February 22, 2018

TO: The Board of Trustees of the University of Oregon

FR: Angela Wilhelms, Secretary

RE: Notice of Finance and Facilities Committee Meeting

The Finance and Facilities Committee of the Board of Trustees of the University of Oregon will hold a public meeting on the date and at the location set forth below. Subjects of the meeting will include: quarterly finance and treasury reports and a capital project proposal for a renovation of the University Health Center and University Counseling and Testing Center,

The meeting will occur as follows:

**Thursday, March 1, 2018 at 1:15 p.m.** Ford Alumni Center, Giustina Ballroom

The meeting will be webcast, with a link available at <a href="https://www.trustees.uoregon.edu/meetings">www.trustees.uoregon.edu/meetings</a>.

The Ford Alumni Center is located at 1720 East 13th Avenue, Eugene, Oregon. If special accommodations are required, please contact Jennifer La Belle at (541) 346-3166 at least 72 hours in advance.

#### Board of Trustees | Finance and Facilities Committee Public Meeting | March 1, 2018, 1:15 p.m. Ford Alumni Center | Giustina Ballroom

#### Convene

- Call to order, roll call
- Approval of December 2017 FFC minutes (Action)
- 1. Quarterly Financial Reports: Jamie Moffitt, Vice President for Finance and Administration and CFO
- 2. Capital Project Proposal University Health Center / University Counseling and Testing Center: Michael Griffel, Director, University Housing

**Meeting Adjourns** 

### Agenda Item #1

Quarterly Finance and Treasury Reports

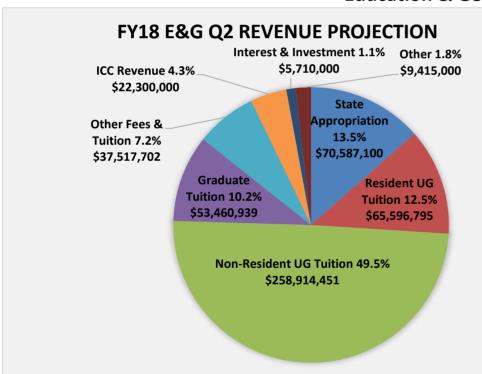
### Finance Summary: Q2 FY2018

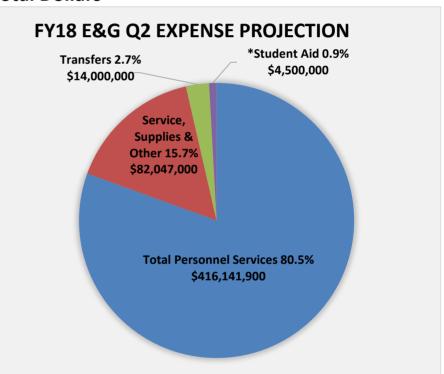
#### CFO's Key Takeaways

- Based on second quarter data, the following E&G fund projection adjustments have been made:
  - o Tuition and fees: Q2 Revenue Projection reduced by \$1.5M. Undergraduate enrollment, including International Student enrollment, was strong winter term. Graduate Student tuition projection, Academic Extension and Study Abroad fees slightly down.
  - o Personnel expenses: Due to implementation of blended OPE, Year over Year Q2 actuals are not directly comparable. Adjusted projection down \$700K due to Graduate Employee OPE charges.
  - o Supplies and Services: No change to projection at this time. Significant variability in timing of charges throughout the year.
- Projected FY18 E&G Budget is roughly balanced. Projected fund balance decreasing from \$73.5M to \$72.8M.

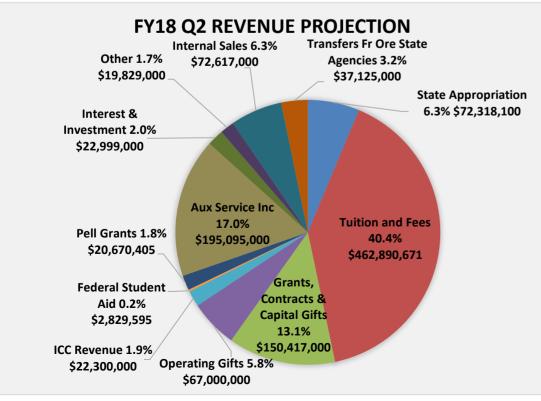
	Education and General Fund - Q2 Projections vs Actuals													
Category	FY18 Initial Projection	FY18 Q1 Revised Projection	FY18 Q1 Proj vs FY17 Act	FY18 Q2 Actuals vs FY17 Q2	Status	Revised Q2 Proj vs FY17								
State Appropriation	\$70,526,000	\$70,587,100	5.7%	6.0%	On Track	5.7%								
Tuition and Fees	\$422,541,000	\$416,989,886	3.8%	3.3%	Slightly Down	3.5%	• Graduate Student Tuition projection, Academic Extension fees Study Abroad fees slightly down.							
ICC Revenue	\$22,000,000	\$22,000,000	0.5%	6.2%	Up	1.8%	• ICC revenue up due to increased grant activity. Q2 Projection increased by only \$300K due to variability of activity.							
Personnel Services	\$420,054,000	\$416,841,900	5.3%	2.9%	Slightly Down	5.1%	• Yr over Yr actuals not directly comparable due to Blended OPE. Projection reduced by \$700K due to GE OPE charges.							
Supplies & Services	\$103,637,000	\$102,637,000	0.8%	1.9%	Slightly Up	0.8%	• No change to Projection due to variability of monthly spending.							

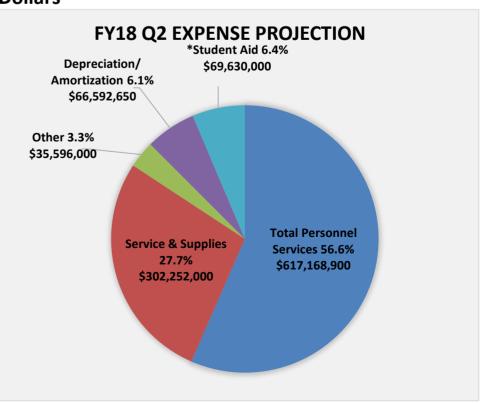
#### **Education & General Funds - Total Dollars**





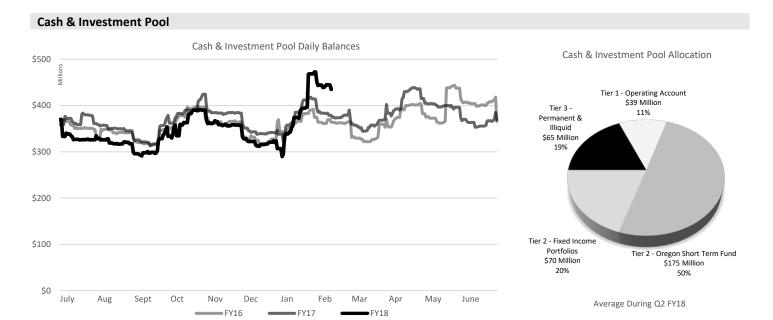
#### **All Funds - Total Dollars**





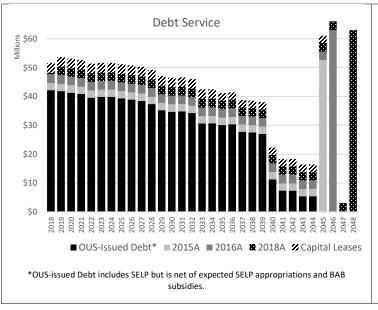
<sup>\*</sup> Student Aid does not include \$44.5M of fee remissions awarded to students as they are booked as negative revenue. Capital Expense not included





- The cash and investment pool averaged \$349 million during Q2 FY18, which is \$23 million less than last year. The difference is largely due to unspent bond proceeds in FY17.
- Estimated average accounting yield for Q2 FY18 was 1.54% and is 1.61% year-to-date FY18.
- The large spike in balances in January FY18 is due to the receipt of 2018A revenue bond proceeds.

#### **Debt Activities**



#### **Significant Projects Funded Using Debt & Capital Leases**

#### **UO 2018A**

- Bean Hall
- Oregon Hall

#### **UO 2016A**

- Kalapuya Ilihi Hall
- Pacific Hall
- Klamath Hall, 3rd Floor

#### UO 2015A

• Erb Memorial Union

#### **Capital Leases**

- White Stag (Portland)
- 1600 Millrace

#### **OUS-Issued Debt**

- Autzen Stadium
- Central Power Station
- Erb Memorial Union
- Family Housing Projects
- Ford Alumni Center
- Global Scholars Hall
- · Knight Law Center
- Living Learning Center
- Parking Projects
- Student Rec Center
- Matthew Knight Arena
- Williams Bakery Land
- In January 2018, we issued \$60 million in revenue bonds. The bonds were sold with a 30-year bullet and a 10-year par call. Despite market uncertainty due to tax reform, the price of the bonds was attractive. The yield-to-call for the 2018 bonds is 2.96%, compared to 3.18% for the 2015 bonds and 2.63% for the 2016 bonds.
- The current principal balance of outstanding debt, including capital leases, is approximately \$735 million.
- 2015A/2016A/2018A bond proceeds are loaned internally for capital projects but all associated loans repay their borrowings prior to the bullet payments, ensuring the Internal Bank will have sufficient cash for the bullet payments due in 2045, 2046, and 2048.

#### **STRATEGY SUMMARY**

The University of Oregon Board of Trustees has fiduciary responsibility for university fund management and has delegated oversight to the Treasurer's office. Funds are currently divided into three separate tranches with dist nct purposes for each. The port on of funds deemed unnecessary for current needs and so available for riskier, long-term investment to earn a higher rate of return is designated Tier-3 (T3). The long-term object we is to try to generate at least a 4% real net return over rolling five-year periods using a prudent level of risk. It is understood that these funds will be subject to short-term market volat lity and risk of loss in pursuit of long-term appreciation. The UO currently employs the UO Foundation, who is not charging a fee for its services, for management of its T3 Funds.

FUND RETURN SUMMARY	
PORTFOLIO VALUE	\$63.5MM
INVESTED CAPITAL	\$61.2MM
CASH (FOR DIST. AND CALLS)	\$2.7MM
DISTRIBUTIONS YTD	\$923.5 K

#### **RELATIVE PERFORMANCE**

	QTR	CYTD	1 YR	3 YR	5 YR	10 YR
T3 INVESTED CAPITAL	3.0%*	10.6%*	N/A	N/A	N/A	N/A
60/40 STOCK/BOND BENCHMARK	3.4%*	7.2%*	15.4%	6.6%	7.4%	4.8%
CPI-U + D% + 1% BENCHMARK	0.1%	1.9%	3.1%	2.7%	2.5%	2.6%

S DEV.	Sharpe
N/A	N/A
N/A	N/A
N/A	N/A

#### **PORTFOLIO COMMENTARY**

After implementing the requested phase-in of T3 equity assets during the last three quarters of 2017, the portfolio is now fully allocated. The good news is last year produced strong stock-market returns driven by coordinated global economic expansion and accommodative central banks' support. The challenge is what happens next? Global equity markets in general are very-richly priced. Since the future is unknowable, and this portfolio is intended to be invested with a long-term perspective, no attempts at market timing will be made by the UO Foundation. However, the UO Investment Policy Statement does provide latitude for the UO Board to move, within guardrails, away from long-term targets should it deem it prudent from time to time. Should a conversation be of interest, we remain at your disposal to provide perspective for your decision making.

\* For clarification, T3 and benchmark performance for QTR and CYTD are calculated using invested capital amounts, weighted to reflect the phasing in of equity investments; 1/3rd equity invested April 1st, 2/3rd July 1st, and 100% as of Oct 1st. Fixed Income was fully invested from inception.

#### **T3 Portfolio**



#### **ESTIMATED PORTFOLIO DETAILS**

POLICY WEIGHTS			SECURITY TYPE — T3 PORTFOLIO									
	TARGET	RANGE	ACTUAL		Long	SHORT	GROSS	NET				
EQUITY	70%	50-75%	69%	GLOBAL EQUITY	63%	-8%	71%	55%				
FIXED INCOME	30%	25-50%	31%	LONG ONLY	39%	0%	39%	39%				
				LONG SHORT	24%	-8%	32%	16%				
SECTOR — NET EX	(POSURE			DEBT	23%	-6%	29%	17%				
Consumer			18%	Sovereign	1%	0%	1%	0%				
Power			4%	CORPORATE	22%	-6%	28%	17%				
FINANCIALS			8%	TOTAL T3 PORTFOLIO	86%	-14%	100%	<b>72</b> %				
HEALTHCARE			5%	GEOGRAPHY — NET EXPOSURE								
Industrials			10%		JOHL	210/						
INFO TECH & TELECO	М		26%	UNITED STATES		31% 33%						
REAL ESTATE			1%	DEVELOPED, NON-US								
SOVEREIGN DEBT			0%	EMERGING MARKETS		6%						
OTHER			0%	FRONTIER MARKETS		2%						
OTHER			070	MARKET CAP — NET EXP	OSURE*							
COMMITMENT SC	HEDULE			LARGE		21%						
_		_		MID		9%						
COMMITMENT	CAPITAL CALLED	DISTRIBUTIONS	MARKET VALUE	Small	24%							
\$4,000,000	\$800,000	\$0	\$800,000	*Excludes debt								

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FY17 Actuals Quarter 4 - FINAL All Funds except Agency and Clearing **Designated Ops** and Service **Restricted Gift** Total from Year-End **Education and** General Center **Auxiliaries Grant Funds Funds** Other Funds **Plant Funds Internal Bank** Operations Reporting Adj. Total \$ Ś \$ State Appropriation 66,801,344 1,216,024 \$ 468,650 46,350 \$ 68,532,368 **Tuition and Fees** Ś 401,585,095 Ś 4.677.944 \$ 40.127.316 \$ Ś (71,837) \$ Ś \$ 3,175,333 \$ 449.493.851 60,580,398 Gifts Grants & Contracts Ś 310.800 Ś 5.639.671 \$ 47,426 \$ 109,491,341 67.100.717 Ś \$ Ś 243,170,353 ICC Revenue \$ 21,895,847 \$ \$ Ś \$ \$ \$ 21,895,847 Federal Student Aid Ś Ś \$ \$ 23,414,554 Ś Ś \$ 23,414,554 Interest and Investment 5.184.658 Ś 12.262.087 Ś 509.687 11.458 247.643 Ś 495.095 Ś 468.984 Ś 1.019.042 20.198.653 \$ Internal Sales 1,568,535 \$ 34,848,326 \$ 24,439,689 10,743 \$ Ś 29,493,260 90,360,553 Sales & Services 4,295,686 \$ 11,064,149 \$ 154,782,894 \$ 425,233 \$ 8,546 \$ Ś \$ \$ 170,576,509 Other Revenues Ś 10,386,884 \$ 2,203,122 \$ 4,774,243 \$ \$ (1,125) \$ Ś 165,446 \$ \$ 17,528,569 11,111 \$ Transfers From Ore State Agencies Ś ¢ 8.258.760 Ś Ś Ś 11,401,964 Ś 19,671,835 Total Revenue \$ 512,039,960 \$ 71,911,322 \$ 225,149,904 \$ 141,647,696 \$ 67,294,687 \$ 495,095 \$ 72,616,791 \$ 33,687,635 \$ 1,124,843,090 222,243 \$ Salaries and Wages \$ 256,363,605 \$ 19,440,085 \$ 57,691,645 \$ 40,515,758 \$ 16,408,594 \$ Ś \$ 390,641,929 **OPE Health Benefits** Ś 53,067,352 Ś 4,470,842 \$ 12,561,298 \$ 8,170,947 \$ 1,628,962 \$ Ś Ś 31.040 \$ 79.930.441 **OPE Retirement** Ś 43,685,075 \$ 3,491,533 \$ 7,743,892 6,083,162 \$ 2,085,679 \$ Ś \$ 34,793 \$ 63,124,133 Ś Ś \$ 20,635 \$ OPE Other 20,759,317 1,647,245 \$ 5,108,466 \$ 3,045,952 \$ 14,186,876 \$ \$ 44,768,491 **OPE GTF Remissions** 22,076,879 \$ 204,587 \$ 124,563 \$ 1,640,068 189,944 \$ Ś 24,236,040 29,254,291 \$ 83,229,863 34,500,054 \$ \$ \$ 308,711 **Total Personnel Services \$** 395,952,228 \$ \$ 59,455,887 \$ \$ 602,701,034 101,773,239 \$ Service & Supplies \$ 19,898,041 \$ 100,749,317 \$ 23.613.272 \$ 14.100.962 \$ (11,317) \$ 4,446,629 \$ 24.032.991 **\$** 288,603,134 Merchandise-Resale/Redistribution \$ 1,606 \$ 13,469,673 \$ 11,607,791 \$ \$ \$ \$ \$ \$ 25,079,070 **Internal Sales Reimbursements** \$ (22,767,308) \$ (45,334) \$ \$ (205,865) \$ (1,277,203) \$ (24,780) \$ \$ \$ (24,320,490)Indirect Costs Ś 320.332 \$ 2.624.794 \$ 6,477,432 \$ 21.895.847 \$ Ś 271.268 Ś \$ 31,589,673 Ś 4,357,290 \$ 29,191,247 \$ \$ Ś Depreciation/Amortization Expense 28,606,164 62,154,700 35,149,599 22,730,198 Student Aid 4,444,108 919,993 \$ 4,872,618 \$ 170,510 \$ 68,287,026 Total General Expense \$ 41,063,926 \$ 151,621,202 36,785,826 430,462 33,052,793 \$ 24,032,991 451,393,114 83,771,976 80,633,939 Net Transfers Out/(In) \$ 20,542,861 \$ 6,584,354 \$ 2,797,420 \$ 456,610 \$ (283,058) \$ \$ (30,098,188) \$ \$ Total Expense \$ 500,267,065 \$ 76,902,571 \$ 237,648,485 \$ 140,546,436 \$ 71.002.823 \$ 430,462 \$ 2,954,605 \$ 24,341,702 \$ 1,054,094,149 Net before CapEx \$ \$ (4,991,249) \$ (12,498,581) Ś 1.101.260 (3.708.136) \$ 64.633 69.662.186 Ś 9.345.932 70.748.942 11,772,896 Beginning Fund Balance \$ 67,430,541 \$ 62,254,237 \$ 318,419,472 2,554,335 \$ 15,933,568 \$ 26,103,956 \$ 508,366,958 \$ (21,830,738) \$ 979,232,330 Capital Expenditures \$ (7.437.754) \$ (206.006) \$ (17.045)Ś (1.482.002) \$ (1,219,814) \$ Ś (121.418.772) \$ (741) \$ (131,782,133) 1,101,260 \$ (3,708,136) \$ 64,633 \$ 9,345,932 \$ Net (from above) \$ 11,772,896 \$ (4,991,249) \$ (12,498,581) \$ 69,662,186 \$ 70,748,942 Fund Additions/Deductions\* \$ (50,000) \$ (1,058,372) \$ 37,650,081 68,295,341 \$ 28,704,333 \$ **133,541,382** \$ (169,361,869) Ending Fund Balance \$ 71,715,684 \$ 55,998,611 \$ 343,553,927 Ś 2,173,592 \$ 11,005,619 \$ 26,168,589 Ś 524,905,713 Ś 16,218,786 Ś 1,051,740,520 \$ (169,361,869) \$ 882,378,651 Year-End Accounting Entries \$ 1,818,584 \$ (162,639) \$ (3,437,290) \$ (2,597,056) \$ 543,495 \$ 1 \$ 500,015 \$ (6,737,790) \$ (10,072,680) \$ \$ (10,072,680) Net Capital Assets \$ 28,845,778 \$ 310,478,625 \$ \$ \$ \$ 456,410,998 \$ (7,765,650) \$ **787,969,751** \$ \$ 787,969,751 Other Restricted Net Assets \$ Ś Ś (423,464) \$ 11,549,114 \$ 26,168,590 Ś 43.185.388 \$ Ś 80,479,629 \$ (4,283,374) \$ 76,196,254 Unrestricted Net Assets \$ 26,990,194 \$ 29,638,011 \$ 17,246,646 \$ **173,218,460** \$ (165,078,495) 25,809,341 \$ Total Net Assets \$ 55,835,972 \$ 340,116,636 (423,464) \$ 11,549,114 \$ 26,168,590 \$ 525,405,728 \$ 9,480,996 \$ 1,041,667,840 \$ (169,361,869) \$ 872,305,971

Column: Year-End Reporting Adjustments includes items such as Pension Liability (GASB68), OPEB (GASB45), Pollution Remediation Liability (GASB49), and SLGRP Pool Liability

<sup>\* -</sup> Due to Capital Improvements and Debt Accounting entries



#### FY18 Initial Projection - All Funds except Agency and Clearing

esignated Ops	esign	ated	Ops
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		D	esignated Ops														
	<b>Education and</b>		and Service					R	estricted Gift								
_	General		Center		Auxiliaries		Grant Funds		Funds	(	Other Funds		Plant Funds	In	ternal Bank		Total
State Appropriation	\$ 70,526,000	\$	1,216,000	\$	455,000	\$	60,000	\$	-	\$	-	\$	-	\$	-	\$	72,257,000
Tuition and Fees	\$ 422,541,000	\$	4,073,500	\$	41,568,500	\$	-	\$	-	\$	-	\$	-	\$	3,110,000	\$	471,293,000
Gifts Grants & Contracts	\$ 315,000	\$	5,000,000	\$	100,000	\$	110,000,000	\$	67,000,000	\$	2,000	\$	41,200,000	\$	-	\$	223,617,000
ICC Revenue	\$ 22,000,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	22,000,000
Federal Student Aid	\$ -	\$	-	\$	-	\$	23,500,000	\$	-	\$	-	\$	-	\$	-	\$	23,500,000
Interest and Investment	\$ 5,710,000	\$	12,216,000	\$	50,000	\$	14,000	\$	546,000	\$	503,000	\$	200,000	\$	110,000	\$	19,349,000
Internal Sales	\$ 3,000,000	\$	35,686,000	\$	24,299,000	\$	13,000	\$	18,000	\$	-	\$	-	\$	33,300,000	\$	96,316,000
Sales & Services	\$ 4,400,000	\$	9,894,000	\$	154,613,000	\$	1,350,000	\$	10,000	\$	-	\$	-	\$	-	\$	170,267,000
Other Revenues	\$ 1,100,000	\$	2,523,000	\$	3,863,000	\$	-	\$	387,000	\$	-	\$	165,000	\$	-	\$	8,038,000
Transfers From Ore State Agencies	\$ -	\$	-	\$	-	\$	8,250,000	\$	-	\$	-	\$	28,875,000	\$	-	\$	37,125,000
Total Revenue	\$ 529,592,000	\$	70,608,500	\$	224,948,500	\$	143,187,000	\$	67,961,000	\$	505,000	\$	70,440,000	\$	36,520,000	\$	1,143,762,000
Total Personnel Services	\$ 420,054,000	Ş	28,798,000	\$	86,461,000	\$	61,080,000	Ş	22,463,000	Ş	-	\$	-	\$	320,000	\$	619,176,000
Service & Supplies	\$ 103,637,000	\$	20,200,000	\$	96,000,000	\$	23,500,000	\$	21,000,000	\$	100,000	\$	5,000,000	\$	32,055,000	\$	301,492,000
Merchandise-Resale/Redistribution	\$ 2,000	\$	13,500,000	\$	12,000,000	\$	150,000	\$	1,000	\$	-	\$	-	\$	-	\$	25,653,000
Internal Sales Reimbursements	\$ (23,000,000)	\$	(300,000)	\$	(1,400,000)	\$	(25,000)	\$	(115,000)	\$	-	\$	-	\$	-	\$	(24,840,000)
Indirect Costs	\$ 2,408,000	\$	2,800,000	\$	7,000,000	\$			-	\$	275,000	\$	-	\$	-	\$	34,483,000
Depreciation/Amortization Expense		\$	4,310,741	\$	31,444,847	\$	-	\$	-	\$	-	\$	30,837,062	\$	-	\$	66,592,650
Student Aid	\$ 4,500,000	\$	1,300,000	\$	5,000,000	\$	35,500,000	\$	23,205,000	\$	125,000	\$	-	\$	-	\$	69,630,000
Total General Expense	\$ 87,547,000	\$	41,810,741	\$	150,044,847	\$	81,125,000	\$	44,091,000	\$	500,000	\$	35,837,062	\$	32,055,000	\$	473,010,650
Not Transfers Outlin)	ć 14.000.000		2 250 000		0.000.000	,	F00 000	,	425.000	,		,	(25 275 000)	,		,	
Net Transfers Out(In)	\$ 14,000,000	<b>&gt;</b>	2,350,000	\$	8,000,000	Þ	500,000	Þ	425,000	Þ	-	Þ	(25,275,000)	<b>&gt;</b>	-	\$	-
Total Expense	\$ 521,601,000	\$	72,958,741	\$	244,505,847	\$	142,705,000	\$	66,979,000	\$	500,000	\$	10,562,062	\$	32,375,000	\$ :	1,092,186,650
Net before CapEx	\$ 7,991,000	\$	(2,350,241)	\$	(19,557,347)	\$	482,000	\$	982,000	\$	5,000	\$	59,877,938	\$	4,145,000	\$	51,575,350
	Å 72.504.267		FF 02F 072		240 446 626		(422.464)		44.540.444		25 452 522		525 405 720	_	0.400.000		
Beginning Fund Balance			, ,	•	340,116,636		, , ,	•	11,549,114	\$	26,168,590	\$	525,405,728		9,480,996		1,041,667,840
Capital Expenditures			(100,000)			-		-	(1,000,000)		-	-	(169,800,000)	1	-	-	(180,100,000)
Net (from above)	. , ,		(2,350,241)	-	. , , ,				982,000		5,000	\$	, ,	\$	4,145,000	\$	51,575,350
Fund Additions/Deductions*		\$		\$	, ,	\$		\$	-	\$	-		139,106,600		- 42 625 007	\$	140,106,600
Ending Fund Balance	\$ 74,025,267	\$	53,385,731	<b>&gt;</b>	321,359,289	\$	(1,441,464)	<b>&gt;</b>	11,531,114	\$	26,173,590	\$	554,590,266	\$	13,625,997	<b>&gt;</b> :	1,053,249,790
Year-End Accounting Entries **	TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD
Net Capital Assets	TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD
Other Restricted Net Assets	TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD
Unrestricted Net Assets	TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD
Total Net Assets	TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD		TBD
i otal Net Assets	100		יססו		טסו		טסו		ישוו		שפו		שפו		יטטו		100

<sup>\* -</sup> Due to Capital Improvements and Debt Accounting entries

<sup>\*\* -</sup> Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt



State Appropriation   42,419,28   583,39   211,150   58,885,73   34,062,49
State Appropriation         General         Center         Auxiliaries         Graft Funds         Funds         Other Funds         Plant Funds         Iteral Ball         Total           State Appropriation         \$ 42,419,258         \$ 585,392         \$ 211,159         \$ 46,350         0         0         0         \$ 20,839,18         \$ 31,622,150           Tittion and Fees         \$ 284,779,578         \$ 2,191,175         \$ 27,632,00         \$ 3,4062,28         0         0         9,191,358         \$ 20,839,18         \$ 316,692,691           ICC Revorus         \$ 11,644,243         0         0         0         0         0         9,191,358         0         \$ 10,649,243           ICC Revorus         \$ 11,644,243         0         0         0         0         0         0         0         0         0         0         0         0         \$ 8,677,750         0         0         0         0         0         \$ 8,677,750         0         0         0         0         \$ 8,677,750         0         0         0         0         \$ 22,149,679         \$ 13,042,479         0         0         0         0         \$ 23,045,795         0         0         0         0         0         0 <td< td=""></td<>
State Appropriation         \$ 42,419,258         \$ 585,392         \$ 211,150         \$ 46,350         0         0         0         \$ 2,083,918         \$ 31,6692,691           Tuition and Fees         \$ 284,779,578         \$ 2,197,175         \$ 27,632,020         \$ - 0         0         0         \$ 2,083,918         \$ 316,692,691           Gifts Grants & Contracts         \$ 31,145         \$ 1,111,312         \$ 1,510         \$ 58,585,735         \$ 34,062,248         0         \$ 9,191,358         0         \$ 102,983,310           ICC Revenue         \$ 11,644,243         0         0         0         0         0         0         0         \$ 102,983,310           Federal Student Aid         \$         0         0         \$ 8,677,750         0         0         0         0         \$ 8,677,750           Interest and Investment         \$ 2,938,199         \$ 7,507,043         \$ 21,469         \$ (663)         \$ 110,060         \$ 247,987         \$ 156,658         \$ 2,111,624         \$ 13,102,377           Internal Sales         \$ 2,228,967         \$ 17,237,905         \$ 11,061,620         \$ (462)         \$ 13,746         0         0         \$ 22,494,799         \$ 53,036,575           Sales & Services         \$ 2,417,087         \$ 6,465,882
Tuition and Fees \$ 284,779,578 \$ 2,197,175 \$ 27,632,020 \$ - 0 0 0 0 \$ 2,083,918 \$ 316,692,691 Gifts Grants & Contracts \$ 31,145 \$ 1,111,312 \$ 1,510 \$ 58,585,735 \$ 34,062,248 0 \$ 9,191,358 0 \$ 102,983,310 ICC Revenue \$ 11,644,243 0 0 0 0 0 0 0 0 0 0 0 \$ 11,644,243 Federal Student Aid \$ - 0 0 0 0 0 0 0 0 0 0 0 \$ 11,644,243 Federal Student Aid \$ - 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Gifts Grants & Contracts
ICC Revenue   \$   11,644,243   0   0   0   0   0   0   0   0   0
Federal Student Aid         \$ - 0         0         \$ 8,677,750         0         0         0         0         \$ 8,677,750         0         0         0         \$ 8,677,750         0         0         0         0         \$ 8,677,750         110,600         \$ 247,987         \$ 156,658         \$ 2,121,624         \$ 13,102,377         110,601         \$ 247,987         \$ 156,658         \$ 2,211,624         \$ 13,102,377         110,601         \$ 13,746         0         0         \$ 22,494,799         \$ 53,036,575         \$ 383,783         \$ 14,149,63         \$ 89,293,916         \$ 70,816         \$ 23,265         0         0         0         \$ 22,494,799         \$ 53,036,575         \$ 98,270,966         \$ 17,665         \$ 17,665         0         \$ 98,270,966         \$ 10,000         \$ 17,665         0         \$ 98,270,966         \$ 10,000         \$ 17,665         0         \$ 98,270,966         \$ 10,000         \$ 17,665         0         \$ 98,270,966         \$ 10,000         \$ 17,665         0         \$ 6,759,697         \$ 10,000         \$ 14,364,525         0         \$ 6,818,353         \$ 10,000         \$ 14,364,525         0         \$ 661,248,112         \$ 10,000         \$ 14,000         \$ 10,000         \$ 10,000         \$ 10,000         \$ 10,000         \$ 10,000         \$ 10,000
Interest and Investment \$ 2,938,199 \$ 7,507,043 \$ 21,469 \$ (663) \$ 110,060 \$ 247,987 \$ 156,658 \$ 2,121,624 \$ 13,102,377   Internal Sales \$ 2,228,967 \$ 17,237,905 \$ 11,061,620 \$ (462) \$ 13,746 0 0 0 \$ 22,494,799 \$ 53,036,575   Sales & Services \$ 2,417,087 \$ 6,465,882 \$ 89,293,916 \$ 70,816 \$ 23,265 0 0 0 0 \$ 98,270,966   Other Revenues \$ 383,783 \$ 1,414,963 \$ 4,943,201 0 \$ 83 0 \$ 17,665 0 \$ 98,270,966   Other Revenues \$ 346,842,260 \$ 36,519,672 \$ 133,164,886 \$ 72,761,428 \$ 34,209,403 \$ 247,987 \$ 10,802,133 \$ 26,700,342 \$ 661,248,112    Total Personnel Service \$ 184,532,576 \$ 14,089,204 \$ 42,560,998 \$ 31,605,915 \$ 10,307,369 \$ - \$ - \$ 10,802,133 \$ 26,700,342 \$ 661,248,112    Service & Supplies \$ 51,516,565 \$ 11,035,533 \$ 56,047,636 \$ 12,095,646 \$ 8,400,494 \$ 41,036 \$ 3,236,119 \$ 2,911,546 \$ 145,284,576   Merchandise-Resale/Redistribution \$ 187 \$ 4,521,253 \$ 4,993,408 \$ - \$ - \$ - \$ - \$ - \$ - \$ 9,514,848
Internal Sales
Sales & Services       \$ 2,417,087       \$ 6,465,882       \$ 89,293,916       \$ 70,816       \$ 23,265       0       0       \$ 98,270,966         Other Revenues       \$ 383,783       \$ 1,414,963       \$ 4,943,201       0       \$ 83       0       \$ 17,665       0       \$ 6,759,697         Transfers From Ore State Agencies       \$ - 0       0       \$ 5,381,901       0       0       \$ 1,436,452       0       \$ 6,818,353         Total Revenue       \$ 346,842,260       \$ 36,519,672       \$ 133,164,886       \$ 72,761,428       \$ 34,209,403       \$ 247,987       \$ 10,802,133       \$ 26,700,342       \$ 661,248,112         Total Personnel Services       \$ 184,532,576       \$ 14,089,204       \$ 42,560,998       \$ 31,605,915       \$ 10,307,369       \$ - \$       - \$       - \$ 160,216       \$ 283,256,279         Service & Supplies       \$ 51,516,565       \$ 11,035,533       \$ 56,047,636       \$ 12,095,646       \$ 8,400,494       \$ 41,036       \$ 3,236,119       \$ 2,911,546       \$ 145,284,576         Merchandise-Resale/Redistribution       \$ 187       \$ 4,521,253       \$ 4,993,408       \$ - \$       - \$       - \$       - \$       - \$       - \$       - \$       9,514,848
Other Revenues         \$ 383,783         \$ 1,414,963         \$ 4,943,201         0         \$ 83         0         \$ 17,665         0         \$ 6,759,697           Transfers From Ore State Agencies         \$ - 0         0         \$ 5,381,901         0         \$ 1,436,452         0         \$ 6,818,353           Total Revenue         \$ 346,842,260         \$ 36,519,672         \$ 133,164,886         \$ 72,761,428         \$ 34,209,403         \$ 247,987         \$ 10,802,133         \$ 26,700,342         \$ 661,248,112           Total Personnel Services         \$ 184,532,576         \$ 14,089,204         \$ 42,560,998         \$ 31,605,915         \$ 10,307,369         \$ - \$         - \$         - \$ 160,216         \$ 283,256,279           Service & Supplies         \$ 51,516,565         \$ 11,035,533         \$ 56,047,636         \$ 12,095,646         \$ 8,400,494         \$ 41,036         \$ 3,236,119         \$ 2,911,546         \$ 145,284,576           Merchandise-Resale/Redistribution         \$ 187         \$ 4,521,253         \$ 4,993,408         \$ - \$         - \$         - \$         - \$         - \$         9,514,848
Transfers From Ore State Agencies         \$         -         0         0         \$         5,381,901         0         0         \$         1,436,452         0         \$         6,818,353           Total Revenue         \$         346,842,260         \$         36,519,672         \$         133,164,886         \$         72,761,428         \$         34,209,403         \$         247,987         \$         10,802,133         \$         26,700,342         \$         661,248,112           Total Personnel Services         \$         184,532,576         \$         14,089,204         \$         42,560,998         \$         31,605,915         \$         10,307,369         \$         -         \$         -         \$         160,216         \$         283,256,279           Service & Supplies         \$         51,516,565         \$         11,035,533         \$         56,047,636         \$         12,095,646         \$         8,400,494         \$         41,036         \$         3,236,119         \$         2,911,546         \$         145,284,576           Merchandise-Resale/Redistribution         \$         4,521,253         \$         4,993,408         \$         -         \$         -         \$ <t< td=""></t<>
Total Revenue \$ 346,842,260 \$ 36,519,672 \$ 133,164,886 \$ 72,761,428 \$ 34,209,403 \$ 247,987 \$ 10,802,133 \$ 26,700,342 \$ 661,248,112  Total Personnel Services \$ 184,532,576 \$ 14,089,204 \$ 42,560,998 \$ 31,605,915 \$ 10,307,369 \$ - \$ - \$ 160,216 \$ 283,256,279  Service & Supplies \$ 51,516,565 \$ 11,035,533 \$ 56,047,636 \$ 12,095,646 \$ 8,400,494 \$ 41,036 \$ 3,236,119 \$ 2,911,546 \$ 145,284,576  Merchandise-Resale/Redistribution \$ 187 \$ 4,521,253 \$ 4,993,408 \$ - \$ - \$ - \$ - \$ - \$ - \$ 9,514,848
Total Personnel Service \$ 184,532,576 \$ 14,089,204 \$ 42,560,998 \$ 31,605,915 \$ 10,307,369 \$ - \$ - \$ 160,216 \$ 283,256,279  Service & Supplies \$ 51,516,565 \$ 11,035,533 \$ 56,047,636 \$ 12,095,646 \$ 8,400,494 \$ 41,036 \$ 3,236,119 \$ 2,911,546 \$ 145,284,576  Merchandise-Resale/Redistribution \$ 187 \$ 4,521,253 \$ 4,993,408 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 9,514,848
Service & Supplies       \$ 51,516,565       \$ 11,035,533       \$ 56,047,636       \$ 12,095,646       \$ 8,400,494       \$ 41,036       \$ 3,236,119       \$ 2,911,546       \$ 145,284,576         Merchandise-Resale/Redistribution       \$ 187       \$ 4,521,253       \$ 4,993,408       \$ - \$ - \$ - \$ - \$ - \$ - \$ 9,514,848
Service & Supplies       \$ 51,516,565       \$ 11,035,533       \$ 56,047,636       \$ 12,095,646       \$ 8,400,494       \$ 41,036       \$ 3,236,119       \$ 2,911,546       \$ 145,284,576         Merchandise-Resale/Redistribution       \$ 187       \$ 4,521,253       \$ 4,993,408       \$ - \$ - \$ - \$ - \$ - \$ - \$ 9,514,848
Merchandise-Resale/Redistribution \$ 187 \$ 4,521,253 \$ 4,993,408 \$ - \$ - \$ - \$ - \$ - <b>\$ 9,514,848</b>
Merchandise-Resale/Redistribution \$ 187 \$ 4,521,253 \$ 4,993,408 \$ - \$ - \$ - \$ - \$ - <b>\$ 9,514,848</b>
Internal Sales Peimhursements S (0.560.115) S (21.560) S (0.17.669) S (26.015) S (27.150) S (27.150) S (27.150)
Indirect Costs \$ 73,944 \$ 1,285,309 \$ 3,473,241 \$ 11,644,243 \$ - \$ - \$ - \$ - \$ 16,476,737
Depreciation/Amortization Expense \$ - \$ 2,160,936 \$ 15,357,602 \$ - \$ - \$ 14,676,998 \$ - <b>\$ 32,195,537</b>
Student Aid \$ 1,843,802 \$ 333,420 \$ 1,790,780 \$ 22,815,526 \$ 15,730,458 \$ 68,540 \$ - \$ - \$ 42,582,526
Total General Expense \$ 43,865,382 \$ 19,304,882 \$ 80,744,999 \$ 46,528,968 \$ 24,058,793 \$ 109,577 \$ 17,913,117 \$ 2,911,546 \$ 235,437,264
Net Transfers Out/(In) \$ 2,767,745 \$ (875,973) \$ (2,917,777) \$ 392,790 \$ 4,729,858 \$ 3,175 \$ (5,207,570) \$ 1,107,751 \$ -
Net Halisleis Out/(III) \$ 2,707,743 \$ (073,373) \$ (2,317,777) \$ 332,730 \$ 4,723,030 \$ 3,173 \$ (3,207,370) \$ 1,107,731 \$ -
Total Expense \$ 231,165,704 \$ 32,518,114 \$ 120,388,221 \$ 78,527,673 \$ 39,096,020 \$ 112,752 \$ 12,705,547 \$ 4,179,512 \$ 518,693,543
Net before CapEx \$ 115,676,557 \$ 4,001,559 \$ 12,776,665 \$ (5,766,245) \$ (4,886,617) \$ 135,235 \$ (1,903,414) \$ 22,520,829 \$ 142,554,569
Beginning Fund Balance \$ 73,534,267 \$ 55,835,972 \$ 340,116,636 \$ (423,464) \$ 11,549,114 \$ 26,168,590 \$ 525,405,728 \$ 9,480,996 <b>\$ 1,041,667,840</b>
Capital Expenditures \$ (2,263,111) \$ (571,854) \$ (11,561) \$ (1,111,626) \$ (509,860) 0 \$ (32,463,393) 0 \$ (36,931,404)
Net (from above) \$ 115,676,557 \$ 4,001,559 \$ 12,776,665 \$ (5,766,245) \$ (4,886,617) \$ 135,235 \$ (1,903,414) \$ 22,520,829 <b>\$ 142,554,569</b>
Fund Additions/Deductions* \$ - \$ 772,425 \$ (424,117) \$ - \$ - \$ 5,803,818 \$ - <b>\$ 6,152,126</b>
Ending Fund Balance \$ 186,947,713 \$ 60,038,102 \$ 352,457,623 \$ (7,301,334) \$ 6,152,637 \$ 26,303,825 \$ 496,842,739 \$ 32,001,826 \$ 1,153,443,131
Year-End Accounting Entries ** TBD
Net Capital Assets TBD
Other Restricted Net Assets TBD
Unrestricted Net Assets TBD
Total Net Assets TBD

<sup>\* -</sup> Due to Capital Improvements and Debt Accounting entries, Includes Elimination of State Paid Debt from UO Books

<sup>\*\* -</sup> Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt



FY18 Actuals Quarter 2 Report	Edi	ucation and Ge	ner	al										
								FY18 Q2						FY18
					FY18 Q2			inc/(dec)			FY18 Q1			<b>Updated Proj</b>
	F	Y18 Updated			Actual as %			from FY17		FY17 Total	Proj vs FY17	F	Y18 Updated	vs FY17 Total
	P	Projection Q1	FY	18 Actual Q2	of Proj	F١	Y17 Actual Q2	Q2		Actual	Total as %	P	Projection Q2	as %
State Appropriation	\$	70,587,100	\$	42,419,258	60.1%	\$	40,000,673	6.0%	\$	66,801,344	5.7%	\$	70,587,100	5.7%
Tuition and Fees	\$	416,989,886	\$	284,779,578	68.3%	\$	275,601,827	3.3%	\$	401,585,095	3.8%	\$	415,489,886	3.5%
Gifts Grants & Contracts	\$	315,000	\$	31,145	9.9%	\$	854	3547.0%	\$	310,800	1.4%	\$	315,000	1.4%
ICC Revenue	\$	22,000,000	\$	11,644,243	52.9%	\$	10,963,669	6.2%	\$	21,895,847	0.5%	\$	22,300,000	1.8%
Federal Student Aid	\$	-	\$	-	-	\$	-	-	\$	-	-	\$	-	-
Interest and Investment	\$	5,710,000	\$	2,938,199	51.5%	\$	2,325,176	26.4%	\$	5,184,658	10.1%	\$	5,710,000	10.1%
Internal Sales	\$	3,500,000	\$	2,228,967	63.7%	\$	109,856	1929.0%	\$	1,568,535	123.1%	\$	3,600,000	129.5%
Sales & Services	\$	4,400,000	\$	2,417,087	54.9%	\$	2,664,219	-9.3%	\$	4,295,686	2.4%	\$	4,400,000	2.4%
Other Revenues	\$	1,100,000	\$	383,783	34.9%	\$	1,539,459	-75.1%	\$	10,386,884	-89.4%	\$	1,100,000	-89.4%
Transfers From Ore State Agencies	\$	-	\$	-	-	\$	-	-	\$	11,111	-100.0%	\$	-	-100.0%
Total Revenue	\$	524,601,986	\$	346,842,260	66.1%	\$	333,205,733	4.1%	\$	512,039,960	2.5%	\$	523,501,986	2.2%
Total Personnel Services	\$	416,841,900	\$	184,532,576	44.3%	\$	179,384,046	2.9%	\$	395,952,228	5.3%	\$	416,141,900	5.1%
Service & Supplies	Ś	102,637,000	\$	51,516,565	50.2%	Ś	50,546,595	1.9%	Ś	101,773,239	0.8%	Ś	102,637,000	0.8%
Merchandise-Resale/Redistribution	\$	2,000	\$	187	9.3%	•	, ,	1065.6%	•	1,606	24.5%		2,000	24.5%
Internal Sales Reimbursements	\$	(23,000,000)		(9,569,115)	41.6%					(22,767,308)		-	(23,000,000)	
Indirect Costs	\$	2,408,000	\$	73,944	3.1%	-		-53.5%		320,332	651.7%	-		651.7%
Depreciation/Amortization Expense	\$	2,400,000	\$	73,544	5.170	- 1			\$	520,552	-	\$	2,400,000	031.770
Student Aid	\$	4,500,000	\$	1,843,802	41.0%	-		-34.9%	•	4,444,108	1.3%		4,500,000	1.3%
Total General Expense	<u> </u>	86,547,000	ب \$	43,865,382	50.7%			1.1%		\$83,771,976	3.3%			3.3%
rotal General Expense	; <b>&gt;</b>	60,547,000	Ģ	43,003,302	30.7%	Ģ	45,402,971	1.170		303,//1,3/O	3.3%	Ģ	80,547,000	3.3%
Net Transfers Out(In)	\$	14,000,000	\$	2,767,745	19.8%	\$	3,825,238	-27.6%	\$	20,542,861	-31.8%	<b>\$</b> \$	14,000,000	-31.8%
Total Expense	\$	517,388,900	\$	231,165,704	44.7%	\$	226,612,255	2.0%	\$	500,267,065	3.4%	\$	516,688,900	3.3%
Net before CapEx	\$	7,213,086		115,676,557	1603.7%	\$	106,593,478	8.5%	\$	11,772,896	-38.7%	\$	6,813,086	-42.1%
Beginning Fund Balance	<b>\$</b>	73,534,267	\$	73,534,267	100.0%	\$	67,430,541	9.1%	\$	67,430,541	9.1%	\$	73,534,267	9.1%
Capital Expenditures		(7,500,000)	-	(2,263,111)	30.2%	\$	(2,825,720)	-19.9%	\$	(7,437,754)	0.8%	\$	(7,500,000)	0.8%
Net (from above)		7,213,086		115,676,557			106,593,478			11,772,896	-38.7%	\$	6,813,086	-42.1%
Fund Additions/Deductions*		-	\$	-		\$			\$	(50,000)	-100.0%		-	-100.0%
Ending Fund Balance		73,247,353		186,947,713		_	171,198,299			71,715,684		_	72,847,353	1.6%
Year-End Accounting Entries **	•	TBD		TBD	TBD		TBD	TBD		TBD	TBD		TBD	TBD
Net Capital Assets	5	TBD		TBD	TBD		TBD	TBD		TBD	TBD		TBD	TBD
Other Restricted Net Assets		TBD		TBD	TBD		TBD	TBD		TBD	TBD		TBD	TBD
Unrestricted Net Assets		TBD		TBD	TBD		TBD	TBD		TBD	TBD		TBD	TBD
Total Net Assets	_	TBD		TBD	TBD		TBD	TBD		TBD	TBD		TBD	TBD
Total Net Assets	•				. 50			. 56			. 50			. 56

<sup>\* -</sup> Due to Capital Improvements and Debt Accounting entries

 $<sup>\</sup>hbox{\it **-} Year-End\ Accounting - e.q.\ Allocate\ Pension\ Liability,\ Reclass\ Cash\ to\ Investments,\ Allocate\ Debt$ 

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FY18 Actuals Quarter 2 Report				Benefits	as a %			
Total All Fund Groups	Total Do	ollars		of Total Salary & Leave				
Personnel Services	FY2017	FY2018	Yr/Yr % Inc	FY2017	FY2018			
Salary & Wages	\$170,536,317	\$176,189,657	3.3%					
Personnel Leave	\$11,033,307	\$12,058,686	9.3%					
Medical Insurance	\$33,810,040	\$35,796,306	5.9%	18.6%	19.0%			
Total Retirement	\$29,366,747	\$35,772,825	21.8%	16.2%	19.0%			
Total Other OPE	\$13,195,833	\$13,671,052	3.6%	7.3%	7.3%			
Total OPE	\$76,372,620	\$85,240,184	11.6%	42.1%	45.3%			
*Total Personnel Services	\$257,942,244	\$273,488,526	6.0%					

<sup>\*</sup> Data excludes OPE GE Remissions, OPE GE Health Benefits, Benefit Compensation & LTD Bus Pass charge

#### Agenda Item #2

Capital Project Proposal:
University Health Center /
University Counseling and Testing Center

NOTE: This presentation is meant to give trustees a comprehensive understanding of the project proposal and underlying need. However, final assessments on the budget are not yet complete and therefore there is no proposed resolution for approval at this time.



University
Health,
Counseling, &
Testing
Center
Addition &
Renovation

PROJECT DESCRIPTION

PLANNED PROJECT

PROJECT STATS

The University Health, Counseling, and Testing Center (UHCTC) was originally constructed in 1966 as a reinforced brick building cladded with pre-cast concrete panels. In 2007, an addition was constructed.

Current demand for health services far exceeds capacity creating an acute shortage of clinical space. There has been significant growth in the student body since the last expansion and a greater proportion of students are utilizing the critical services provided through the University Health, Counseling, and Testing Center.

#### Objectives

- Address the shortage of critical space needed for clinical and counseling services now and for future growth
- Increase the throughput of services offered
- Mitigate HVAC deficiencies in the existing building
- Improve circulation, way-finding, and control points within and outside the building
- Improve the check-in processes and increase confidentiality
- Plan for future growth beyond the current project

#### **Design and Construction Scope**

The proposed project consists of building an approximate 22,500 SF addition and renovating approximately 11,000 SF of existing space.

#### **Current Project Status**

The project is in schematic design. Estimating services are being performed by both the CMGC and our third-party estimator.



**Project Type**: Addition and Renovation

Space Type: Clinic and Office

**Project Square Footage:** 

22,500 Addition 11,000 Renovation

**Anticipated Budget Range:** 

\$17.8M - \$19.2M

Target Completion Date: Fall 2019



# University Health Center and University Counseling and Testing Center Expansion and Renovation Project



### NEED FOR EXPANSION AND REMODEL

- Current demand for health services far exceeds capacity
- There is a shortage of clinical space
- There has been significant growth in the student body since the last expansion
- A greater proportion of students are utilizing the critical services provided through the University Health, Counseling, and Testing Center

# PROJECT OBJECTIVES

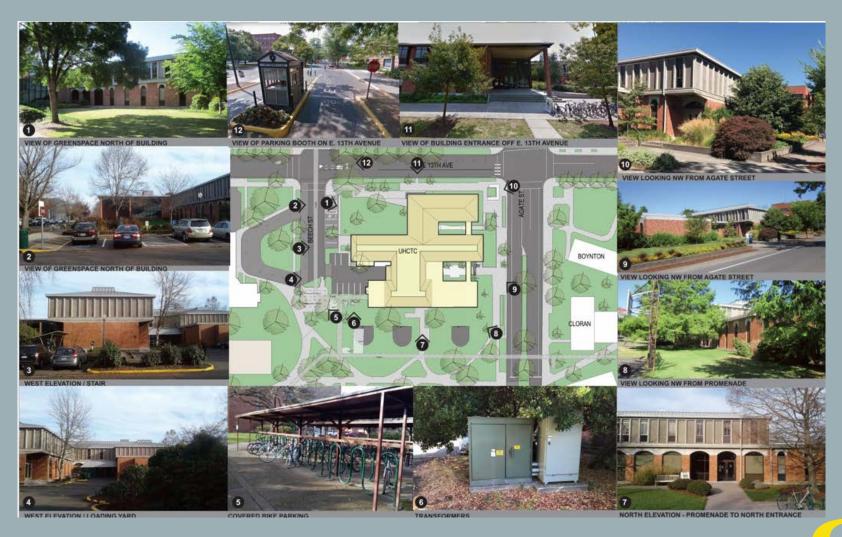
- Address the shortage of critical space needed for clinical and counseling services now and for future growth
- Increase the throughput of services offered
- Improve the check-in processes and increase confidentiality
- Improve circulation, way-finding, and control points within and outside the building
- Mitigate HVAC deficiencies and some other deferred maintenance in the existing building
- Plan for future growth beyond the current project



### **DESIGN AND CONSTRUCTION**

- Adding 20,000-23,000 square foot addition
- Renovating approximately 10,000-13,000 square feet
- Addressing the Heating Ventilation and Air Conditioning system and some other deferred maintenance
- Cost Estimate \$17.8 Million \$19.2 Million

# **Existing Conditions**



## Proposed Expansion and Renovation



# Proposed Expansion and Renovation



## Feasibility Study Preliminary Schematic Image



# University Health Center and University Counseling and Testing Center Expansion and Renovation Project

### Target Schedule

March 2018 Complete Schematic Design

March/April 2018 Request Board of Trustees Approval

June 2018 Construction

Fall 2019 Grand Opening

