	1,695.00
4	2,260.00	2,260.00
5	2,825.00	2,825.00
6	3,390.00	3,390.00
7	3,955.00	3,955.00
8	4,520.00	4,520.00
9	5,085.00	5,085.00
10	5,650.00	5,650.00
11	6,215.00	6,215.00
12	6,780.00	6,780.00
13	7,345.00	7,345.00
14	7,910.00	7,910.00
15	8,475.00	8,475.00
16	9,040.00	9,040.00
17	9,605.00	9,605.00
18	10,170.00	10,170.00
<i>Each Add'l Credit Hour</i>	565.00	565.00

UNIVERSITY OF OREGON
Summer 2021 Graduate Tuition Rates
COLLEGE OF ARTS AND SCIENCES

GRADUATE SCHOOL

SCHOOL OF MUSIC AND DANCE

Credits	Summer Graduate			
	Resident		Nonresident	
	CAS Electrochemist ry Masters Masters / Doctoral	CAS Electrochemist ry Masters Internship (EMIP)	CAS Electrochemist ry Masters Masters / Doctoral	CAS Electrochemist ry Masters Internship (EMIP)
1	402.00	556.00	556.00	538.00
2	732.00	1,112.00	1,112.00	1,094.00
3	1,062.00	1,668.00	1,668.00	1,650.00
4	1,392.00	2,224.00	2,224.00	2,206.00
5	1,722.00	2,780.00	2,780.00	2,762.00
6	2,052.00	3,336.00	3,336.00	3,318.00
7	2,382.00	3,892.00	3,892.00	3,874.00
8	2,712.00	4,448.00	4,448.00	4,430.00
9	3,042.00	5,004.00	5,004.00	4,986.00
10	3,372.00	5,004.00	5,004.00	4,986.00
11	3,702.00	5,004.00	5,004.00	4,986.00
12	4,032.00	5,004.00	5,004.00	4,986.00
13	4,362.00	5,004.00	5,004.00	4,986.00
14	4,692.00	5,004.00	5,004.00	4,986.00
15	5,022.00	5,004.00	5,004.00	4,986.00
16	5,352.00	5,004.00	5,004.00	4,986.00
17	5,682.00	5,560.00	5,560.00	5,542.00
18	6,012.00	6,116.00	6,116.00	6,098.00
<i>Each Add'l Credit Hour</i>	330.00	556.00	556.00	556.00

Credits	Summer Graduate	
	Resident	Nonresident
	Master / Doctoral	Master / Doctoral
1	402.00	556.00
2	732.00	1,112.00
3	1,062.00	1,668.00
4	1,392.00	2,224.00
5	1,722.00	2,780.00
6	2,052.00	3,336.00
7	2,382.00	3,892.00
8	2,712.00	4,448.00
9	3,042.00	5,004.00
10	3,372.00	5,004.00
11	3,702.00	5,004.00
12	4,032.00	5,004.00
13	4,362.00	5,004.00
14	4,692.00	5,004.00
15	5,022.00	5,004.00
16	5,352.00	5,004.00
17	5,682.00	5,560.00
18	6,012.00	6,116.00
<i>Each Add'l Credit Hour</i>	330.00	556.00

Credits	Summer Graduate	
	Resident	Nonresident
	Masters / Doctoral	Masters / Doctoral
1	410.00	537.00
2	735.00	974.00
3	1,060.00	1,411.00
4	1,385.00	1,848.00
5	1,710.00	2,285.00
6	2,035.00	2,722.00
7	2,360.00	3,159.00
8	2,685.00	3,596.00
9	3,010.00	4,033.00
10	3,335.00	4,470.00
11	3,660.00	4,907.00
12	3,985.00	5,344.00
13	4,310.00	5,781.00
14	4,635.00	6,218.00
15	4,960.00	6,655.00
16	5,285.00	7,092.00
17	5,610.00	7,529.00
18	5,935.00	7,966.00
<i>Each Add'l Credit Hour</i>	325.00	437.00

UNIVERSITY OF OREGON
Academic Year 2020-21 Graduate Tuition Rates
COLLEGE OF DESIGN

Academic Year Graduate														
Resident								Nonresident						
Credits	Architecture & Interior Architecture		Historic Preservation	Art	Sports Product Design	Planning, Public Policy, & Management	History of Art and Architecture	Architecture & Interior Architecture		Historic Preservation	Art	Sports Product Design	Planning, Public Policy, & Management	History of Art and Architecture
	1	2,738.00	1,205.00	822.00	1,147.00	2,704.00	966.00	906.00	2,888.00	1,555.00	1,222.00	1,207.00	2,704.00	1,374.00
2	3,368.00	1,835.00	1,452.00	1,722.00	3,825.00	1,604.00	1,502.00	3,943.00	2,610.00	2,277.00	1,842.00	3,825.00	2,401.00	2,248.00
3	3,998.00	2,465.00	2,082.00	2,297.00	4,946.00	2,242.00	2,098.00	4,998.00	3,665.00	3,332.00	2,477.00	4,946.00	3,428.00	3,208.00
4	4,628.00	3,095.00	2,712.00	2,872.00	6,067.00	2,880.00	2,694.00	6,053.00	4,720.00	4,387.00	3,112.00	6,067.00	4,455.00	4,168.00
5	5,258.00	3,725.00	3,342.00	3,447.00	7,188.00	3,518.00	3,290.00	7,108.00	5,775.00	5,442.00	3,747.00	7,188.00	5,482.00	5,128.00
6	5,888.00	4,355.00	3,972.00	4,022.00	8,309.00	4,156.00	3,886.00	8,163.00	6,830.00	6,497.00	4,382.00	8,309.00	6,509.00	6,088.00
7	6,518.00	4,985.00	4,602.00	4,597.00	9,430.00	4,794.00	4,482.00	9,218.00	7,885.00	7,552.00	5,017.00	9,430.00	7,536.00	7,048.00
8	7,148.00	5,615.00	5,232.00	5,172.00	10,551.00	5,432.00	5,078.00	10,273.00	8,940.00	8,607.00	5,652.00	10,551.00	8,563.00	8,008.00
9	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
10	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
11	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
12	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
13	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
14	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
15	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
16	7,778.00	6,245.00	5,862.00	5,747.00	11,672.00	6,070.00	5,674.00	11,328.00	9,995.00	9,662.00	6,287.00	11,672.00	9,590.00	8,968.00
17	8,408.00	6,875.00	6,492.00	6,322.00	12,793.00	6,708.00	6,270.00	12,383.00	11,050.00	10,717.00	6,922.00	12,793.00	10,617.00	9,928.00
18	9,038.00	7,505.00	7,122.00	6,897.00	13,914.00	7,346.00	6,866.00	13,438.00	12,105.00	11,772.00	7,557.00	13,914.00	11,644.00	10,888.00
Each Add'l Credit Hour	630.00	630.00	630.00	575.00	1,121.00	638.00	596.00	1,055.00	1,055.00	1,055.00	635.00	1,121.00	1,027.00	960.00

UNIVERSITY OF OREGON
Summer 2021 Graduate Tuition Rates
COLLEGE OF DESIGN

Summer Graduate														
Resident								Nonresident						
Credits	Architecture & Interior Architecture		Historic Preservation	Art	Sports Product Design	Planning, Public Policy, & Management	History of Art and Architecture	Architecture & Interior Architecture		Historic Preservation	Art	Sports Product Design	Planning, Public Policy, & Management	History of Art and Architecture
	1	653.00	653.00	653.00	653.00	657.00	664.00	661.00	778.00	778.00	778.00	778.00	783.00	793.00
2	1,035.00	1,035.00	1,035.00	1,035.00	1,043.00	1,057.00	1,051.00	1,267.00	1,267.00	1,267.00	1,267.00	1,277.00	1,297.00	1,287.00
3	1,418.00	1,418.00	1,418.00	1,418.00	1,429.00	1,450.00	1,441.00	1,757.00	1,757.00	1,757.00	1,757.00	1,771.00	1,801.00	1,786.00
4	1,800.00	1,800.00	1,800.00	1,800.00	1,815.00	1,843.00	1,831.00	2,246.00	2,246.00	2,246.00	2,246.00	2,265.00	2,305.00	2,285.00
5	2,182.00	2,182.00	2,182.00	2,182.00	2,201.00	2,236.00	2,221.00	2,735.00	2,735.00	2,735.00	2,735.00	2,759.00	2,809.00	2,784.00
6	2,564.00	2,564.00	2,564.00	2,564.00	2,587.00	2,629.00	2,611.00	3,225.00	3,225.00	3,225.00	3,225.00	3,253.00	3,313.00	3,283.00
7	2,946.00	2,946.00	2,946.00	2,946.00	2,973.00	3,022.00	3,001.00	3,714.00	3,714.00	3,714.00	3,714.00	3,747.00	3,817.00	3,782.00
8	3,329.00	3,329.00	3,329.00	3,329.00	3,359.00	3,415.00	3,391.00	4,203.00	4,203.00	4,203.00	4,203.00	4,241.00	4,321.00	4,281.00
9	3,711.00	3,711.00	3,711.00	3,711.00	3,745.00	3,808.00	3,781.00	4,692.00	4,692.00	4,692.00	4,692.00	4,735.00	4,825.00	4,780.00
10	4,093.00	4,093.00	4,093.00	4,093.00	4,131.00	4,201.00	4,171.00	5,182.00	5,182.00	5,182.00	5,182.00	5,229.00	5,329.00	5,279.00
11	4,475.00	4,475.00	4,475.00	4,475.00	4,517.00	4,594.00	4,561.00	5,671.00	5,671.00	5,671.00	5,671.00	5,723.00	5,833.00	5,778.00
12	4,857.00	4,857.00	4,857.00	4,857.00	4,903.00	4,987.00	4,951.00	6,160.00	6,160.00	6,160.00	6,160.00	6,217.00	6,337.00	6,277.00
13	5,240.00	5,240.00	5,240.00	5,240.00	5,289.00	5,380.00	5,341.00	6,650.00	6,650.00	6,650.00	6,650.00	6,711.00	6,841.00	6,776.00
14	5,622.00	5,622.00	5,622.00	5,622.00	5,675.00	5,773.00	5,731.00	7,139.00	7,139.00	7,139.00	7,139.00	7,205.00	7,345.00	7,275.00
15	6,004.00	6,004.00	6,004.00	6,004.00	6,061.00	6,166.00	6,121.00	7,628.00	7,628.00	7,628.00	7,628.00	7,699.00	7,849.00	7,774.00
16	6,386.00	6,386.00	6,386.00	6,386.00	6,447.00	6,559.00	6,511.00	8,118.00	8,118.00	8,118.00	8,118.00	8,193.00	8,353.00	8,273.00
17	6,768.00	6,768.00	6,768.00	6,768.00	6,833.00	6,952.00	6,901.00	8,607.00	8,607.00	8,607.00	8,607.00	8,687.00	8,857.00	8,772.00
18	7,151.00	7,151.00	7,151.00	7,151.00	7,219.00	7,345.00	7,291.00	9,096.00	9,096.00	9,096.00	9,096.00	9,181.00	9,361.00	9,271.00
Each Add'l Credit Hour	364.00	364.00	364.00	364.00	386.00	393.00	390.00	466.00	466.00	466.00	466.00	494.00	504.00	499.00

UNIVERSITY OF OREGON
Academic Year 2020-21 Graduate Tuition Rates
COLLEGE OF BUSINESS

Academic Year Graduate														
Resident								Nonresident						
Credits	MBA	Sports Product						MBA	Sports Product					
		Masters In Accounting	Masters In Finance	Mngt (Face-to-face)	Sports Product Mngt (ONLINE)	OEMBA	Doctoral Programs		Masters In Accounting	Masters In Finance	Mngt (Face-to-face)	Sports Product Mngt (ONLINE)	OEMBA	Doctoral Programs
1	2,689.00	1,653.00	8,280.00	15,600.00	11,142.00	13,500.00	532.00	3,175.00	1,937.00	10,855.00	15,600.00	11,142.00	13,500.00	891.00
2	3,571.00	2,276.00	8,280.00	15,600.00	11,142.00	13,500.00	1,064.00	4,464.00	2,846.00	10,855.00	15,600.00	11,142.00	13,500.00	1,782.00
3	4,453.00	2,899.00	8,280.00	15,600.00	11,142.00	13,500.00	1,596.00	5,753.00	3,755.00	10,855.00	15,600.00	11,142.00	13,500.00	2,673.00
4	5,335.00	3,522.00	8,280.00	15,600.00	11,142.00	13,500.00	2,128.00	7,042.00	4,664.00	10,855.00	15,600.00	11,142.00	13,500.00	3,564.00
5	6,217.00	4,145.00	8,280.00	15,600.00	11,142.00	13,500.00	2,660.00	8,331.00	5,573.00	10,855.00	15,600.00	11,142.00	13,500.00	4,455.00
6	7,099.00	4,768.00	8,280.00	15,600.00	11,142.00	13,500.00	3,192.00	9,620.00	6,482.00	10,855.00	15,600.00	11,142.00	13,500.00	5,346.00
7	7,981.00	5,391.00	8,280.00	15,600.00	11,142.00	13,500.00	3,724.00	10,909.00	7,391.00	10,855.00	15,600.00	11,142.00	13,500.00	6,237.00
8	8,863.00	6,014.00	8,280.00	15,600.00	11,142.00	13,500.00	4,256.00	12,198.00	8,300.00	10,855.00	15,600.00	11,142.00	13,500.00	7,128.00
9	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
10	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
11	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
12	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
13	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
14	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
15	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
16	9,745.00	6,639.00	8,280.00	15,600.00	11,142.00	13,500.00	4,788.00	13,487.00	9,209.00	10,855.00	15,600.00	11,142.00	13,500.00	8,019.00
17	9,745.00	7,262.00	8,280.00	15,600.00	11,142.00	13,500.00	5,320.00	13,487.00	10,118.00	10,855.00	15,600.00	11,142.00	13,500.00	8,910.00
18	9,745.00	7,885.00	8,280.00	15,600.00	11,142.00	13,500.00	5,852.00	13,487.00	11,027.00	10,855.00	15,600.00	11,142.00	13,500.00	9,801.00
Each Add'l Credit Hour	882.00	623.00	-na-	-na-	-na-	-na-	532.00	1,289.00	909.00	-na-	-na-	-na-	-na-	891.00

UNIVERSITY OF OREGON
Summer 2021 Graduate Tuition Rates
COLLEGE OF BUSINESS

Summer Graduate														
Resident								Nonresident						
Credits	MBA	Sports Product						MBA	Sports Product					
		Masters In Accounting	Masters In Finance	Mngt (Face-to-face)	Sports Product Mngt (ONLINE)	OEMBA	Doctoral Programs		Masters In Accounting	Masters In Finance	Mngt (Face-to-face)	Sports Product Mngt (ONLINE)	OEMBA	Doctoral Programs
1	1,332.00	879.00		15,600.00		13,500.00	385.00	1,467.00	982.00		15,600.00		13,500.00	511.00
2	1,894.00	1,257.00		15,600.00		13,500.00	696.00	2,126.00	1,436.00		15,600.00		13,500.00	944.00
3	2,456.00	1,635.00		15,600.00		13,500.00	1,007.00	2,785.00	1,890.00		15,600.00		13,500.00	1,377.00
4	3,018.00	2,013.00		15,600.00		13,500.00	1,318.00	3,444.00	2,344.00		15,600.00		13,500.00	1,810.00
5	3,580.00	2,391.00		15,600.00		13,500.00	1,629.00	4,103.00	2,798.00		15,600.00		13,500.00	2,243.00
6	4,142.00	2,769.00		15,600.00		13,500.00	1,940.00	4,762.00	3,252.00		15,600.00		13,500.00	2,676.00
7	4,704.00	3,147.00		15,600.00		13,500.00	2,251.00	5,421.00	3,706.00		15,600.00		13,500.00	3,109.00
8	5,266.00	3,525.00	RATES	15,600.00	RATES	13,500.00	2,562.00	6,080.00	4,160.00	RATES	15,600.00	RATES	13,500.00	3,542.00
9	5,828.00	3,903.00	APPROVED	15,600.00	APPROVED	13,500.00	2,873.00	6,739.00	4,614.00	APPROVED	15,600.00	APPROVED	13,500.00	3,975.00
10	6,390.00	4,281.00	FOR SUMMMER	15,600.00	FOR SUMMMER	13,500.00	3,184.00	7,398.00	5,068.00	FOR SUMMMER	15,600.00	FOR SUMMMER	13,500.00	4,408.00
11	6,952.00	4,659.00	2020	15,600.00	2020	13,500.00	3,495.00	8,057.00	5,522.00	2020	15,600.00	2020	13,500.00	4,841.00
12	7,514.00	5,037.00		15,600.00		13,500.00	3,806.00	8,716.00	5,976.00		15,600.00		13,500.00	5,274.00
13	8,076.00	5,415.00		15,600.00		13,500.00	4,117.00	9,375.00	6,430.00		15,600.00		13,500.00	5,707.00
14	8,638.00	5,793.00		15,600.00		13,500.00	4,428.00	10,034.00	6,884.00		15,600.00		13,500.00	6,140.00
15	9,200.00	6,171.00		15,600.00		13,500.00	4,739.00	10,693.00	7,338.00		15,600.00		13,500.00	6,573.00
16	9,762.00	6,549.00		15,600.00		13,500.00	5,050.00	11,352.00	7,792.00		15,600.00		13,500.00	7,006.00
17	10,324.00	6,927.00		15,600.00		13,500.00	5,361.00	12,011.00	8,246.00		15,600.00		13,500.00	7,439.00
18	10,886.00	7,305.00		15,600.00		13,500.00	5,672.00	12,670.00	8,700.00		15,600.00		13,500.00	7,872.00
Each Add'l Credit Hour	562.00	378.00	-	-na-	-	-na-	311.00	659.00	454.00	-	-na-	-	-na-	433.00

UNIVERSITY OF OREGON
Academic Year 2020-21 Graduate Tuition Rates
COLLEGE OF EDUCATION

Academic Year Graduate										
Credits	Resident					Nonresident				
	Masters / Doctoral	DEd	Masters / Doctoral Supervision	Masters Clinical Science	Administrative Licensure Programs	Masters / Doctoral	DEd	Masters / Doctoral Supervision	Masters Clinical Science	Administrative Licensure Programs
1	1,171.00	1,171.00	1,226.00	1,283.00	464.00	1,472.00	1,472.00	1,527.00	1,581.00	464.00
2	1,805.00	1,805.00	1,914.00	2,039.00	928.00	2,407.00	2,407.00	2,516.00	2,635.00	928.00
3	2,439.00	2,439.00	2,602.00	2,795.00	1,392.00	3,342.00	3,342.00	3,505.00	3,689.00	1,392.00
4	3,073.00	3,073.00	3,290.00	3,551.00	1,856.00	4,277.00	4,277.00	4,494.00	4,743.00	1,856.00
5	3,707.00	3,707.00	3,978.00	4,307.00	2,320.00	5,212.00	5,212.00	5,483.00	5,797.00	2,320.00
6	4,341.00	4,341.00	4,666.00	5,063.00	2,784.00	6,147.00	6,147.00	6,472.00	6,851.00	2,784.00
7	4,975.00	4,975.00	5,354.00	5,819.00	3,248.00	7,082.00	7,082.00	7,461.00	7,905.00	3,248.00
8	5,609.00	5,609.00	6,042.00	6,575.00	3,712.00	8,017.00	8,017.00	8,450.00	8,959.00	3,712.00
9	6,243.00	6,243.00	6,730.00	7,331.00	4,176.00	8,952.00	8,952.00	9,439.00	10,013.00	4,176.00
10	6,243.00	6,243.00	6,730.00	7,331.00	4,640.00	8,952.00	8,952.00	9,439.00	10,013.00	4,640.00
11	6,243.00	6,243.00	6,730.00	7,331.00	5,104.00	8,952.00	8,952.00	9,439.00	10,013.00	5,104.00
12	6,243.00	6,243.00	6,730.00	7,331.00	5,568.00	8,952.00	8,952.00	9,439.00	10,013.00	5,568.00
13	6,243.00	6,243.00	6,730.00	7,331.00	6,032.00	8,952.00	8,952.00	9,439.00	10,013.00	6,032.00
14	6,243.00	6,243.00	6,730.00	7,331.00	6,496.00	8,952.00	8,952.00	9,439.00	10,013.00	6,496.00
15	6,243.00	6,243.00	6,730.00	7,331.00	6,960.00	8,952.00	8,952.00	9,439.00	10,013.00	6,960.00
16	6,243.00	6,243.00	6,730.00	7,331.00	7,424.00	8,952.00	8,952.00	9,439.00	10,013.00	7,424.00
17	6,877.00	6,877.00	7,418.00	8,087.00	7,888.00	9,887.00	9,887.00	10,428.00	11,067.00	7,888.00
18	7,511.00	7,511.00	8,106.00	8,843.00	8,352.00	10,822.00	10,822.00	11,417.00	12,121.00	8,352.00
Each Add'l Credit Hour	634.00	634.00	688.00	756.00	464.00	935.00	935.00	989.00	1,054.00	464.00

UNIVERSITY OF OREGON
Summer 2021 Graduate Tuition Rates
COLLEGE OF EDUCATION

Summer Graduate										
Credits	Resident					Nonresident				
	Masters / Doctoral	DEd	Masters / Doctoral Supervision	Masters Clinical Science	Administrative Licensure Programs	Masters / Doctoral	DEd	Masters / Doctoral Supervision	Masters Clinical Science	Administrative Licensure Programs
1	669.00	669.00	701.00	752.00	464.00	751.00	751.00	777.00	827.00	464.00
2	1,068.00	1,068.00	1,132.00	1,234.00	928.00	1,232.00	1,232.00	1,284.00	1,379.00	928.00
3	1,467.00	1,467.00	1,563.00	1,716.00	1,392.00	1,713.00	1,713.00	1,791.00	1,931.00	1,392.00
4	1,866.00	1,866.00	1,994.00	2,198.00	1,856.00	2,194.00	2,194.00	2,298.00	2,483.00	1,856.00
5	2,265.00	2,265.00	2,425.00	2,680.00	2,320.00	2,675.00	2,675.00	2,805.00	3,035.00	2,320.00
6	2,664.00	2,664.00	2,856.00	3,162.00	2,784.00	3,156.00	3,156.00	3,312.00	3,587.00	2,784.00
7	3,063.00	3,063.00	3,287.00	3,644.00	3,248.00	3,637.00	3,637.00	3,819.00	4,139.00	3,248.00
8	3,462.00	3,462.00	3,718.00	4,126.00	3,712.00	4,118.00	4,118.00	4,326.00	4,691.00	3,712.00
9	3,861.00	3,861.00	4,149.00	4,608.00	4,176.00	4,599.00	4,599.00	4,833.00	5,243.00	4,176.00
10	4,260.00	4,260.00	4,580.00	5,090.00	4,640.00	5,080.00	5,080.00	5,340.00	5,795.00	4,640.00
11	4,659.00	4,659.00	5,011.00	5,572.00	5,104.00	5,561.00	5,561.00	5,847.00	6,347.00	5,104.00
12	5,058.00	5,058.00	5,442.00	6,054.00	5,568.00	6,042.00	6,042.00	6,354.00	6,899.00	5,568.00
13	5,457.00	5,457.00	5,873.00	6,536.00	6,032.00	6,523.00	6,523.00	6,861.00	7,451.00	6,032.00
14	5,856.00	5,856.00	6,304.00	7,018.00	6,496.00	7,004.00	7,004.00	7,368.00	8,003.00	6,496.00
15	6,255.00	6,255.00	6,735.00	7,500.00	6,960.00	7,485.00	7,485.00	7,875.00	8,555.00	6,960.00
16	6,654.00	6,654.00	7,166.00	7,982.00	7,424.00	7,966.00	7,966.00	8,382.00	9,107.00	7,424.00
17	7,053.00	7,053.00	7,597.00	8,464.00	7,888.00	8,447.00	8,447.00	8,889.00	9,659.00	7,888.00
18	7,452.00	7,452.00	8,028.00	8,946.00	8,352.00	8,928.00	8,928.00	9,396.00	10,211.00	8,352.00
Each Add'l Credit Hour	399.00	399.00	431.00	482.00	464.00	481.00	481.00	507.00	552.00	464.00

UNIVERSITY OF OREGON
 Academic Year 2020-21 Graduate Tuition Rates
 SCHOOL OF JOURNALISM AND COMMUNICATION

Academic Year Graduate								
Resident					Nonresident			
Credits	Media Studies	Advertising &	Graduate	Graduate	Media Studies	Advertising &	Graduate	Graduate
	Masters / Doctoral	Brand Management	Strategic Comm		Multimedia	Masters / Doctoral	Brand Management	
1	593.00	593.00	657.00	657.00	932.00	932.00	905.00	905.00
2	1,186.00	1,186.00	1,314.00	1,314.00	1,864.00	1,864.00	1,810.00	1,810.00
3	1,779.00	1,779.00	1,971.00	1,971.00	2,796.00	2,796.00	2,715.00	2,715.00
4	2,372.00	2,372.00	2,628.00	2,628.00	3,728.00	3,728.00	3,620.00	3,620.00
5	2,965.00	2,965.00	3,285.00	3,285.00	4,660.00	4,660.00	4,525.00	4,525.00
6	3,558.00	3,558.00	3,942.00	3,942.00	5,592.00	5,592.00	5,430.00	5,430.00
7	4,151.00	4,151.00	4,599.00	4,599.00	6,524.00	6,524.00	6,335.00	6,335.00
8	4,744.00	4,744.00	5,256.00	5,256.00	7,456.00	7,456.00	7,240.00	7,240.00
9	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
10	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
11	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
12	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
13	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
14	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
15	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
16	5,337.00	5,337.00	5,913.00	5,913.00	8,388.00	8,388.00	8,145.00	8,145.00
17	5,930.00	5,930.00	6,570.00	6,570.00	9,320.00	9,320.00	9,050.00	9,050.00
18	6,523.00	6,523.00	7,227.00	7,227.00	10,252.00	10,252.00	9,955.00	9,955.00
Each Add'l Credit Hour	593.00	593.00	657.00	657.00	932.00	932.00	905.00	905.00

UNIVERSITY OF OREGON
 Summer 2021 Graduate Tuition Rates
 SCHOOL OF JOURNALISM AND COMMUNICATION

Summer Graduate								
Resident					Nonresident			
Credits	Media Studies	Advertising &	Graduate	Graduate	Media Studies	Advertising &	Graduate	Graduate
	Masters / Doctoral	Brand Management	Strategic Comm		Multimedia	Masters / Doctoral	Brand Management	
1	419.00	419.00	458.00	458.00	532.00	532.00	519.00	519.00
2	766.00	766.00	844.00	844.00	986.00	986.00	960.00	960.00
3	1,113.00	1,113.00	1,230.00	1,230.00	1,440.00	1,440.00	1,401.00	1,401.00
4	1,460.00	1,460.00	1,616.00	1,616.00	1,894.00	1,894.00	1,842.00	1,842.00
5	1,807.00	1,807.00	2,002.00	2,002.00	2,348.00	2,348.00	2,283.00	2,283.00
6	2,154.00	2,154.00	2,388.00	2,388.00	2,802.00	2,802.00	2,724.00	2,724.00
7	2,501.00	2,501.00	2,774.00	2,774.00	3,256.00	3,256.00	3,165.00	3,165.00
8	2,848.00	2,848.00	3,160.00	3,160.00	3,710.00	3,710.00	3,606.00	3,606.00
9	3,195.00	3,195.00	3,546.00	3,546.00	4,164.00	4,164.00	4,047.00	4,047.00
10	3,542.00	3,542.00	3,932.00	3,932.00	4,618.00	4,618.00	4,488.00	4,488.00
11	3,889.00	3,889.00	4,318.00	4,318.00	5,072.00	5,072.00	4,929.00	4,929.00
12	4,236.00	4,236.00	4,704.00	4,704.00	5,526.00	5,526.00	5,370.00	5,370.00
13	4,583.00	4,583.00	5,090.00	5,090.00	5,980.00	5,980.00	5,811.00	5,811.00
14	4,930.00	4,930.00	5,476.00	5,476.00	6,434.00	6,434.00	6,252.00	6,252.00
15	5,277.00	5,277.00	5,862.00	5,862.00	6,888.00	6,888.00	6,693.00	6,693.00
16	5,624.00	5,624.00	6,248.00	6,248.00	7,342.00	7,342.00	7,134.00	7,134.00
17	5,971.00	5,971.00	6,634.00	6,634.00	7,796.00	7,796.00	7,575.00	7,575.00
18	6,318.00	6,318.00	7,020.00	7,020.00	8,250.00	8,250.00	8,016.00	8,016.00
Each Add'l Credit Hour	347.00	347.00	386.00	386.00	454.00	454.00	441.00	441.00

Please see Graduate Tuition Notes.

UNIVERSITY OF OREGON
Academic Year 2020-21 Graduate Tuition Rates
SCHOOL OF LAW

Academic Year Graduate						
Resident				Nonresident		
	JD	Conflict	Envir. & Natural Resources LLM	JD	Conflict	Envir. & Natural Resources LLM
<i>Credits</i>	(per semester)	Resolution	(per semester)	(per semester)	Resolution	(per semester)
1	2,116.00	839.00	2,581.00	2,664.00	1,134.00	2,581.00
2	4,232.00	1,678.00	5,162.00	5,328.00	2,268.00	5,162.00
3	6,348.00	2,517.00	7,743.00	7,992.00	3,402.00	7,743.00
4	8,464.00	3,356.00	10,324.00	10,656.00	4,536.00	10,324.00
5	10,580.00	4,195.00	12,905.00	13,320.00	5,670.00	12,905.00
6	12,696.00	5,034.00	15,486.00	15,984.00	6,804.00	15,486.00
7	14,812.00	5,873.00	18,067.00	18,648.00	7,938.00	18,067.00
8	16,928.00	6,712.00	20,648.00	21,312.00	9,072.00	20,648.00
9	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
10	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
11	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
12	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
13	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
14	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
15	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
16	19,044.00	7,551.00	23,229.00	23,976.00	10,206.00	23,229.00
17	19,044.00	8,390.00	23,229.00	23,976.00	11,340.00	23,229.00
18	21,160.00	9,229.00	25,810.00	26,640.00	12,474.00	25,810.00
<i>Each Add'l Credit Hour</i>	2,116.00	839.00	2,581.00	2,664.00	1,134.00	2,581.00

UNIVERSITY OF OREGON
Summer 2021 Graduate Tuition Rates
SCHOOL OF LAW

Summer Graduate						
Resident				Nonresident		
	JD	Conflict	Envir. & Natural Resources LLM	JD	Conflict	Envir. & Natural Resources LLM
<i>Credits</i>	(per semester)	Resolution	(per semester)	(per semester)	Resolution	(per semester)
1	1,786.00	839.00	2,581.00	1,946.00	1,134.00	2,581.00
2	3,572.00	1,678.00	5,162.00	3,892.00	2,268.00	5,162.00
3	5,358.00	2,517.00	7,743.00	5,838.00	3,402.00	7,743.00
4	7,144.00	3,356.00	10,324.00	7,784.00	4,536.00	10,324.00
5	8,930.00	4,195.00	12,905.00	9,730.00	5,670.00	12,905.00
6	10,716.00	5,034.00	15,486.00	11,676.00	6,804.00	15,486.00
7	12,502.00	5,873.00	18,067.00	13,622.00	7,938.00	18,067.00
8	14,288.00	6,712.00	20,648.00	15,568.00	9,072.00	20,648.00
9	16,074.00	7,551.00	23,229.00	17,514.00	10,206.00	23,229.00
10	17,860.00	8,390.00	23,229.00	19,460.00	11,340.00	23,229.00
11	19,646.00	9,229.00	23,229.00	21,406.00	12,474.00	23,229.00
12	21,432.00	10,068.00	23,229.00	23,352.00	13,608.00	23,229.00
13	23,218.00	10,907.00	23,229.00	25,298.00	14,742.00	23,229.00
14	25,004.00	11,746.00	23,229.00	27,244.00	15,876.00	23,229.00
15	26,790.00	12,585.00	23,229.00	29,190.00	17,010.00	23,229.00
16	28,576.00	13,424.00	23,229.00	31,136.00	18,144.00	23,229.00
17	30,362.00	14,263.00	23,229.00	33,082.00	19,278.00	23,229.00
18	32,148.00	15,102.00	25,810.00	35,028.00	20,412.00	25,810.00
<i>Each Add'l Credit Hour</i>	1,786.00	839.00	2,581.00	1,946.00	1,134.00	2,581.00

Please see Graduate Tuition Notes.

GRADUATE TUITION NOTES

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (2) Law and Law LLM students pay per semester rather than per term.
- (3) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, Special Education and Early Intervention, and Masters Program in Prevention Science.
- (4) Education "Masters / Doctoral Supervision" includes Doctoral Programs in Counseling Psychology and School Psychology; Masters Programs in Curriculum and Teaching.
- (5) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.
- (6) Journalism and Communication's professional Master's program falls under Media Studies.
- (7) LCB's Masters of Finance, OEMBA, Sport Product Management (Face-to-face), and the Sport Product Management (Online) programs charge a per quarter flat rate for enrolled students.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON

2020-21 Academic Year Non-Admitted Undergraduate Student Tuition and Required Fees - Per Term

Credit Hour	<i>Course Level</i>			Inci- dental Fee	Health Service Fee	Rec Center Fee	Student Union Fee	Tech Fee	Total Tuition & Fees
	<i>100-499</i>	Building Fee	Tuition						
1	254.62	45.00	271.75	-na-	120.88	78.54	50.00	820.79	
2	477.92	45.00	271.75	-na-	120.88	78.54	50.00	1,044.09	
3	716.88	45.00	271.75	-na-	120.88	78.54	50.00	1,283.05	
4	955.84	45.00	271.75	-na-	120.88	78.54	50.00	1,522.01	
5	1,194.80	45.00	271.75	-na-	120.88	78.54	50.00	1,760.97	
6	1,433.76	45.00	271.75	-na-	120.88	78.54	50.00	1,999.93	
7	1,672.72	45.00	271.75	-na-	120.88	78.54	50.00	2,238.89	
8	1,911.68	45.00	271.75	-na-	120.88	78.54	50.00	2,477.85	

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

UNIVERSITY OF OREGON

2020-21 Academic Year Non-Admitted Graduate Student Tuition and Required Fees - Per Term

Combination Course Level

Note: During the regular academic year nonadmitted graduate student are restricted to a maximum of 8 credit hours.

Part-Time Students 1 - 8 Credit Hours	Course Level 100-499		Course Level 500 Plus		Total Tuition	Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Fee	Student Union Fee	Tech Fee	Total Tuition & Fees
	Credit Hour	Tuition	Credit Hour	Tuition								
1	1	254.62	0	0.00	254.62	45.00	271.75	-na-	120.88	78.54	50.00	820.79
	0	0.00	1	571.00	571.00	45.00	271.75	-na-	120.88	78.54	50.00	1,137.17
2	2	509.24	0	0.00	509.24	45.00	271.75	-na-	120.88	78.54	50.00	1,075.41
	0	0.00	2	1,142.00	1,142.00	45.00	271.75	-na-	120.88	78.54	50.00	1,708.17
	1	254.62	1	571.00	825.62	45.00	271.75	-na-	120.88	78.54	50.00	1,391.79
3	3	763.86	0	0.00	763.86	45.00	271.75	-na-	120.88	78.54	50.00	1,330.03
	0	0.00	3	1,713.00	1,713.00	45.00	271.75	-na-	120.88	78.54	50.00	2,279.17
	1	254.62	2	1,142.00	1,396.62	45.00	271.75	-na-	120.88	78.54	50.00	1,962.79
	2	509.24	1	571.00	1,080.24	45.00	271.75	-na-	120.88	78.54	50.00	1,646.41
4	4	1,018.48	0	0.00	1,018.48	45.00	271.75	-na-	120.88	78.54	50.00	1,584.65
	0	0.00	4	2,284.00	2,284.00	45.00	271.75	-na-	120.88	78.54	50.00	2,850.17
	1	254.62	3	1,713.00	1,967.62	45.00	271.75	-na-	120.88	78.54	50.00	2,533.79
	2	509.24	2	1,142.00	1,651.24	45.00	271.75	-na-	120.88	78.54	50.00	2,217.41
	3	763.86	1	571.00	1,334.86	45.00	271.75	-na-	120.88	78.54	50.00	1,901.03
5	5	1,273.10	0	0.00	1,273.10	45.00	271.75	-na-	120.88	78.54	50.00	1,839.27
	0	0.00	5	2,855.00	2,855.00	45.00	271.75	-na-	120.88	78.54	50.00	3,421.17
	1	254.62	4	2,284.00	2,538.62	45.00	271.75	-na-	120.88	78.54	50.00	3,104.79
	2	509.24	3	1,713.00	2,222.24	45.00	271.75	-na-	120.88	78.54	50.00	2,788.41
	3	763.86	2	1,142.00	1,905.86	45.00	271.75	-na-	120.88	78.54	50.00	2,472.03
	4	1,018.48	1	571.00	1,589.48	45.00	271.75	-na-	120.88	78.54	50.00	2,155.65
6	6	1,527.72	0	0.00	1,527.72	45.00	271.75	-na-	120.88	78.54	50.00	2,093.89
	0	0.00	6	3,426.00	3,426.00	45.00	271.75	-na-	120.88	78.54	50.00	3,992.17
	1	254.62	5	2,855.00	3,109.62	45.00	271.75	-na-	120.88	78.54	50.00	3,675.79
	2	509.24	4	2,284.00	2,793.24	45.00	271.75	-na-	120.88	78.54	50.00	3,359.41
	3	763.86	3	1,713.00	2,476.86	45.00	271.75	-na-	120.88	78.54	50.00	3,043.03
	4	1,018.48	2	1,142.00	2,160.48	45.00	271.75	-na-	120.88	78.54	50.00	2,726.65
	5	1,273.10	1	571.00	1,844.10	45.00	271.75	-na-	120.88	78.54	50.00	2,410.27
7	7	1,782.34	0	0.00	1,782.34	45.00	271.75	-na-	120.88	78.54	50.00	2,348.51
	0	0.00	7	3,997.00	3,997.00	45.00	271.75	-na-	120.88	78.54	50.00	4,563.17
	1	254.62	6	3,426.00	3,680.62	45.00	271.75	-na-	120.88	78.54	50.00	4,246.79
	2	509.24	5	2,855.00	3,364.24	45.00	271.75	-na-	120.88	78.54	50.00	3,930.41

UNIVERSITY OF OREGON

2020-21 Academic Year Non-Admitted Graduate Student Tuition and Required Fees - Per Term

Combination Course Level

Note: During the regular academic year nonadmitted graduate student are restricted to a maximum of 8 credit hours.

Part-Time Students 1 - 8 Credit Hours	Course Level 100-499		Course Level 500 Plus		Total Tuition	Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Fee	Student Union Fee	Tech Fee	Total Tuition & Fees
	Credit Hour	Tuition	Credit Hour	Tuition								
	3	763.86	4	2,284.00	3,047.86	45.00	271.75	-na-	120.88	78.54	50.00	3,614.03
	4	1,018.48	3	1,713.00	2,731.48	45.00	271.75	-na-	120.88	78.54	50.00	3,297.65
	5	1,273.10	2	1,142.00	2,415.10	45.00	271.75	-na-	120.88	78.54	50.00	2,981.27
	6	1,527.72	1	571.00	2,098.72	45.00	271.75	-na-	120.88	78.54	50.00	2,664.89
8	8	2,036.96	0	0.00	2,036.96	45.00	271.75	-na-	120.88	78.54	50.00	2,603.13
	0	0.00	8	4,568.00	4,568.00	45.00	271.75	-na-	120.88	78.54	50.00	5,134.17
	1	254.62	7	3,997.00	4,251.62	45.00	271.75	-na-	120.88	78.54	50.00	4,817.79
	2	509.24	6	3,426.00	3,935.24	45.00	271.75	-na-	120.88	78.54	50.00	4,501.41
	3	763.86	5	2,855.00	3,618.86	45.00	271.75	-na-	120.88	78.54	50.00	4,185.03
	4	1,018.48	4	2,284.00	3,302.48	45.00	271.75	-na-	120.88	78.54	50.00	3,868.65
	5	1,273.10	3	1,713.00	2,986.10	45.00	271.75	-na-	120.88	78.54	50.00	3,552.27
	6	1,527.72	2	1,142.00	2,669.72	45.00	271.75	-na-	120.88	78.54	50.00	3,235.89
	7	1,782.34	1	571.00	2,353.34	45.00	271.75	-na-	120.88	78.54	50.00	2,919.51

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$449.35 Undergraduate / \$449.35 Graduate and Law.
- (3) Qualified tuition and fees do not include student health service fees for Tax Relief Act reporting.
- (4) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (5) Students coded as international undergraduates will be assessed a \$200 fee per term during the regular academic year.
- (6) Students will be charged and additional \$20 per credit hour for undergraduate courses taken in the Business School.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

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UNIVERSITY OF OREGON

BOARD OF TRUSTEES OF THE UNIVERSITY OF OREGON

POLICIES ON TUITION, MANDATORY
ENROLLMENT FEES AND OTHER CHARGES,
FINES, AND FEES

~~2019-20~~2020-21 ACADEMIC YEAR

~~2020~~2021 SUMMER SESSION

~~Approved by the Board of Trustees on March 5, 2019~~

Contents

Authority.....	5
Board of Trustees of the University of Oregon.....	5
Tuition and Fee Policies for 2019-20.....	5
Tuition.....	5
Fees.....	6
Mandatory Enrollment Fees.....	6
Student Residency.....	9
All Other Fees.....	11
Post-baccalaureate, Non-graduate Student Classification.....	13
Scholarship and Tuition Remission Policies.....	14
Student Financial Aid Programs.....	14
Diversity Programs.....	14
International Recruitment Programs.....	15
International Exchanges.....	15
Contract and Grant.....	15
University of Oregon Tuition Grant.....	16
Veteran Fee Remissions.....	16
VOYAGER Fee Remission.....	16
Veterans' Dependent Tuition Waiver.....	16
Nonresident Veteran Resident Tuition.....	18
Foster Youth Tuition Waiver.....	19
Tuition Equity.....	21
Other Financial Aid Programs.....	22
Reduced Tuition Benefit for Academic and Classified Employees.....	22
Reduced Tuition Benefit for Family Members of Employees.....	24
Graduate Assistants.....	26

Resident Oregon Senior Citizen Program	26
Auditors.....	27
University/School Partnership Co-Pay Program	27
Other Remission Programs	28
Fee Policies Specific to Summer Session.....	29
Refunds, Waivers, and Accounts Receivable Policies	29
Refund Policies.....	29
Military Duty Refund Policy	29
Waiver of Certain Student Fees	29
Institution Authority to Adjust Charges	30
Revolving Charge Agreement	30
Interest on Overdue Accounts	30
Authority.....	5
Board of Trustees of the University of Oregon.....	5
Tuition and Fee Policies for 2020-21.....	7
Tuition and Mandatory Fee Structures	7
Tuition	7
Mandatory Enrollment Fees	7
Campus-based Fee Structure	8
Student Definitions	9
Tuition and Administrative Mandatory Fees for Students in a Tuition Cohort	9
Tuition and Administrative Mandatory Fees for Continuing Students	11
Tuition and Administrative Mandatory Fees for Graduate Students	11
Tuition and Administrative Mandatory Fees for Non-degree Students	11
All Other Fees.....	11
Scholarship and Tuition Remission Policies	14
Student Financial Aid Programs	14
Diversity Programs	14
International Recruitment Programs	15
International Exchanges.....	15

<u>Contract and Grant</u>	<u>15</u>
<u>University of Oregon Tuition Grant.....</u>	<u>16</u>
<u>Veteran Fee Remissions.....</u>	<u>16</u>
<u>VOYAGER Fee Remission.....</u>	<u>16</u>
<u>Veterans’ Dependent Tuition Waiver</u>	<u>16</u>
<u>Nonresident Veteran Resident Tuition</u>	<u>18</u>
<u>Foster Youth Tuition Waiver</u>	<u>19</u>
<u>Tuition Equity</u>	<u>21</u>
<u>Other Financial Aid Programs</u>	<u>22</u>
<u>Reduced Tuition Benefit for Academic and Classified Employees.....</u>	<u>22</u>
<u>Reduced Tuition Benefit for Family Members of Employees.....</u>	<u>24</u>
<u>Graduate Employees</u>	<u>26</u>
<u>Resident Oregon Senior Citizen Program.....</u>	<u>26</u>
<u>Auditors</u>	<u>27</u>
<u>University/School Partnership Co-Pay Program.....</u>	<u>27</u>
<u>Other Remission Programs</u>	<u>28</u>
<u>Fee Policies Specific to Summer Session.....</u>	<u>29</u>
<u>Refunds, Waivers, and Accounts Receivable Policies</u>	<u>29</u>
<u>Refund Policies.....</u>	<u>29</u>
<u>Military Duty Refund Policy</u>	<u>29</u>
<u>Waiver of Certain Student Fees</u>	<u>29</u>
<u>Institution Authority to Adjust Charges.....</u>	<u>30</u>
<u>Revolving Charge Agreement</u>	<u>30</u>
<u>Interest on Overdue Accounts</u>	<u>30</u>

AUTHORITY

Board of Trustees of the University of Oregon

Under ORS 352.102, the Board of Trustees (~~“Trustees” or “Board”~~) of the University of Oregon (“University” or “UO”) may authorize, establish, eliminate, collect, manage, use in any manner and expend all revenue derived from tuition and mandatory enrollment fees.

~~In determining tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition, the Trustees may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the Board first receives approval from the Higher Education Coordinating Commission or the Legislative Assembly.~~

Under ORS 352.105, the Board will also collect mandatory Incidental Fees upon the request of the Associated Students of the University of Oregon (“ASUO”) under a process established by the ASUO in consultation with the Trustees. Mandatory Incidental Fees collected by the Board will be allocated by the recognized student government. The mandatory Incidental Fee proposed by the ASUO, uses of the fee, or decision to modify an existing fee may be refused by the Board ~~of Trustees~~ or the University President (“President”) if one determines that:

- The recognized student government assessed or allocated the mandatory incidental fees in violation of applicable local, state, or federal law;
- The allocation conflicts with a preexisting contractual financial commitment;
- The total mandatory incidental fees budget is an increase of more than five percent over the level of the previous year; or
- The fee request is not advantageous to the cultural or physical development of students.

Under ORS 352.~~107~~087(1)(d), the Board may establish, collect and use charges, fines and fees for services, facilities, operations and programs. This provision does not cover tuition and mandatory enrollment fees or incidental fees, but ~~it covers~~does cover every other charge, fine, or fee that could be established.

~~TUITION AND FEE POLICIES FOR 2019-20~~

~~Tuition~~

Tuition for students enrolled in a program is established based on state-appropriated funds per full-time equivalent student, the financial needs of the University, market comparators, student classification (including, but not limited to, undergraduate, graduate, and doctoral), residency, credit hours taken, degree program, and other factors. In determining tuition for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition:

(1) The Board ~~of Trustees~~ may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the ~~board~~Board first receives approval from:

- a) The Higher Education Coordinating Commission; or
- b) The Legislative Assembly.

(2) The Board ~~of Trustees~~ shall attempt to limit annual increases in tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and have established residency in Oregon to a percentage that is not greater than the percentage increase in the Higher Education Price Index, as compiled by the Commonfund Institute.

The Board ~~of Trustees~~ may not delegate authority to determine tuition for undergraduate students who are enrolled in a degree program and are qualified to pay tuition. Revenues derived from tuition may be managed and used in any manner.

Tuition may be established for any University program and may vary by ~~regular academic year, summer session, continuing education programs, and other program~~term.

- ~~**Academic Year:** Charges assessed to students during the academic year are comprised of tuition, mandatory enrollment fees, and all other student fees. During the regular academic year, tuition and fees are assessed based on the student's classification level and major, regardless of course level.~~
- ~~**Summer Session:** For summer session programs, tuition is typically assessed on a per-credit hour basis or aligned to the preceding academic year's structure. The University may choose to make a residency determination for summer term. Tuition rates in the summer session may differ from the academic year. During the summer, non-admitted, part-time students enrolling for a combination of undergraduate and graduate courses are assessed tuition using the rates for each respective classification plus fees based on the undergraduate fee tables for total enrolled credits.~~
- ~~**Continuing Education:** Generally, rates are set no lower than necessary to cover direct plus indirect costs.~~

Fees

~~Mandatory Enrollment Fees~~

A fee is a mandatory enrollment fee if it is required to be paid as a condition of enrollment in the University by every enrolled student. ~~In determining mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay tuition:~~

~~(1) The Board of Trustees may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the board first receives approval from:~~

- a) ~~The Higher Education Coordinating Commission; or~~
- b) ~~The Legislative Assembly.~~

The Board

~~(2) The Board of Trustees shall attempt to limit annual increases in tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and have established residency in Oregon to a percentage that is not greater than the percentage increase in the Higher Education Price Index, as compiled by the Commonfund Institute.~~

~~The Board of Trustees~~ may not delegate authority to determine mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay tuition. ~~For Academic Year 2019-20, mandatory enrollment fees are the Building, Health Service, Incidental, Recreation Center and Student Union Fees.~~ The University has the option of assessing mandatory enrollment fees during the summer session at rates comparable to those assessed in the academic year.

TUITION AND FEE POLICIES FOR 2020-21

Tuition and Mandatory Fee Structures

As of summer 2020, the University of Oregon will transition from a standard undergraduate tuition and fee structure to a Guaranteed Tuition Program under which students will know the cost of their education for at least 5 years. Both tuition and mandatory enrollment fees (other than the Incidental Fee) will be included in the guaranteed structure. The Guaranteed Tuition Program is mandatory.

Tuition

Some UO coursework is designated as self-support or study abroad. These courses have their own tuition structure designed to cover the direct and indirect cost of the course. Specific tuition for self-support courses and study abroad programs is not covered by this document and such courses are not part of the tuition structures described here.

Tuition is assessed based on the student's residency classification, level (undergraduate/graduate) and major, regardless of course level, with exceptions for students enrolled in joint baccalaureate/graduate programs where tuition is assessed by course level rather than student level. Going forward, tuition will also be based on *tuition cohort* (see below).

Mandatory Enrollment Fees

Mandatory Enrollment Fees consist of the following:

- **Building Fee:** The Building Fee is used to fund the construction and provide debt service for capital projects, primarily those associated with student centers, health centers, and recreational facilities.

- ~~Incidental Fee:~~ Incidental Fee recommendations for Academic Year 2017-18 were approved by student committees and forwarded to the President of the University for endorsement in accordance with UO Policy 580.010.0080-90.
- **Health Services Service Fee:** The Health Service Fee is used to support student health and counseling services. Students enrolled in ~~the~~ UO Portland programs use the Portland State University ("PSU") Student Health Center and pay the same Health Service Fee as PSU students.
- **Recreation Center Fees and Student Union Fee:** The Recreation Center ~~Fees and the Student Union Fee are~~ Fee is used to fund the construction, debt service, maintenance, and operation costs of the student ~~centers~~ recreation center.
- Student Union Fee: The Student Union Fee is used to fund the construction, debt service, maintenance, and operation costs of the student union.
- **Technology Fee:** The Technology Fee helps the ~~university~~ University make important investments to maintain and improve the core infrastructure our technology relies on, and to stay abreast of rapidly changing technological advances.
- Incidental Fee: The Incidental Fee supports activities that provide for the social, cultural, educational and physical development of students. Incidental Fee recommendations for Academic Year 2020-21 were approved by student committees and forwarded to the President for endorsement in accordance with UO Policy III.03.03.

The Off-first five of these fees are herein referenced as the administrative mandatory fee set. The incidental fee is not part of this set.

Campus-based Fee Structure:

Students enrolled at the Eugene campus are required to pay all mandatory fees. Students enrolled at the Portland or Charleston campuses, or at an off-campus site, do not pay ~~the~~ Recreation Center or Student Union fees ~~or the EMU fee~~, and they pay 50% of the Incidental ~~fee~~ Fee. Students in Portland are required to pay ~~PSU's~~ Portland State University's Health Service ~~fee~~ Fee and students at the Charleston campus pay UO's Health Service ~~fee~~ Fee. Students at an off-campus site do not pay the Health Service ~~fee~~ Fee. For the purpose of assessing fees, students enrolled in only online courses pay the Off-Campus set of fees.

<u>Campus-based Fee Structure</u>	<u>2020-21 Academic Year</u>			
	<u>Eugene Campus</u>	<u>Portland Campus</u>	<u>Charleston Campus</u>	<u>Off-campus Site</u>
<u>Building Fee</u>	<u>✓</u>	<u>✓</u>	<u>✓</u>	<u>✓</u>
<u>Health Service Fee</u>	<u>✓</u>	<u>✓ (PSU Health Service Fee)</u>	<u>✓</u>	
<u>Recreation Center Fee</u>	<u>✓</u>			
<u>Student Union Fee</u>	<u>✓</u>			

<u>Technology Fee</u>	<u>✓</u>	<u>✓</u>	<u>✓</u>	<u>✓</u>
<u>Incidental Fee</u>	<u>✓</u>	<u>✓ (50% of I-fee)</u>	<u>✓ (50% of I-fee)</u>	<u>✓ (50% of I-fee)</u>

Student Definitions

Tuition Cohort or Tuition Cohort Student. For the purpose of this fee book, a tuition cohort is the collection of undergraduate students who matriculated and first enrolled as undergraduates during any of the four terms ending with the spring of the referenced year. For example, tuition cohort 2021 is comprised of those students who matriculated and first enrolled during summer 2020, fall 2020, winter 2021, or spring 2021. Tuition cohort 2021 is the first official tuition cohort. Students who matriculated and enrolled prior to summer 2020 are not members of any tuition cohort.

Continuing Student. For the purpose of this fee book, a continuing student is any undergraduate student who initially matriculated and enrolled prior to summer term 2020.

Graduate Student. For the purpose of this fee book, a graduate student is any student accepted and currently enrolled in a graduate program.

Non-degree Student. For the purpose of this fee book, any student enrolled at the institution who does not fall into one of the three previous categories is designated as a non-degree student.

Non-Graduate Post-Baccalaureate Student. A holder of an accredited baccalaureate degree who has not been admitted to a graduate degree program and who is admitted to pursue a second baccalaureate degree or enroll in course work not to be used for credit toward a graduate degree is called a non-graduate post-baccalaureate student. Such students may be continuing students, tuition cohort students, or non-degree students as outlined above and their tuition and administrative mandatory fees will be assessed accordingly.

Graduate Post-Baccalaureate Student. A holder of an accredited baccalaureate degree who is not admitted to a graduate program but wishes to pursue credit towards a graduate degree or graduate certificate program is called a graduate post-baccalaureate student. Graduate post-baccalaureate students are considered graduate students.

Student Residency

. A resident student is one who fulfills requirements established by the Inter-Institutional Residency Compact between and among the seven public universities in Oregon. Graduate students who have a teaching, research, or administrative Graduate ~~employee~~Employee position, or are supported by an eligible training grant or graduate fellowship, are ~~converted to~~assessed at resident ~~status for~~ tuition and fee ~~purposes~~rates.

Tuition and Administrative Mandatory Fees for Students in a Tuition Cohort

For students in a tuition cohort, the institution guarantees tuition and total administrative mandatory fees will be the same for the five-year period that extends from the summer term that begins the definition of the cohort and ends with spring term, 20 terms later (see table below). Tuition charged during the regular academic year will be locked for the five-year period. Tuition charged during the five-year period for summer term will also be locked, however, the summer tuition rates will be locked at a set discount from academic year rates. Similarly, rates for each administrative mandatory fee will be locked for the five-year period. The schedule of which administrative mandatory fees are assessed to a student each term, will vary, based on whether a student is studying on the Eugene campus or another location. Students studying in Portland have access to Portland State University’s (PSU’s) Health Service and are assessed the PSU Health Service fee instead of the UO Health Service Fee. The PSU Health Service Fee rates are not locked for the five-year period and will vary each year based on the specific rate structure set by Portland State University. Differential tuition is included in this guaranteed tuition structure. Laboratory and course fees are not included in the guaranteed tuition structure.

For each additional year a student in the tuition cohort remains enrolled beyond the five-year guarantee, tuition and administrative mandatory fees will revert to the tuition and fee levels of the next tuition cohort.

<u>TUITION COHORTS</u>	<u>Student Initial Enrollment</u>				<u>Final Term of Guarantee</u>
<u>2021 Tuition Cohort</u>	<u>Summer 2020</u>	<u>Fall 2020</u>	<u>Winter 2021</u>	<u>Spring 2021</u>	<u>Spring 2025</u>
<u>2022 Tuition Cohort</u>	<u>Summer 2021</u>	<u>Fall 2021</u>	<u>Winter 2022</u>	<u>Spring 2022</u>	<u>Spring 2026</u>
<u>2023 Tuition Cohort</u>	<u>Summer 2022</u>	<u>Fall 2022</u>	<u>Winter 2023</u>	<u>Spring 2023</u>	<u>Spring 2027</u>

For example, new students who enroll in summer of 2020, fall 2020, winter 2021, or spring 2021 are part of the 2021 tuition cohort. **The five-year tuition and administrative mandatory fee guarantee for these students expires at the end of spring term of the tuition cohort’s fifth year, spring 2025.**

To continue the example, if a student in the 2021 tuition cohort remains enrolled as an undergraduate in fall 2025 they will be assessed the same tuition and administrative mandatory fees as the 2022 tuition cohort. If they remain enrolled in fall 2026 they will be assessed the same tuition and fees as the 2023 tuition cohort, and so on.

Summer term tuition for the 2021 tuition cohort will be 85% of academic year tuition for residents and 65% of regular academic year tuition for non-residents. The only exception to this is summer session 2020, where all students will pay the tuition rates already approved by the Board of Trustees in 2019.

The fixed tuition and administrative mandatory fee guarantee for a tuition cohort is for five years with the following exceptions:

Withdrawal from the University for U.S. Military or Other U.S. National Defense Services.
Students who are called to active duty in the United States military as a result of national emergency or as a result of the mobilization of the reserve forces, including the National Guard, and re-enroll at the University within one year after the completion of their active military service will be entitled to resume their five-year guarantee for the amount of time remaining in

their guarantee at the time of their military withdrawal. The student must submit a petition to initiate the extension.

Extraordinary Circumstances. Students who believe the circumstances of their situation merit an extension may appeal to the Office of the Registrar. Because the fixed-tuition guarantee is for five years, non-military exceptions will rarely be granted.

As long as a student from a tuition cohort is an undergraduate or non-graduate post-baccalaureate student, they remain in their tuition cohort. Students from a tuition cohort who are accepted to and enroll in a graduate program are no longer in their tuition cohort and will pay graduate tuition as described below.

Tuition and Administrative Mandatory Fees for Continuing Students

Total tuition and administrative mandatory fees for continuing students will increase by a fixed percentage in each of the next four years, beginning with fall 2020. After spring 2024, any continuing students who continue to be enrolled as undergraduates will be added to the 2021 tuition cohort.

Summer session tuition for continuing students will be 85% of the previous academic year tuition for residents and 65% of regular academic year tuition for non-residents.

Tuition and Administrative Mandatory Fees for Graduate Students

Tuition for graduate programs is determined program by program. All graduate students will pay a set of published administrative mandatory fees.

Tuition and Administrative Mandatory Fees for Non-degree Students

Non-degree students are always charged tuition and administrative mandatory fees at the most recent tuition cohort rate.

All Other Fees

Other fees include all charges, fines, and fees that are neither tuition nor mandatory enrollment fees. The Board of Trustees, the President, or designee may establish these fees and use them for services, facilities, operations, and programs.

- **~~The~~ Matriculation Fee:** The Matriculation Fee is a one-time fee charged to newly admitted students upon enrollment. This ~~fee is a~~ one-time assessment ~~and~~ was developed to reduce the large number of enrollment-related fees ~~for course scheduling (drop/add fees), transcripts, degree applications, and re-enrollment.~~ The fees are also used to support academic programming for ~~freshman interest groups and~~ Freshman Interest Groups and other learning communities.
- **Differential Tuition:** Schools and ~~Colleges~~ colleges may charge tuition by course or program when special circumstances exist. These circumstances may include, but are not limited to, an

extraordinary cost of offering the course or academic program (e.g., need for specialized equipment and supplies; accreditation standards; delivery methods). Setting tuition by program assigns a per-credit price for all the core courses in an academic program, whether or not the student is degree-seeking within that program. Differential course and program tuition rates are reviewed by the Tuition and Fee Advisory Board (TFAB) and approved by the Board as part of the fee-setting process.

- ***Undergraduate International Student Fee:*** The University sets the ~~international student services fee~~Undergraduate International Student Fee to provide a set of services and programming to support international students, including students enrolled in the American English Institute (“AEI”) program. The fee supports services related to academic support; enrollment services; increased immigration compliance and reporting as required by the federal government (such as SEVIS II); personal and cultural counseling and advising; and accelerated planning and delivery of new programs.
- ***Laboratory and Course Fees:*** ~~Laboratory and course fees must be published.~~ Generally, laboratory and course fees are limited to fees for equipment, materials, field trips, or ancillary services consumed by the student as a part of course instruction where the equipment or material is not readily available for purchase through a private source. Fees can also cover one-on-one or small group physical education, music and dance instruction. Laboratory and course fees must be published.
- ***Online Course Fee:*** All online courses have an additional per-credit fee which gives students access to a suite of services, including a chat/call center for expedited assistance, extended help desk hours for technical support, and exam proctoring services.
- ***Other Charges, Fees, and Fines for Services, Facilities, Operations, and Programs:*** The level of charges, fees, and fines ~~and fees~~ should be at least sufficient to ensure recovery of associated direct and indirect costs. Some charges, fees, and fines ~~and fees~~ may be established at a level to deter conduct that is contrary to University policies and standards or applicable law. Charges, fees, and fines are for purposes such as the following: auxiliary services such as housing, food services, and parking; use of facilities; athletics and other tickets and events; and violation of policies and standards, such as late fines for library books and parking fines. These charges, fees, and fines are reviewed, updated, and published annually through a process administered by the Office of Budget and Resource Planning (BRP) office. In extraordinary situations, the University can alter existing fees or propose new fees outside of the annual approval process, via an interim review process. Certain charges, fees or fee schedules are adopted without following the BRP process. They include things such as charges relating to symposiums, conferences, short courses, food, books or other retail goods, prices of admission to athletic, entertainment or cultural events or advertising rates in student or institutional publications.
- ***Application FeeFees:*** The President or designee determines application fees. The University may assess greater application fees for admission to selected programs or schools. The relevant application fee must be received before the application will be evaluated. Application fees are not refundable.

Undergraduate Application Fee Waiver Program: The President or designee may, upon request, waive the application fee for first-time freshmen or transfer students who, at the time of application, demonstrate high financial need, as evidenced by:

- Participation in a free or reduced school lunch program;
- Pell-eligible status provided on FAFSA-related documents;
- Involvement in TRIO-type college preparatory programs (e.g., Upward Bound, Talent Search, EOC, HEP);
- State of Oregon or U.S. public assistance; ~~College Board fee waiver; or~~
- Submission of a College Board, NACAC, or Foster Youth Tuition and Fee waiver; or
- Other factors illustrating financial hardship, at the discretion of the Office of Admissions.

No applicant will be granted a fee waiver unless they are determined to have genuine financial need. Prospective students who are classified as international applicants are not eligible for an application fee waiver. However, undocumented Oregon high school students who are potentially eligible for the state's Tuition Equity Program can be granted a waiver on a case-by-case basis. The Office of Admissions administers the application fee waiver program, and its Director may add, remove, or modify methods of confirmation as needed over time.

To request an application for Application Fee waiver, go to:

<http://admissions.uoregon.edu/counselors/feedeferral>. The student must complete the form and, as appropriate, obtain needed signatures to confirm her/his status.

Graduate Application Fee Waiver: A limited number of waivers of the graduate application fee are available for graduate applicants who are:

- An admitted graduate student or an applicant that has already paid the UO graduate admission application fee for the same academic year;
- An employee eligible for staff tuition rates;
- A participant in an undergraduate research program for minority students;
- A participant in a service-based organization such as the Peace Corps;
- ~~Active~~An active member, reservist, or veteran of the U.S. armed services;
- Eligible for a waiver based on financial need.

The Graduate School administers the graduate application fee waiver program. Applicants may request a waiver as part of the online application for Graduate School admission.

~~Post-baccalaureate, Non-graduate Student Classification~~

~~A holder of an accredited baccalaureate degree who has not been admitted to a graduate degree program and who submits an official application for admission to pursue a second baccalaureate degree or enroll in course work not to be used for credit toward a graduate degree is called a post-baccalaureate, non-graduate student and is assessed tuition at undergraduate rates. Baccalaureate degree holders who are not admitted to post-baccalaureate, non-graduate status will be assessed graduate tuition rates.~~

~~Baccalaureate degree holders who are admitted to post-baccalaureate, non-graduate status is ineligible for graduate credits taken while in this status. However, in individual cases, the University may allow the reservation of credits toward the University's graduate programs. Graduate credits reserved in combination as an undergraduate and post-baccalaureate, non-graduate may not exceed 15 credits.~~

~~Students who are admitted to an advanced degree program may convert to post-baccalaureate, non-graduate student status with voluntary relinquishment of graduate status upon approval of the Graduate School, but only if the student has not been disqualified from the advanced degree program for academic or conduct reasons.~~

~~Students who are admitted to a graduate certificate program are not eligible for the post-baccalaureate, non-graduate student status. Graduate tuition rates apply.~~

SCHOLARSHIP AND TUITION REMISSION POLICIES

The University's commitment to the 40-40-20 goal described in ORS ~~009~~ [350.014](#) is achieved through an array of scholarship and financial aid programs and policies. These programs and policies promote the University's goals of providing accessibility to high-quality higher education.

Student Financial Aid Programs

The combined aid for a student may not exceed the cost of attendance for that student, except as approved by the President or designee. The ~~university's~~ [University's](#) student financial aid offerings are comprised of programs ~~similar to~~ [like](#) others offered across the country (often referred to as "fee waivers" or "tuition discounts") enhanced by initiatives specific to the University or the state of Oregon. As an enrollment management tool, programmatic student aid allows the University to target specific campus enrollment goals including recruitment of needy or meritorious students, international students, athletes, and other student populations. The following are summaries of University student financial aid programs:

Diversity Programs

- **University of Oregon Diversity Initiatives**
 - *Criteria:* These initiatives are open to all admitted students, resident or nonresident, undergraduate, graduate, or law. The programs may consider different factors in making awards and may offer financial aid programs that support the University's commitment to diversity and supports its educational mission.
 - *Awards:* The University may make partial or full scholarships based on [financial need](#), or to expand the number of students who receive at least some funding support. Awards are

specific to the University of Oregon, and students may not take a scholarship with them if they move to another institution.

International Recruitment Programs

- **International Fee Remission Program**

- *Criteria:* This program is for admitted undergraduate or graduate students with international student status.
- *Awards:* Awards may vary in amount but cannot exceed the total amount of the ~~fee-~~[International Student Services Fee](#). The University has the option to remit all or a portion of this fee.

- **Cultural Service Program**

- *Criteria:* This program is for admitted undergraduate or graduate students with international student status who are competitively selected based on academically meritorious achievement, and who fulfill the community service requirements of the program while receiving the award.
- *Awards:* Awards may vary in amount but cannot exceed the total nonresident undergraduate or graduate tuition and mandatory enrollment fees. Remission of mandatory enrollment fees is at the University's option.

International Exchanges

- **IE3 Global Programs**

- *Criteria:* This program is for students who are attending University of Oregon as a part of an exchange program managed by IE3 Global and approved by the University of Oregon.
- *Awards:* Awards may consist of remission of all or some of the Enrollment Fees, depending upon the reciprocal agreement under which the student is enrolled.

Contract and Grant

- **Contract and Grant: Academic Year**

- *Criteria:* This provision is for students who participate in specific courses or programs during the academic year funded by grant or contract with an outside agency or firm.
- *Awards:* Awards are generally for remission of tuition only, depending upon agreement with the granting agency

- **Contract and Grant: Summer Session**

- *Criteria:* This provision is for students who participate in specific courses or programs during the summer session funded by grant or contract with an outside agency or firm.
- *Awards:* Awards are generally for remission of tuition only, depending upon agreement with the granting agency.

University of Oregon Tuition Grant

- *Criteria:* The University of Oregon Tuition Grant is a need-based tuition grant program available to qualified Oregon resident undergraduates.
- *Awards:* These supplemental tuition grants may not exceed the total ~~Tuition~~tuition assessed for the regular academic year.

Veteran Fee Remissions

VOYAGER Fee Remission

The Voyager Tuition Assistance Program (~~Voyager~~("VOYAGER")) was implemented in the ~~Fall~~fall of 2005 in response to a direct gubernatorial request and is intended for National Guard and Reservists who have been in an area of hostility ~~since~~at any point subsequent to 9/11/2001.

- *Criteria:* The VOYAGER fee remissions are for Oregon residents who are members of the National Guard or Reserves and were deployed in an area of military combat since September 11, 2001. This fee remission is for full-time students pursuing their initial bachelor's degree. Students must submit a Free Application for Federal Student Aid ("FAFSA") annually and continue to maintain satisfactory academic progress to maintain eligibility.
- *Awards:* Award is the difference between the National Guard and Reserves tuition benefit of \$4,500 or the VA Chapter 33 Tuition Fee benefit and total enrollment fees. Students are responsible for securing the National Guard or Reserves tuition benefit. Duration of the VOYAGER award is four years excepting those five-year degree programs as documented in the University ~~of Oregon~~ catalog. Students are not eligible for the award once they earn fifteen credits ~~above~~beyond the minimum number of credits required by the degree.

Veterans' Dependent Tuition Waiver

- *Criteria:* The Veterans' Dependent tuition waiver is for qualified students admitted to a baccalaureate or master's degree program. A qualified student is a child (includes adopted child or stepchild), spouse, or a surviving spouse who has not remarried, of a service member or a child of a Purple Heart recipient.
 - The service member is one who:

- Died on active duty;
 - Has a 100% service-connected disability rating as certified by the United States Department of Veterans Affairs or by any branch of the Armed Forces of the United States; or
 - Died as a result of a military service-connected disability.
- The Purple Heart recipient is a person, alive or deceased, who:
 - Was relieved or discharged from service in the Armed Forces of the United States with either an honorable discharge or a general discharge under honorable conditions; and
 - Was awarded the Purple Heart in 2001 or thereafter for wounds received in combat.
- An eligible child must be 23 years of age or younger at the time the child applies for the waiver. A child who is older than 23 years of age is eligible for a waiver for a master's degree program if the child:
 - Applied for and received a waiver for a baccalaureate degree when the child was 23 years of age or younger; and
 - Applied for a master's program waiver within 12 months of receiving a baccalaureate degree.

The qualifying student must meet Oregon residency requirements.

- ~~Awards: The award may be granted for credit hours for courses that are offered at the University of Oregon.~~ Awards: The award does not cover other mandatory enrollment and course specific fees. The maximum waiver granted under this remission program shall be:
 - The total number of attempted credit hours equal to four years of full-time attendance for a baccalaureate degree; and
 - The total number of attempted credit hours equal to two years of full-time attendance for a master's degree.
- Notwithstanding sections 1 and 2 of this paragraph, a waiver may not exceed the total number of credit hours the qualified student needs to graduate with a baccalaureate or a master's degree. Transferred credit hours accepted for a degree program may or may not count toward the total credit hours needed for degree completion.
 1. The amount of tuition waived may be reduced by the amount of any federal aid scholarships or grants, awards from the Oregon Opportunity Grant program established under ORS 348.205, or any other aid from the eligible post-secondary institution, received by the qualified student.
 2. The amount of tuition waived may not be reduced by the amount of any Survivors' and Dependents' Educational Assistance under 38 U.S.C. Chapter 35 paid to a qualified student.

3. Awards to children of Purple Heart recipients apply only to students admitted as new but not continuing for ~~Fall~~fall 2013 or thereafter.
4. Please, visit the University of Oregon webpage at <https://brp.uoregon.edu/content/tuition-mandatory-fees-housing-special-fees-fines-book> for additional program information and application process.

Nonresident Veteran Resident Tuition

The Nonresident Veteran Resident Tuition is a tuition reduction for qualified students who are not Oregon residents and who are attending classes as an admitted undergraduate or graduate student at the ~~university~~University if the student:

- Served in the Armed Forces of the United States;
 - Was relieved or discharged from that service with either an honorable discharge or a general discharge under honorable conditions as shown on an original or certified copy of the student's DD-214; and
 - Provides proof that the student has established a physical presence in Oregon within 12 months of being enrolled at the University of Oregon.
- *Award:* Qualified students admitted as new but not continuing undergraduate students for the ~~Fall~~fall 2013 term or later are charged tuition and fees no greater than the resident rate with the following listed qualifications:
- A student who served in the Armed Forces of the United States *and* who receives federal tuition benefits in excess of the tuition and fees charged under this policy shall pay tuition and fees equal to the federal tuition benefits received.
 - ~~Distance~~Online education and self-support courses as identified by the University are excluded from this discount.
 - If a nonresident student is otherwise eligible for tuition benefits under this discount and is receiving federal vocational rehabilitation education benefits, that student shall pay full nonresident tuition and fees ~~charged by the University of Oregon~~.

Qualified graduate students admitted as new but not continuing graduate students for the ~~Fall~~fall 2014 term or later are charged tuition and fees no greater than the resident rate with the following listed qualifications:

- A student who served in the Armed Forces of the United States *and* who receives federal tuition benefits in excess of the tuition and fees charged under this policy shall pay tuition and fees equal to the federal tuition benefits received.
- ~~Distance~~Online education and self-support courses as identified by the University are excluded from this discount.

- If a nonresident student is otherwise eligible for tuition benefits under this discount and is receiving federal vocational rehabilitation education benefits, that student shall pay full nonresident tuition and fees ~~charged by the University of Oregon~~.

Foster Youth Tuition Waiver

The Foster Youth Tuition and Fee Waiver originated with the passage of HB 3471 in the 2011 Regular Session of the Oregon Legislative Assembly and is intended to “increase access to higher education for current and former foster children by providing a Tuition and Fee Waiver” to minimize the amount of tuition absorbed by the student. It was further amended by HB 2095 in the 2013 Regular Session to align the definition of “former foster youth” with the federal standard.

- *Criteria:* The Foster Youth Tuition and Fee Waiver is open to qualified current and former foster children enrolled as undergraduate students within the University for the purposes of pursuing an initial undergraduate degree (as evidenced by admission into an undergraduate degree program). This program waives tuition and fees for current and former foster youth who enroll prior to reaching 25 years of age until the student receives “the equivalent of four years of undergraduate education.”
- To qualify for the program, the student must:
 - Have spent at least 180 days in substitute care after age 14, was not dismissed from care prior to reaching 16 years of age, and either left foster care (had ~~ward ship~~wardship terminated) or completed high school/GED within the previous 3 years; and
 - Be admitted to an undergraduate degree program and enroll prior to reaching 25 years of age; and
 - Submit a completed FAFSA (~~Free Application for Federal Student Aid~~) for each academic year ~~he/she is~~they are eligible for the program; and
 - For years after the first academic year at ~~an institution of higher education~~the University, have completed a minimum of 30 volunteer service hours in the previous academic year performing community service activities such as mentoring foster youth or assisting in the provision of peer support service activities, according to policies developed by the institution of higher education at which the current or former foster child is enrolled.
- *Awards:*
 1. A qualified student for ~~The~~the Foster Youth Tuition and Fee Waiver is entitled to waiver of tuition and fees as noted below:
 - a. Tuition for academic credit courses (at base or differential rates depending upon program to which student is admitted) but not for noncredit courses.
 - b. Mandatory enrollment fees: ~~building, incidental, health service, recreation center, or other mandatory fees that may be added from time to time~~.
 - c. Fees required for instruction-~~r~~related services such as lab or course fees that are assessed upon registration for a ~~particular~~ course.

- d. The waiver excludes all other charges, fees, and fines ~~for~~ such as residence hall room and board, dining services, parking fees and fines, library fines, etc. In addition, ~~text books~~ textbooks and other course materials not assessed as part of a course fee are also excluded. Fees considered as “pass through” fees, (i.e., paid to an outside provider~~),~~ are exempt from the Tuition and Fee Waiver.
2. Eligible students may receive the Foster Youth Tuition and Fee Waiver for up to 12 terms of full-time study or the equivalent. Attendance at less than full-time will be prorated accordingly.
 3. If a student meets all other criteria for eligibility but does not require the Foster Youth Tuition and Fee Waiver, the student shall remain eligible until the student receives the equivalent of 4 years of undergraduate education.
 4. As noted previously, to be considered eligible for this program, the student must complete and submit a FAFSA for each academic year they are eligible for the program. Awards made under ~~The~~ the Foster Youth Tuition and Fee Waiver shall be applied after the following:
 - a. Any federal Pell or Supplemental Educational Opportunity Grants (SEOG)
 - b. Oregon Opportunity Grant established under ORS 384.205
 - c. Any other gift, grant, or scholarship received from the ~~institution of higher education~~ University which may be applied to the tuition and fees covered under this program.
 5. For purposes of this program, non-tuition scholarships from sources outside of the University, which pass through either OSAC or the institution, are not included in the calculation of the tuition and fee waiver award amount.

Definition of Terms: For purposes of this waiver, the following terms are defined as follows: A “former foster child” is defined as an individual who, for a total of six or more months while between 14 and 21 years of age, was:

- A ward of the court pursuant to ORS 419B.100(1)(b) to (e) and in the legal custody of the Oregon Department of Human Services (or one of the nine federally recognized Tribes in Oregon) for out-of-home placement and not dismissed from care before reaching 16 years of age; or
- An Indian child subject to the Indian Child Welfare Act (25 U.S.C. 1901 et seq.), under the jurisdiction of a tribal court for out-of-home placement and not dismissed from care before reaching 16 years of age.

~~The “equivalent of 4 years of undergraduate education” and “equivalent of 4 academic years” is defined as up to 12 terms of full time study or the equivalent. Attendance at less than full time will be prorated, accordingly.~~

Please, visit the University of Oregon webpage at <https://brp.uoregon.edu/content/tuition-mandatory-fees-housing-special-fees-fines-book> for additional program information and application process.

Tuition Equity

The 2013 Oregon Legislature passed the ~~OUS-supported~~ Tuition Equity Act. The Tuition Equity Act, as outlined in House Bill 2787 (2013), became law on April 2, 2013, and exempts the following students from paying nonresident tuition and fees for enrollment in Oregon's public universities:

1. Students who are not citizens or lawful permanent residents of the United States provided the student:
 - a. During each of the three years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in Oregon;
 - b. During each of the five years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in any state or territory of the United States, the District of Columbia, or the Commonwealth of Puerto Rico;
 - c. No more than three years before initially enrolling in an Oregon public university, received a high school diploma from a high school in this state or received the equivalent of a high school diploma (such as a GED); and
 - d. Shows intention to become a citizen or a lawful permanent resident of the United States by submitting to the ~~public university the student attends or plans to attend~~ University:
 - o An official copy of the student's application to register with a federal immigration program or federal deportation deferral program, or a statement of intent that the student will seek to obtain citizenship as permitted under federal law; and
 - o An affidavit stating that the student has applied for a federal individual taxpayer identification number or other official federal identification document.
2. Students who are financially dependent upon a person who is not a citizen or a lawful permanent resident of the United States if the student:
 - a. During each of the three years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in this state and resided in this state with the person upon whom the student is dependent;
 - b. During each of the five years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in any state or territory of the United States, the District of Columbia, or the Commonwealth of Puerto Rico and resided with the person upon whom the student is dependent;
 - c. No more than three years before initially enrolling in an Oregon public university, received a high school diploma from a secondary school in this state or received the equivalent of a high school diploma.
3. For a student who is not already a citizen or lawful permanent resident of the United States, shows intention to become a citizen or a lawful permanent resident of the United States by submitting to the public university the student attends or plans to attend:

- a. An official copy of the student’s application to register with a federal immigration program or federal deportation deferral program, or a statement of intent that the student will seek to obtain citizenship as permitted under federal law; and
- b. An affidavit stating that the student has applied for a federal individual taxpayer identification number or other official federal identification document.

A student will continue to qualify for exemption from nonresident tuition and fees (e.g., be able to pay in-state tuition rates) under subsection (1) or (2) above for five years after initial enrollment.

A student who is a citizen or a lawful permanent resident of the United States and who has resided outside of Oregon for more than three years while serving in the Armed Forces of the United States, -but who otherwise meets the requirements of subsection (1) or (2) above, shall qualify for exemption from nonresident tuition and fees for enrollment in a public university listed in ORS 352.002 without having to reestablish residency in Oregon.

Please, visit the University of Oregon webpage at <https://brp.uoregon.edu/content/tuition-mandatory-fees-housing-special-fees-fines-book> for additional program information and application process.

Other Financial Aid Programs

The University may create other individual financial aid programs to address enrollment management and financial aid program needs.

- o *Criteria:* The University of Oregon scholarship programs are merit and/or need-based awards that support the mission and goals of the University. These scholarships assist in the recruitment and retention of students.
- o *Awards:* Scholarship amounts and eligibility criteria may vary across programs, and across academic years. These programs will be reviewed periodically to ensure that they continue to support the University’s enrollment goals. Both resident and nonresident undergraduates will be eligible to receive funds under this program, with award amounts differing due to the difference in tuition for these groups of students. For programs where need is a consideration, use of the FAFSA data will also be considered in determining award eligibility.

REDUCED TUITION BENEFIT FOR ACADEMIC AND CLASSIFIED EMPLOYEES

This benefit is also known as the “staff ~~fee~~rate” privilege.

~~Rates: The rate for employees is 30% of resident undergraduate tuition assessed at the teaching institution, rounded to the nearest dollar. The staff fee rate will be charged at the “regular” (not differential) resident undergraduate tuition rate for employees enrolled in either undergraduate or graduate programs, up to twelve credits per term.~~

Rates: The family/staff rate for employees is 30% of resident undergraduate tuition and this rate applies to only the first 12 credits per term. For undergraduate students, the rate is applied to the tuition table

attached to their tuition status (tuition cohort, continuing student or non-degree student). For a graduate student, the rate is applied to the most recent (undergraduate) tuition cohort tuition table. Above 12 credits, the student is assessed at the full “each additional credit” published on the tuition table attached to their tuition status (tuition cohort, continuing, graduate, non-degree). Differential tuition is exempt from the family/staff rate. Under this benefit, there is no tuition plateau for employees using the staff rate for graduate courses; there is no tuition plateau at any campus for employees, family and dependents, or retired staff.

Fees: Charges for mandatory enrollment fees do not apply for employees using the benefit; nor are employees entitled to health services or incidental fee services through this program. No Application Fee is required for employees and no other deposit is required when registering for classes. Other fees such as lab or course fees are assessed at the full rate and no discount is provided.

Employee Eligibility: On approval of the president or designee and with the concurrence of the employee’s immediate supervisor, employees appointed at half-time (.5 FTE) or more are eligible. To qualify for this fee, the employee must meet these eligibility criteria no later than the first day of classes of the term of enrollment.

For purposes of this benefit, the term “employee” may include persons with full-time courtesy appointments who provide a benefit to the institutionUniversity in the form of teaching, research, or counseling, under the direction of the institutionUniversity and using the facilities of the institutionUniversity.

Retired employees and employees on leave are eligible for staff fee privileges. Subject to the approval of the presidentPresident or designee of the teaching institution, the maximum credit limitation may be waived for retired employees and for employees on leave. See exception under Senior Citizen Tuition.

Employees on furlough or lay-off status may be eligible for staff fees in accordance with provisions of a collective bargaining agreement.

The staff fee is not available to temporary classified employees or student employees, including Graduate Employees (GEs).

Institutional Eligibility: The benefit may be used at any Oregon four-year public institution. Employees who use the staff fee for courses away from their home institution are subject to staff fee policies and procedures of the instructing institution.

Excluded UO Programs: Staff fees are not applicable to self-support courses or to courses in excluded UO programs. Excluded programs are determined at the discretion of the President and the notice of exclusion must be filed with Human Resources office prior to the first day of registration for a term. 2019-202020-21 excluded programs are:

1. Self-support courses
2. School of Law – J.D. Program
3. School of Law — Conflict and Dispute Resolution (CRES)
4. School of Law — LLM Degrees

5. School of Journalism and Communication – Portland Program – Strategic Communication Masters
 6. School of Journalism and Communication – Portland Program – Multimedia Journalism
 7. School of Journalism and Communication – Advertising and Brand Management Program
 8. Applied Information Management (AIM) – This program is ending and is covered by the self-support exclusion.
 89. Clark Honors College – Differential Tuition Only
 10. 9-Lindquist College of Business’s Business – Sports Product Management Program
 11. 10-Lundquist College of Business’s Business – Oregon Executive MBA Program
 12. Lundquist College of Business – Master of Finance Program
 13. Lundquist College of Business – Undergraduate differential tuition
 14. College of Design – Sports Product Design Program
 15. 11-Knight Campus’s Campus – Industrial Internship Program
-
- ~~12. College of Business’s Master of Finance Program~~
 - ~~13. College of Design’s Sports Product Design Program~~
 - ~~14. School of Journalism’s Advertising and Brand Management Program~~
 - ~~15. Lundquist College of Business’s undergraduate differential tuition~~

~~12-Credit Limit and Tuition Plateaus: The maximum number of credits to which the staff fee may be applied is 12 credits per quarter or per semester. See exception for retired employees and employees on leave, Section (d) of OAR580-022-0030. For more information please go to: <https://brp.uoregon.edu/content/tuition-mandatory-fees-housing-special-fees-fines-book>. Employees enrolled for more than 12 credits in one term will pay for each additional credit at the campus published “each additional credit” tuition rate applicable to resident undergraduate or graduate students, depending upon the degree status of the employee (or family member in the case of the Reduced Tuition Benefit for Family Members and Domestic Partners of Employees). Under this benefit, there is no tuition plateau for employees using the staff fee for graduate courses; there is no fee plateau at any campus for employees, family and dependents, or retired staff.~~

Auditing: No tuition shall be assessed to courses enrolled in by employees with a grading option of ‘audit’. Attendance under such condition must be with the instructor’s consent and on a space-available basis. The University of Oregon maintains a record of the courses audited. Courses approved for audit by the instructor confer no credit to the student, are not charged the staff fee rate or regular tuition, and may be used in addition to courses taken using the staff fee privilege during a term. However, any applicable course, lab, or material fees associated with auditing for-credit classes will be assessed by the institution and is the responsibility of the employee. This provision cannot be subdivided in conjunction with the Reduced Tuition Benefit for Family Members and Domestic Partners of Employees.

REDUCED TUITION BENEFIT FOR FAMILY MEMBERS OF EMPLOYEES

To improve the recruitment and retention of high-quality faculty and staff, the staff fee privilege may be transferred to a qualified family member such as a spouse, domestic partner, or dependent child, on a limited basis. Only one (two, if the staff member is unclassified and meets the conditions outlined

below) staff member, spouse, domestic partner, or dependent may use the staff fee benefit per term or semester. The benefit may not be subdivided among family members during a single term.

To qualify for this benefit, both the family member and employee must meet the eligibility criteria below no later than two weeks prior to the first day of classes of the term of enrollment.

~~*Rates:* The rate for family members is 30% of resident undergraduate tuition assessed at the teaching institution, rounded to the nearest dollar. The staff fee rate will be charged at the “regular” (not differential) resident undergraduate tuition rate for family members enrolled in either undergraduate or graduate programs, up to twelve credits per term.~~

Rates: The family/staff rate for family members of employees is 30% of resident undergraduate tuition and this rate applies to only the first 12 credits per term. For undergraduate students, the rate is applied to the tuition table attached to their tuition status (tuition cohort, continuing student or non-degree student). For a graduate student, the rate is applied to the most recent (undergraduate) tuition cohort tuition table. Above 12 credits, the student is assessed at the full “each additional credit” published on the tuition table attached to their tuition status (tuition cohort, continuing, graduate, non-degree). Differential tuition is exempt from the family/staff rate. There is no tuition plateau for a family member using the staff rate for graduate courses.

Fees: The family member to whom the benefit is transferred is responsible for all mandatory enrollment fees in addition to laboratory/course fees, late fees, and registration fees, if applicable. Breakage and/or other mandatory application deposits are required of the participating family member to register for classes.

Employee Eligibility: The staff fee privilege may be transferred to a qualified family member of an employee appointed at half-time (.5 FTE) or more, not including temporary classified employees, Graduate Employees (GEs), or other student employees. Employee eligibility is verified through Human Resource Information System records. The transfer of staff fee benefits is not available for retired employees. Eligibility of employees on furlough or lay-off status is subject to applicable collective bargaining agreements.

Family Member Eligibility: Qualified family members include the eligible employee’s spouse, domestic partner, dependent children, and dependent children of domestic partners in accordance with IRS Code 152 and Section One of the Public Employees Benefit Board.

Second Family Member Eligibility: Unclassified employees who meet the eligibility criteria and who are using the staff fee for the undergraduate education of a dependent child are entitled to a second, concurrent staff fee privilege for another dependent child to attend undergraduate programs only at the University of Oregon. The terms and conditions (i.e., rates, fees, eligibility requirements, credit limits, and excluded programs) are the same as under the Tuition Benefit for Employees and for Family Members.

Institutional Eligibility: The benefit may be used at any Oregon four-year public institution. Family members who use the staff fee for courses away from the employee’s home institution are subject to staff fee policies and procedures of the instructing institution.

Excluded UO Programs: See “Reduced Tuition Benefit for Employees” above.

~~12-Credit Limit and Tuition Plateaus: The maximum number of credits to which the staff fee may be applied is 12 credits per quarter or per semester. The family member enrolled for more than 12 credits in one term will pay for each additional credit at the campus published “each additional credit” tuition rate applicable to resident undergraduate or graduate students, depending upon the family member’s student classification. There is no tuition plateau for a family member using the staff fee for graduate courses.~~

Auditing: No tuition shall be assessed to courses enrolled in by the Family Member with a grading option of ‘audit’. Attendance under such condition must be with the instructor’s consent and on a space-available basis. Institutions are required to maintain a record of the courses audited. Courses approved for audit by the instructor confer no credit to the student, are not charged staff fee rates or regular tuition, and may be used in addition to staff fee privileges during a term. Any applicable course, lab, or material fees associated with auditing for-credit classes will be assessed by the institution where the coursework is taken and is the responsibility of the family member. This provision cannot be subdivided in conjunction with the Reduced Tuition Benefit for Employees.

GRADUATE ASSISTANTS EMPLOYEES

Graduate students appointed by the University ~~of Oregon~~ as Graduate Employees (GEs), including as graduate teaching assistants, graduate research assistants, and graduate administrative assistants, are paid at established institutional salary rates and are exempt from the payment of tuition at the University ~~of Oregon~~ up to the first 16 credits per term ~~subject to institutional policy~~. Appointment as a GE may not be for less than .20 FTE for the term of appointment.

The tuition will be assessed to the employing ~~account or~~ department within the University, not to exceed the graduate resident, full-time student tuition per term. When a GE is authorized to exceed 16 credits per term, the University shall charge the GE the resident overload tuition for the excess credits that correspond to their major’s tuition schedule. GEs are exempt from payment of tuition and of fees for self-support courses that are required for the completion of the degree for up to 16 credit hours taken in any quarter to which the appointment applies.

GEs are assessed mandatory enrollment fees, a portion of which is subsidized by the institution during each term.

Students with academic-year GE appointments may be eligible for a summer tuition waiver if they meet the criteria outlined on the Graduate School website.

RESIDENT OREGON SENIOR CITIZEN PROGRAM

The Senior Citizen Program is designed for Oregon resident senior citizens, age 65 or older. Seniors may register to attend class as an auditor at no charge on a space-available basis, and with the permission of the offering department. Classes taken under this program do not offer credit and cannot be counted toward a degree. If credit is sought, tuition and fees, as well as charges for special materials or fees, if

any, will be assessed according to applicable tuition schedules and records will be maintained. Self-support classes are excluded from this benefit and Incidental Fee services are not available.

AUDITORS

A student enrolled in a combination of for-credit and audit courses will be assessed for the total hours under the tuition and fee schedule, inclusive of for-credit and audited courses, appropriate to that individual's course or student level. If enrolled for audit courses only, the student will pay the same required fees as assessed for similar hours of for-credit classes.

UNIVERSITY/SCHOOL PARTNERSHIP CO-PAY PROGRAM

School districts having contracts with the University to supervise educator professionals preparing for Oregon licensure may exercise these provisions.

Earning the Co-Pay

For each permissible activity provided under contract with a cooperating district, a district earns a co-pay privilege to register any licensed educational professional employed by the district at the University co-pay fee rate. The rate should be one-third of the tuition charged for the course. Institutions with current contractual obligations may elect to defer compliance of the rate until expiration of the existing contract.

A “co-pay privilege” allows one individual to register for up to 8 quarter credit hours in the term it is used. The total reduced fee credits awarded for practica and student teaching may not exceed 11 in a year, per each ~~university~~University student provided services by the district.

Supervised full-time student teaching: Co-pay privileges of 5 credit hours may be awarded for supervision of the final full-time student teaching per quarter. Student teaching is the culminating, full-time supervised teaching experience provided for students completing a program approved by the Teacher Standards and Practices Commission, leading to Initial Licensure in one or more of four authorizations: Early Childhood, Elementary, Middle, and High School; and specialty endorsements.

Experiential preparatory practica or part-time student teaching: Co-pay privileges of 3 credit hours may be awarded for supervision of students in experiential preparatory practica or part-time student teaching per academic quarter. These are practica assigned to or required of the student prior to or concurrent with student teaching and block practica and/or other miscellaneous practica offered by colleges and divisions of education for students completing a program approved by the Teacher Standards and Practices Commission, leading to Initial Licensure in one or more of four authorizations: Early Childhood, Elementary, Middle, and High School; and specialty endorsements.

Redeeming Reduced Fee Credits

Earned co-pay privileges must be used by a licensed educator professional employed by the school district within five successive academic quarters (including summer session) following the quarter in which the supervision is provided, after which time the co-pay privilege is void.

The co-pay fee is applicable only up to 8 credit hours in any academic quarter for any one licensed educator professional, including summer session, even though the district may have earned two or more enrollment privileges, or if the licensed educator professional using the privilege enrolls for fewer than 8 credits.

Unused portions of an enrollment privilege may not be carried to another term or used by another teacher.

A co-pay privilege may be used during any academic term (including summer session) at the University to the extent that it has a teacher preparation program. The University may enter into “partnerships of trade” with any sister institution if they are willing to accept vouchers from other institutions.

The University may set limits on courses available for those redeeming vouchers/co-pays (for example, courses in summer session, distance education, continuing licensure, continuing/extended education). Each institution will indicate on the voucher the existence of restrictions.

The co-pay privilege may also be redeemed by an administrator, counselor, or other licensed educator professional in a cooperating district.

Other Provisions

If a licensed educator professional using a co-pay privilege registers for 8 hours or fewer and desires the in-residence services provided by the Health Service and Incidental Fee, the licensed educator professional may elect those services by paying the appropriate fee for the number of hours enrolled. If the licensed educator professional using the co-pay privilege registers for more than 8 credit hours, the first 8 hours may be taken at the institution’s co-pay rate. Hours in excess of eight shall be at the appropriate credit hour rate (graduate or undergraduate, resident or nonresident) and the institution shall charge all enrollment fees applicable to the total number of hours for which the licensed educator professional is registering.

Each institution may, at its discretion, extend to the eligible district licensed educator professional other privileges such as use of the institution library, access to campus parking, and admission to campus events at faculty and staff rates, provided that such extended privileges do not exceed the benefits made available to the faculty and staff of the institution.

OTHER REMISSION PROGRAMS

The University may create individual fee remission programs to address enrollment management and financial aid program needs.

- *Awards:* Awards may vary in amount but cannot exceed the total cost of education.

FEE POLICIES SPECIFIC TO SUMMER SESSION

~~Tuition rates may be assessed based on undergraduate and graduate course designation or student classification.~~

~~Course-level designations are generally defined as follows:~~

- ~~• Course numbers assigned 499 and below are assigned undergraduate tuition rates.~~
- ~~• Course numbers assigned 500 and higher are assigned graduate tuition rates.~~

~~Semester rates for students attending the University of Oregon Law programs are modified for the Summer Session program.~~

~~Tuition may be assessed on a per-credit hour basis or aligned to the preceding academic year structure. Mandatory enrollment fees are assessed in the summer but are partially subsidized for Graduate Employees. The tuition reduction program for employees and qualifying family/dependents, and the Graduate Employee fee privileges may be authorized during the Summer Session at the option of the University. When authorized, these benefits shall conform to policies set forth in this Fee Book. Employees or qualifying family/dependents who seek to use the staff fee privilege for courses away from their home institution are subject to corresponding fee policies of the instructing institution.~~

The summer refund policy for course load reduction or withdrawal differs from the academic year policy; the policy can be found at <https://brp.uoregon.edu/content/tuition-mandatory-fees-housing-special-fees-fines-book>.

REFUNDS, WAIVERS, AND ACCOUNTS RECEIVABLE POLICIES

Refund Policies

Refund policies for course load reduction or withdrawal are subject to University policy and procedure. Refunds may be granted to students in accordance with the refund schedule at <https://brp.uoregon.edu/content/tuition-mandatory-fees-housing-special-fees-fines-book>.

Military Duty Refund Policy

Any student service member or National Guard member with orders to report for active military duty may withdraw at any time during the term and receive a full refund. If sufficient course work has been accomplished and the instructor feels justified, the instructor may either grant credit for the course work completed and assign a grade or arrange for the student to take an incomplete. In either of these cases, no refund will be given. The student may use a combination of these options.

Waiver of Certain Student Fees

Certain student fee charges may be waived when regulations of federal agencies or contract agreements preclude the assessment of those fees. Please contact the [University of Oregon's Office of University's Business Affairs Office](#) to determine which fee charges are eligible, if any, for this waiver.

Institution Authority to Adjust Charges

The President or designee may make tuition refunds and waive fines or charges that result from circumstances beyond the student's control or are for the best interest of the institution.

Revolving Charge Agreement

The University of Oregon has adopted a policy establishing a Revolving Charge Agreement. Transactions covered by the [Plan agreement](#) may include (by way of description and not limitation) tuition, fees, [housing residence hall room and board](#) charges, and other obligations primarily involving students, including [and fees](#), fines, and penalties, incurred by anyone.

The policy shall:

- ~~Describe the interest to be charged, as well as service charges, collection and other fees and costs, if any, and penalties that would apply should an account become delinquent;~~
- ~~Provide for an agreement to be signed by the obligor~~

Interest on Overdue Accounts

The University ~~of Oregon~~ charges simple interest on the total due amount not paid within the grace period. The annual rate is 9 percent. ~~Periodic~~[The periodic](#) rate of interest is .75 percent per month, or fraction thereof, of the unpaid total due balance remaining on the account as of the tenth of the month.

SUPPLEMENTAL MATERIALS

**Added March 12, 2020
(Bond Refunding Resolution)**

**Added March 17, 2020
(COVID-19 Operations Report)**

This resolution is presented to the Board as a seconded motion from the Finance and Facilities Committee pending March 16, 2020, committee action.

When yields (interest rates) in the bond market drop, there is an opportunity to refund (refinance) existing bond debt and replace it with lower-interest bond debt to reduce future debt payments. Refinancing bonds is commonplace in the municipal bond market. In the last few weeks, yields have dropped to the point where it is believed there may be an opportunity to lower the total cost, on both a present value and cash flow basis, of the university’s bonds issued in 2015 and 2016.

The Board of Trustees is asked to authorize the issuance of general obligation revenue refunding bonds to replace the university’s General Revenue Bonds, 2015A, issued on April 1, 2015 in the amount of \$50 million (the “2015 Bonds”) and General Revenue Bonds, 2016A, on May 19, 2016 in the amount of \$60 million (the “2016 Bonds”). UO policy requires board approval for financing activity in excess of \$5 million.

The refunding bonds are proposed for a par amount not to exceed \$145,000,000. The par amount is larger than the aggregate \$110 million in 2015 Bonds and 2016 Bonds due to the cost of interim debt service (interest) and the costs of issuing refinancing bonds. The existing bonds cannot be officially refinanced until a call date established in their contracts. The university must pay debt service until the call dates for the 2015 Bonds and 2016 Bonds on April 1, 2025, and April 1, 2026, respectively. These debt service payments will be made from an escrow account funded with proceeds of the refinancing bonds. Therefore, the cost of debt service, escrow fees, and other costs of issuance require the university to sell the refunding bonds in a greater principal amount than the 2015 Bonds and 2016 Bonds.

The university’s analysis of potential savings opportunities from bond refinancing is based on the total cost of the debt – including the incremental increase in par amount, annual interest payments, costs of issuance and principal repayment. In addition, although the authorization would allow up to \$145 million in bond proceeds, the proposed bonds will not exceed the amount necessary to refund the prior bonds and to pay any associated interest, fees, and costs.

The current effective interest costs for the 2015 Bonds and the 2016 Bonds are as follows:

	<u>Yield-To-Call</u>	<u>All-In TIC</u>
2015A	3.18%	4.14%
2016A	2.63%	3.88%

The proposed bonds will not be issued if the university cannot reduce its aggregate debt service costs or if there’s insufficient interest in taxable bonds of the university. The proposed bonds’ total discounted cash flows must not only be lower than the discounted cash flows of the 2015 Bonds and 2016 Bonds described above, they must also be sufficiently low to warrant the time and effort necessary to issue the proposed bonds on an accelerated timeline. In addition, the 2017 Tax Cuts and Jobs Act requires all advance refunding bonds to be issued on a taxable basis. The university will not proceed with the proposed bonds issuance if there is insufficient market interest in taxable bonds of the university.

The bond issuance is expected to occur in the spring of 2020, but not later than June 30, 2020, with a final maturity before calendar year-end 2050. Debt service on amortizing debt is estimated to be \$7.6 – \$8.8

million per year or, if a bullet maturity structure is used, the annual interest payment component is estimated to be \$3.5 – \$5.1 million.

The resolution authorizes UO’s treasurer, or designee, to issue the bonds, establish the structure and payment terms of the bonds, and defease or refund all or a portion of the 2015 Bonds and 2016 Bonds for the purpose of reducing costs. As with prior bond issuance resolutions, it also includes a provision that the Board Chair and Chair of the Finance and Facilities Committee will review key details and approve the transaction prior to the treasurer giving final approval on the terms of the sale.

The Treasury Management Policy’s guidelines for liability management state that the Board will consider three things, outlined below along with relevant information, before authorizing long-term debt.

Impact of the New Bonds on UO’s Ability to Achieve Its Mission

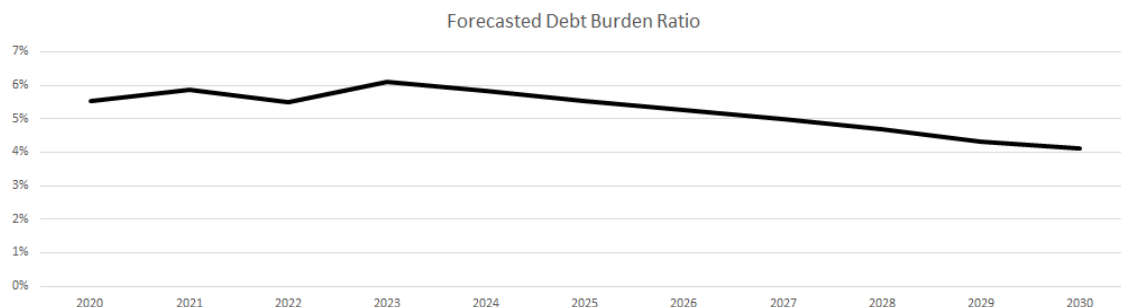
- This sale supports UO’s 10-year capital plan by reducing the debt service costs for bonds previously issued under the plan.
- This sale reduces the university’s debt burden ratio.

Cost of Capital

- The effective interest cost for the transaction will be based upon many factors that will be unknown until the time of the sale including: structure and maturity, credit rating, pricing and demand, and market conditions at time of sale.
- The proposed bonds will not be issued if the university cannot reduce its total interest costs or if there’s insufficient interest in taxable bonds of the university.

How the Transaction Affects UO’s Ability to Meet Existing Obligations

- This chart shows UO’s estimated debt burden ratio. These forward-looking estimates incorporate the 10-year capital plan and expected future bond sales to support that plan.
- The debt burden ratio remains under 7% and is reduced by this sale. The forecast includes this sale as well as a planned sale in FY22. Industry experts state that institutions with debt burden ratios under 7% find it easier to issue additional debt.
- UO policy states that we evaluate bonds using an amortizing structure as our base case to ensure sufficient cash flow to cover principal repayment. It should be noted that we may consider a bullet, barbell, or other custom repayment structure if that better suits the university’s needs, and depending upon market conditions at the time of the sale.



Board of Trustees of the University of Oregon

Seconded Motion: Authorization of General Revenue Refunding Bonds

WHEREAS, ORS 352.087(1)(b) authorizes the University of Oregon (the “University”) to borrow money for the needs of the University in such amounts, at such times, and upon such terms as may be determined by the University acting through its Board of Trustees (the “Board”);

WHEREAS, ORS 352.408(1) authorizes the University to issue revenue bonds for any lawful purpose of the University in accordance with ORS chapter 287A, and to issue refunding bonds under ORS 287A of the same character and tenor as the revenue bonds replaced;

WHEREAS, Section III.A of the University Treasury Management Policy provides that the University may use debt or other financing agreements to meet its strategic objectives and, pursuant to Section III.B of the Treasury Management Policy, the Board, or its designated Committee, must authorize debt transactions, financing agreements, hedging instruments, and other derivatives when the par or notional amount is greater than \$5,000,000;

WHEREAS, Section III.D.ii of the University Treasury Management Policy authorizes the Treasurer to enter into financing transactions for the purpose of mitigating the risk of existing obligations and/or reducing the overall cost of debt;

WHEREAS, the University previously issued the University of Oregon General Revenue Bonds, 2015A, on April 1, 2015 in the amount of \$50,000,000 (the “2015 Bonds”);

WHEREAS, the University previously issued the University of Oregon General Revenue Bonds, 2016A, on May 19, 2016 in the amount of \$60,000,000 (the “2016 Bonds”);

WHEREAS, the University now desires to authorize the issuance of one or more series of general revenue refunding bonds in an aggregate principal amount not to exceed \$145,000,000 to refund all or a portion of its 2015 Bonds and 2016 Bonds, and to pay costs of issuance, and other amounts necessary to complete the refunding;

WHEREAS, ORS 352.087(1)(t) authorizes the University to delegate any and all powers and duties, subject to the limitations expressly set forth in law;

WHEREAS, the Board has considered the impact of the general revenue refunding bonds authorized by this resolution on the University’s ability to achieve its mission and strategic objectives, the cost of issuing and paying the bonds, and how the bonds will affect the University’s ability to meet its existing obligations, and has determined that it is in the best interests of the University to approve the issuance of the bonds as set forth in this resolution, and to delegate the powers of the Board related to the bonds to the Treasurer of the University, and her designee, to approve the sale of the bonds and certain terms of the bonds; and,

WHEREAS, the Finance and Facilities Committee has referred this matter to the full Board of Trustees as a seconded motion, recommending adoption.

NOW, THEREFORE, the Board of Trustees hereby approves the following:

1. Appointment of Authorized Representative. The Board hereby authorizes the Treasurer of the University, and her designee, each acting individually and on behalf of the University and not in his or her personal capacity (the "Authorized Representative"), to act as the authorized representative for and on behalf of the University in connection with the issuance and sale of general revenue bonds (the "Revenue Bonds") to carry out the purposes and intent of this resolution. Subject to any limitations of this resolution, the signature of the Authorized Representative or his or her designee shall be sufficient to bind the University with respect to any Revenue Bonds, certificate, agreement or instrument related thereto, and shall be sufficient to evidence the Authorized Representative's approval of the terms thereof.

2. Refunding Revenue Bonds Authorized. The Board hereby authorizes the issuance of not more than One Hundred Forty-Five Million Dollars (\$145,000,000) in aggregate principal amount of Revenue Bonds under ORS 352 for University purposes, to defease and refund all or a portion of the University's 2015 Bonds and 2016 Bonds, to pay or refinance short-term or interim financing, to defease, refund or prepay University obligations, to pay costs of issuance, and to pay defeasance, prepayment and refunding costs.

3. Special Obligations of the University. The Revenue Bonds shall be special obligations of the University that are payable solely from legally available revenues of the University that the University pledges to pay the Revenue Bonds.

4. Bond Sale Authorized. The Authorized Representative is hereby authorized, on behalf of the Board and without further action by the Board, to take any of the following actions that may be required if needed in connection with the issuance and sale of Revenue Bonds authorized herein:

(a) Issue the Revenue Bonds in one or more series and at different times; provided that any series of Revenue Bonds under this resolution shall be issued on or before June 30, 2020.

(b) Pledge all or any portion of the legally available revenues of the University to pay and secure the payment of the principal of and interest on each series of Revenue Bonds, and determine the lien status of each pledge.

(c) Apply the proceeds of any series of Refunding Revenue Bonds to refund all or a portion of the University's 2015 Bonds and 2016 Bonds, to pay or refinance short-term or interim financing, to defease, refund or prepay University obligations, to pay costs of issuance, and to pay defeasance, prepayment and refunding costs.

(d) Participate in the preparation of, authorize the distribution of, and deem final the preliminary and final official statements and any other disclosure documents for any series of Revenue Bonds.

(e) Establish the final principal amount, maturity schedule, interest payment dates, interest rates, denominations and all other terms for each series of Revenue Bonds; provided, that the true interest cost of any Revenue Bonds shall not exceed eight percent per annum, the final maturity date for any Revenue Bond shall be on or before December 31, 2050, and the aggregate debt service to be paid on any series of refunding Revenue Bonds shall be less than the aggregate debt service on the bonds to be refunded.

(f) Select one or more underwriters or lenders and negotiate the sale of that series of Revenue Bonds to those underwriters or lenders, and execute and deliver one or more bond purchase agreements.

(g) Undertake to provide continuing disclosure for any series of Revenue Bonds in accordance with Rule 15c2-12 of the United States Securities and Exchange Commission.

(h) Apply for rating(s) for any series of Revenue Bonds.

(i) Draft and approve the terms of, and execute and deliver, one or more bond declarations which pledge all or a portion of the legally available revenues of the University to particular series of Revenue Bonds, make covenants for the benefit of owners of the Revenue Bonds, describe the terms of the Revenue Bonds that are issued under that bond declaration, and describe the terms under which future obligations may be issued on a parity with those Revenue Bonds.

(j) Appoint and enter into agreements with paying agents, escrow agents, bond trustees, verification agents, and other professionals and service providers.

(k) Issue any series of Revenue Bonds as taxable bonds, including taxable bonds that are eligible for federal interest subsidies or tax credits.

(l) Provide for the Revenue Bonds to be held in certificated or uncertificated form.

(m) Execute and deliver any agreements or certificates and take any other action in connection with the Revenue Bonds that an Authorized Representative finds will be advantageous to sell and issue the Revenue Bonds and carry out this resolution.

5. Ratification and Approval of Actions. The Board hereby ratifies and approves all prior actions taken on behalf of the Board or University related to such Revenue Bonds. The Board hereby authorizes, empowers, and directs the Authorized Representative to take further actions as may be necessary or desirable related to such Revenue Bonds, including, without limitation, the execution and delivery of agreements necessary or desirable to carry out such actions or arrangements, and to take such other actions as are necessary or desirable for the purposes and intent of this resolution.

6. Final Approval. Notwithstanding the above, the Treasurer shall obtain approval from the chair of the Board and the chair of the Finance and Facilities Committee

prior to executing final agreements necessary to issue such Revenue Bonds.

7. Effective Date. This resolution shall take effect immediately upon adoption by the Board.

Trustee	Vote	Trustee	Vote
Aaron		Kari	
Ballmer		Lillis	
Bragdon		McIntyre	
Colas		Murray	
Ford		Ralph	
Gonyea		Wilcox	
Hornecker		Wishnia	

Record here if a voice vote was taken without dissent: _____

Date: _____ Recorded: _____

Coronavirus Update

MARCH 10, 2020

OBJECTIVES FOR COVID-19 RESPONSE:

The University of Oregon (UO) fully activated its Incident Management Team (IMT) on February 28, 2020, to monitor and respond to an outbreak of a respiratory disease caused by a novel coronavirus. *"The virus has been named "SARS-CoV-2" and the disease it causes has been named "coronavirus disease 2019" (abbreviated "COVID-19")".*¹

University of Oregon - Incident Management Team

The IMT is a group of trained individuals from across campus who are tasked with managing the logistical, fiscal, planning, operational, safety, and campus issues related to any and all incidents/emergencies, including infectious disease outbreaks and pandemic.

The UO follows the Incident Command System (ICS). ICS is the emergency management structure and framework established by the Federal Emergency Management Agency (FEMA) for emergency response. Using ICS at the UO allows the members of the IMT to coordinate across both academic and administrative units and departments, all schools and colleges, and the Eugene campus and satellite campuses through a common organizational structure. The hierarchical ICS system and chains of communication adapt to rapidly evolving incidents like COVID-19 response.

Part of the ICS protocol is to establish objectives for managing a particular situation or incident. For COVID-19, the UO IMT the current objectives are:

1. Protect the health of all students, faculty, staff, and guests of the University of Oregon from the potential health impacts of COVID-19 both domestically and internationally.
2. Develop risk mitigation strategies to reduce the impact of potential illness on campus through the update of elements of the existing Pandemic Plan.
3. Keep the campus informed of new developments, travel warnings, CDC guidance, and actions the university is taking to prepare.
4. Assess the financial impacts of the COVID-19 illness to campus and identify potential financial risk mitigation steps.
5. Monitor and evaluate supply chain to ensure that critical supplies and equipment can be sourced to maintain enterprise essential functions.
6. Fully prepare for spring term: Expand both academic and research continuity, develop financial scenarios, and develop strategies for residence halls.

About the IMT structure:

The IMT is made up of over 50 people from many departments across campus. Typically, the UO IMT is comprised of two groups: 1) Emergency Operations Center team, made up of the individuals who serve in distinct leadership roles and 2) Operational field teams, consisting of individuals who will be deployed on campus or remotely to take action in support of the goals for the overall response. The type and size of the incident will dictate whether all or some of the IMT members are activated.

On January 28, 2020, the IMT was partially activated for COVID-19 response. That team focused on issues around international travel and situational monitoring. On February 27, 2020, the full IMT was activated and expanded beyond

1 <https://www.cdc.gov/coronavirus/2019-ncov/summary.html>

Coronavirus Update

MARCH 10, 2020

our normal structure to include over 150 people, some of whom are standing members of the IMT and others who have been added to lend their operational expertise to this particular response. This expanded team is working around the clock on preparedness, mitigation and response to the outbreak. The command staff reviewed and updated the UO's current pandemic plan and developed strategies in partnership with local and state public health authorities from across the state to address the evolving COVID-19 situation.

Components of the IMT structure are determined by the Incident Commander based on the size, type, and complexity of the incident. Our current staffing operational and tactical structure for the COVID-19 IMT is as follows:

- President's Policy Group
- Command Staff: Incident Commander and Deputy Incident Commander
- Central Communications
- Planning Section Chief
- Operations (OPS) Section Chief and Deputy Chief and their respective Operations sections:
 - OPS - Academic Continuity
 - OPS - Research Continuity
 - OPS - Information Technology
 - OPS - Human Resources
 - OPS - Medical & Health Center
 - OPS - Housing Quarantine & Mitigation Plan
 - OPS - Facilities
 - OPS - Travel
 - OPS - Athletics Events
 - OPS - Events
 - OPS - Satellite Campuses
- Logistics Section Chief
- Finance Section Chief
- Safety Officer
- Liaison Officers, including the vice presidents' Chiefs of Staff

The UO IMT also has local, state, and national connection points:

- Local (both Eugene and Portland campuses) and the Oregon Health Authority
- Oregon State-wide Higher Education COVID-19 Virtual Coordination Center
- Centers for Disease Control and Prevention (CDC)
- National Disaster Resilient Universities (DRU) Network

IMTs use a set of well-developed core plans that provide the foundation for the team to address multiple complex and evolving situations. At UO, these plans include the Emergency Operations Plan (EOP) and, in the case of the COVID-19 outbreak, the Pandemic Plan (an annex to the EOP). The plans allow for flexible proactive and active postures in matters unforeseen and/or not covered by the elements of the plans.