

NOTICE OF PUBLIC MEETING

The Board of Trustees of the University of Oregon (UO) will hold meetings on the dates and at the location set forth below. Subjects of the meeting include: Academic and Student Affairs Committee report; possible action to approve certain graduate tuition rates; an update on UO enrollment management; executive sessions regarding cybersecurity threats related to identity and access management, collective bargaining, and the annual evaluation of the UO President; public discussion on the annual evaluation of the UO President and the board's annual self-evaluation; quarterly finance and treasury reports; presentations on long term financial projections and budget reductions; public comment and standing reports; and possible action to authorize fiscal year 2026 operating expenditures.

The meeting will occur as follows:

Monday, September 15 at 10:15 a.m. Pacific Time (Public Board Meeting)

212 Campus Center, Portland Campus

Monday, September 15 at 11:30 a.m. Pacific Time (Executive Session)

Portland Campus

Monday, September 15 at 1:30 p.m. Pacific Time (Public Board Meeting)

212 Campus Center, Portland Campus

Tuesday, September 16 at 9:00 a.m. Pacific Time (Public Board Meeting)

212 Campus Center, Portland Campus

The meeting's agenda and materials will be available at <https://trustees.uoregon.edu/upcoming-meetings>. A livestream link will be available at: <https://trustees.uoregon.edu/meetings>. If telephone conference, sign language for the deaf or hard of hearing, or accessibility accommodations are required, contact trustees@uoregon.edu at least 48 hours in advance of the posted meeting time. Please specify the sign language preference if applicable.

Public Comment

To provide public comment during the meeting, or if you would like to provide remote public comment, please sign up by emailing trustees@uoregon.edu and include your name, affiliation with the university, and topic for discussion. Public comment guidelines are available [here](#). Those wishing to provide comments in writing may do so via trustees@uoregon.edu. All written comments will be shared with members of the board, but to ensure comments are provided to trustees *in advance* of the meeting, they must be received by 5:00 p.m. Pacific Time on September 12, 2025.

Government issued identification or university identification will be required to access 212 Campus Center for the Board meeting.

Office of the University Secretary

Board of Trustees

112 Johnson Hall

6227 University of Oregon, Eugene, OR 97403-6227

541-346-3166 | trustees.uoregon.edu

The University of Oregon is an equal-opportunity institution committed to cultural diversity and compliance with the Americans with Disabilities Act.

Board of Trustees | Executive, Audit, and Governance Committee
Public Meeting | September 15 | 9:30 a.m.
212 Campus Center | Portland Campus

Convene

- Call to order, note attendance
1. Creating a Flourishing Community: Enhancing Business Operations.
 - a. **Quarterly Internal Audit Update.** Anta Coulibaly, Chief Auditor.
 - b. **Amendment to Audit Plan (Action).** Anta Coulibaly, Chief Auditor.

Board of Trustees
Public Meeting | September 15 | 10:15 a.m.
212 Campus Center | Portland Campus

Convene

- Call to order, roll call
 - Approval of Minutes
1. Pathways to Timely Graduation & Career Preparation.
 - a. **Report from Academic & Student Affairs Committee Chair.** Trustee Elisa Hornecker.
 - b. **Approval of Certain Graduate Tuition Rates (Action).** Jamie Moffitt, Senior Vice President for Finance and Administration and CFO; Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics.
 2. Creating a Flourishing Community & Financial Foundation for the UO.
 - a. **UO Enrollment Management Outlook.** Derek Kindle, Vice President for Enrollment Management.

Public Meeting Recessed (10-minute break)

Board of Trustees
Executive Session | September 15 | 11:30 a.m.
301 PLLC | Portland Campus

Convene

- Call to order, roll call
1. **Executive Session Regarding Identity and Access Management Audit.**

The Board of Trustees will meet in executive session pursuant to ORS 192.660(2)(p) for purposes of considering matters relating to cybersecurity threats linked to university information systems identity access management. This session is closed to members of the public.

2. **Executive Session Regarding Collective Bargaining.**

The Board of Trustees will meet in executive session pursuant to ORS 192.660(2)(d) for purposes of conducting deliberations regarding labor negotiations. This session is closed to members of the public and the media.

3. Executive Session Regarding Annual Presidential Review.

The Board of Trustees will meet in executive session pursuant to ORS 192.660(2)(i) for purposes of reviewing and evaluating the performance of the university's president. This session is closed to members of the public.

Executive Session Meeting Adjourned (10-minute break)

**Board of Trustees
Public Meeting | September 15 | 1:30 p.m.
212 Campus Center | Portland Campus**

Reconvene

- Call to order

3. Annual Review of the University President. Steve Holwerda, Board Chair.

4. Annual Board Self-Evaluation. Kody Kelleher, Secretary of the University and Advisor to the President.

5. Financial Foundation for the UO:

- a. **Quarterly Financial Report.** Jamie Moffitt, Senior Vice President for Finance and Administration and CFO; Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics.
- b. **Quarterly Treasury Report.** Jamie Moffitt, Senior Vice President for Finance and Administration and CFO; Jeff Schumacher, Director of Treasury Operations.
- c. **E&G Fund Long Term Projections.** Jamie Moffitt, Senior Vice President for Finance and Administration and CFO. Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics.
- d. **Budget Reductions.** Jamie Moffitt, Senior Vice President for Finance and Administration and CFO, and Chris Long, Senior Vice President and University Provost.
- e. **FY 2026 Budget and Expenditure Authority (Discussion).** Jamie Moffitt, Senior Vice President for Finance and Administration and CFO, and Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics.

Public Meeting Adjourned for September 15

Board of Trustees
Public Meeting | September 16 | 9:00 a.m.
212 Campus Center | Portland Campus

Convene 9:00 a.m.

- Call to order, roll call

1. Public Comment (if requested).

- a. Officers of Administration Council.
- b. Campus labor organizations.
- c. Public comment on the Board's Annual Self-Evaluation.
- d. Open Public Comment.

10 Minute Break

2. Standing Reports.

- a. **Provost's Report.** Chris Long, Senior Vice President and University Provost.
- b. **Associated Students of the University of Oregon.** Prissila Moreno, ASUO President.
- c. **University Senate.** Dyana Mason, University Senate President.
- d. **President's Report.** Karl Scholz, President.
- e. **Board Chair's Report.** Steve Holwerda, Board Chair.

3. Financial Foundation for the UO:

- a. **FY 2026 Budget and Expenditure Authority (Action).** Jamie Moffitt, Senior Vice President for Finance and Administration and CFO, and Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics.

Meeting Adjourned 12:10 p.m.

Attendance

Marcia Aaron	Present	Elisa Hornecker	Present	Andy Storment	Absent
Cy Abbott	Present	Ed Madison	Present	Amy Tykeson	Present
Tim Boyle	Present	David Mitrovčan Morgan	Present	Jenny Ulum	Present
Renee Evans Jackman	Present	Lillian Moses	Present	Ruby Wool	Present
Toya Fick	Present	Karl Scholz	Present	Dennis Worden	Present
Steve Holwerda	Present	Connie Seeley	Present		

Convening and Approval of Minutes. The Board of Trustees of the University of Oregon (Board) met on the Eugene campus December 2-3, 2025. Chair Steve Holwerda called the meeting to order on June 2nd at 11:00 a.m. Pacific Time. (All times noted going forward are Pacific Time). Holwerda commended Trustee Ruby Wool for a new magazine she helped develop. The Secretary verified attendance and a quorum. The Board approved the minutes from the March 17, 2025, Executive, Audit, and Governance Committee, March 17, 2025, Finance and Facilities Committee, and March 17, 2025, full Board meeting without amendment. The motion was moved by Trustee Ulum and seconded by Trustee Tykeson.

Creating a Flourishing Community: Enhancing Business Operations.

- **Enterprise Risk Management Update.** André Le Duc, Chief Resilience Officer and Vice President for Safety and Risk Services, presented on the UO's risk management and organizational resilience program. Le Duc highlighted three key elements: the higher education risk landscape is evolving rapidly, the UO has established a risk appetite statement, and the UO is implementing a new risk rating rubric to promote accountability and informed decision-making. Le Duc also discussed major risks facing the higher education sector and the UO's risk rating rubric. Trustees engaged in questions on, but not limited to, how the risk rubric and ratings are applied within different departments and how compliance is measured. Le Duc indicated he would bring an update on the implementation of the risk tolerance and action structure to the board at its December meeting.

Creating a Flourishing Community & Financial Foundation for the UO.

- **State Affairs Update.** Trent Lutz, Executive Director, Government and Community Relations and Associate Vice President, State Affairs, updated the board on legislative actions and major events coming up in Salem. Lutz indicated state economists recently flattened projections, meaning there will likely be fewer state funds available than previously expected. Lutz highlighted UO budget priorities, including the Public University Support Fund (PUSF), the Oregon Opportunity Grant, and capital funding for the Children's Behavioral Health Building in Portland. The UO is also pursuing programmatic funding for the Oregon Hazards Lab, Criminal Defense Clinics, Water Justice, and other UO initiatives. Lutz and CFO Jamie Moffitt provided additional details on how the PUSF is allocated to all of Oregon's state universities. Trustees engaged in questions on, but not limited to, growth in nondiscretionary sectors absorbing state funds leaving less for higher education when Oregon already ranks 46th in the nation for state funding per student for higher education, the importance of securing funding for the Children's Behavioral Health building, how trustees can

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advocate for increased state funding, partnering with K-12 schools to meet the state's needs, and federal policy shifts.

Holwerda recessed the meeting at 12:13 p.m. and stated the Board would enter executive session for a review of collective bargaining. *(The executive session discussion regarding Identity and Access Management was tabled until the September 2025 board meeting).*

Executive Session Regarding Collective Bargaining.

The Board of Trustees met in executive session pursuant to ORS 192.660(2)(d) for purposes of conducting deliberations regarding labor negotiations. The session was closed to members of the public and the media.

Reconvene. Holwerda called the meeting back to order at 2:15 p.m. and the Secretary verified attendance and a quorum.

Pathways to Timely Graduation & Career Preparation.

- **Report from Academic & Student Affairs Committee (ASAC) Chair.** Trustee Hornecker reported on the ASAC meeting from May 21, which included discussion of a new template for academic program requests and the academic program request process. UO Provost Chris Long discussed new academic programs moving through the process at the moment but indicated the university's current budget challenges will require careful review of any new proposals.

Financial Foundation for the UO.

Holwerda indicated the UO had previously announced a projected recurring budget shortfall between \$25 and \$30 million per year, which had been a possible budget scenario that the Board had been discussing for the last few years each time the long term projection scenarios were reviewed. Holwerda stated the UO's budget is driven by enrollment, and when student deposits started coming in for next school year, they indicated a shortfall was imminent. Holwerda stated there will be a lot of work done over the summer to address the shortfall.

- **Quarterly Financial Report.** Jamie Moffitt, Senior Vice President for Finance and Administration and Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics, began by describing the UO's quarter three (Q3) financial position. Moffitt indicated Q3 finished slightly better than the previous quarter but given the size of the institution's roughly \$700 million budget, a shift of \$1-2 million is normal, meaning Q3 finished fairly consistent with the previous quarter. Fox stated tuition and fee revenues remained on target, sales and services revenue increased \$0.5 million, personnel services costs reduced by \$2 million, and other small shifts resulted in Q3 year-end projections showing a shortfall of \$0.8 million, down from the \$2.8 million shortfall projected in quarter two. These projections result in a year-end fund balance for FY 25 of \$115.4 million, or 8.7 weeks of operating expenses. Scholz asked about certain state appropriations which Moffitt indicated were one-time appropriations that are restricted to their respective projects.
- **Quarterly Treasury Report.** Jeff Schumacher, Director of Treasury Operations, provided the quarterly treasury update by reviewing the university's cash and investment balances, which Schumacher indicated are approximately \$29 million above where the institution was at this point last year. Schumacher stated that during a recent review with one of the UO's rating agencies Moody's indicated concern regarding the university's cash liquidity. Schumacher described the

small increase in days cash on hand (103 days in FY 23 to 115 days in FY 24) was due to a reclassification of certain unrestricted plant funds based on discussions with Moody's. Schumacher continued that Moody's is concerned how the UO compares to peer institutions, with Moody's AA median for FY 23 being 189 days cash on hand, and Moody's A rating median being 168 days cash on hand (UO had 103 days cash on hand in FY 23). Schumacher provided data showing that in FY23 the UO had the third lowest days cash on hand of all public AAU institutions that have data available with Moody's, and was only 59 percent of the peer group median. Schumacher indicated days cash on hand isn't the sole measurement of an institution's financial health, but if it were to drop lower the UO could face a ratings downgrade. Holwerda asked what the effects of a downgrade would be. Schumacher stated we would be charged higher interest rates when accessing capital.

Trustee Ulum (microphone did not work during the question) asked a question about including UO Foundation funds in overall calculations of the UO's finances. Schumacher indicated it's common to include a university's foundation funds for overall financial positioning, but foundation funds are largely restricted. Holwerda raised the issue of the \$25-\$30 million budget deficit and asked how long the institution could cover its bills if it does nothing to address the deficit. Moffitt indicated when looking at the Education and General (E&G) fund (since other funds are largely restricted), the institution needs to make reductions because the existing fund balance cannot absorb a continual deficit without the balance eventually running out. Trustee Aaron asked Moffitt to explain why the UO endowment cannot be used to address the budget deficit. Moffitt answered that while the UO receives around a four percent annual distribution from the endowment that can be used to cover specific (mainly restricted) costs, the endowment corpus cannot be used since it is invested long term based on legal agreements with donors. Moffitt indicated there are other funds included in the cash and investment balances outside of E&G funds that are also legally restricted, such as proceeds from issuing tax-exempt debt, targeted gift funds, and grant funds.

- **E&G Fund Long Term Projections.** Jamie Moffitt, Senior Vice President for Finance and Administration and Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics, reviewed various scenarios that projected the E&G fund balance out several years. Moffitt indicated the FY 25 E&G fund budget is projected to essentially finish run-rate even (as of Q3, a shortfall of \$0.8 million on a roughly \$700 million budget), but the fund is forecasted to move into a structural deficit in FY 26. Moffitt explained tuition and fee revenue (which makes up 77 percent of revenue into the fund) is projected to grow at 2.5 percent, while compensation and benefits costs (approximately 79 percent of expenses) are expected to grow at 7.1 percent. Holwerda asked if in the past enrollment growth has helped cover the shortfall caused by the growth rate of expenses outpacing the growth rate of tuition rates. Moffitt indicated that several factors have affected the university's financial position over the last several years, including growing resident enrollment, shifts upward and downward in nonresident enrollment, significant employee vacancies during the pandemic, and expenses now outpacing revenues. Trustee Fick pointed out that tuition and fee revenues comprising 77 percent of revenues is very high compared to other state institutions due to UO's very low level of state funding, and asked how the 7.1 percent expense rate growth compares to other institutions, Moffitt replied that is hard number to track given the wide variability of decisions different institutions make, but that UO's state mandated benefits costs are significantly higher than most institutions. Moffitt did indicate that many universities across the country and in Oregon are in similar positions of having to make budget reductions.

Fox indicated an FY 26 projected deficit of \$25.7 million, which would drop the UO's weeks of operating expenses from 8.7 weeks to 6.4 weeks. Fox described that while total enrollment has

been growing, the growth is coming primarily from resident students who pay a lower rate, meaning as the proportion of nonresident students shrinks, the UO's tuition and fee revenue will not increase as fast as it has in the past. Trustees asked about federal action to cap indirect cost recovery on research grants. Moffitt indicated that the exact impact will depend on where the federal government sets the cap, but that a 15 percent cap would significantly reduce UO's indirect cost recovery funds. Fox continued that expenses are growing largely due to compensation cost increases, mainly driven by recently signed labor contracts. Fox discussed projected FY 26 year-over-year growth rate by employee category, including increases of 7.6 percent for tenure-related employees, 3.7 percent for non-tenure related employees, 6 percent for administrative employees and 8.6 percent for classified employees, and shared that a 9 percent increase for benefits costs is expected. Trustees engaged in discussion on how these expenses are far outpacing UO revenue growth

Moffitt and Fox described various scenarios based on different tuition rates that show an ongoing structural deficit that will result in a negative E&G fund balance by FY 29 unless the UO takes action now to reduce expenditures. Moffitt also indicated ongoing federal action could also drastically affect the UO's bottom line.

- **Temporary FY 2026 Operating and Capital expenditure Authority (Action).** Jamie Moffitt, Senior Vice President for Finance and Administration and Brian Fox, Associate Vice President for Budget, Financial Analysis, and Data Analytics, described that each year board policy requires the board to approve an annual expenditure budget for operating and capital expenditures, and that the resolution being proposed at this meeting is a continuing resolution that will be revisited at the September board meeting for operating expenses due to the legislature still being in session and budgetary decisions that still need to be made. The full annual capital expenditure budget resolution is a permanent proposal for the year. Trustee Aaron highlighted the continuing operating expenditure budget resolution will be revisited in September because the board wants university leadership to be thoughtful in deciding budget reductions over the summer and that any budget reductions made may take 12 to 18 months to be fully implemented. Holwerda indicated budget reductions and competition for nonresident students is happening at universities across the country. Holwerda indicated the board would vote on the continuing operating expenditure authority, and the board expects university leadership to bring the full operating expenditure budget proposal back to the board at the September meeting.

Action – the resolution to approve a continuing operating budget for FY 26 and a \$213,500,000 capital budget for FY 26, as described in the meeting materials, was moved by Trustee Worden and seconded by Trustee Abbott. It passed with a unanimous voice vote.

Meeting Adjourned at 4:33 p.m.

Public Meeting – June 3, 2025

Convening. The Board continued its public meeting on the Eugene campus on March 3, 2025. Holwerda called the meeting to order at 9:00 a.m. The secretary verified attendance and a quorum. Holwerda acknowledged Trustees Fick, Madison, and Wool for their services to the board and the UO and indicated this would be their last meetings due to their terms concluding.

Officers of Administration (OA) Council. Jon Ambrose, OA Council, acknowledged the UO is facing various pressures and stated the OA Council appreciates the opportunity to work with the university to address these challenges. Ambrose indicated the OA council recently held elections for the council moving forward, is holding nominations for OA Stars, and thanked Scholz for a recent meeting with the council. Ambrose described professional development opportunities for OA's, praised the recent opening event at the UO Portland Campus, and acknowledged tough decisions are upcoming with budget reductions and encouraged decisionmakers to work together based on shared principles.

Campus Labor Organizations. Representatives from four campus labor organizations joined the table to jointly present updates as described below.

Graduate Teaching Fellows Federation (GTFF). Presence O'Neil, GTFF, expressed interest in greater financial transparency and shared governance due to the UO's budget challenges and federal actions, concerns over student code of conduct violations, and stated GTFF understands the reality of the financial challenges the UO faces due to drops in nonresident enrollment, slowing federal research investments, and increased employee wages causing expenses to outpace revenues. O'Neil expressed interest in advocating for more state funding in partnership with the board.

Service Employees International Union (SEIU). Chris Case, SEIU, expressed concern over classified employees being more vulnerable during budget reductions than other position categories, the safety of certain university vehicles, and the university's sound policy. Case indicated a willingness to work the UO administration so long as it is based on respect.

UO Student Workers (UOSW). Victoria Robinson, UOSW, discussed the recent UOSW strike and concerns over the bargaining process. Robinson indicated UOSW wants to see the UO thrive and will continue advocating for student workers, including advocating for student workers in Salem.

United Academics (UA). Maram Epstein and Ed Davis, UA, presented an update from UA. Epstein highlighted some of the benefits of being at a state university and thanked Trustees for fundraising efforts in support of the UO's academic mission but indicated more work needs to be done. Epstein indicated labor unions on campus are united and are working together to advance the institution. Epstein continued that housing prices are becoming unaffordable in Eugene, expressed concern over layoffs to address budget challenges, and called for more financial transparency. Holwerda asked Epstein to provide an example of the administration lacking transparency. Epstein responded that while they have insight into the E&G Fund, UA does not understand how that fits into the UO's larger budget decisions. O'Neil indicated appreciation for the open board meetings, and stated workers get various answers from different administrators regarding budget reductions. Holwerda indicated that UO athletic coaching contracts are set by the market and highlighted that UO athletics do not receive funding from the UO academic enterprise. Holwerda indicated everyone in room wants the UO to be successful despite differences and disagreements.

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Holwerda recessed the meeting at 9:39 a.m. for a short break.

Holwerda reconvened the meeting at 9:43 a.m.

Public Comment:

- *Skyla Bird – student, thermal transition*
- *Curtis Blankinship – citizen, thermal transition*
- *David Igl – citizen, Dunn Hall*
- *Jack Dodson – student, thermal transition*
- *Jason Sydes – faculty, conflict in the Middle East*
- *Ashton Pressman – student, university operations*
- *Leslie Selcer – faculty, UO finances*
- *Morgan Clemmer – student, thermal transition*
- *Emily Beatty – graduate employee, UO finances*
- *Kerrie Minicucci – citizen, Jeffrey Epstein*
- *Maya Feldman-Dragich – student, free speech*
- *Phia Dornberg – student, conflict in the Middle East*
- *Jack Kemp – staff, KUGN radio*
- *Efron Chudacoff – student, social climate*
- *Sadie Zager – student, social issues*

Holwerda recessed the meeting for a 15-minute break at 10:30 a.m.

Holwerda reconvened the meeting at 10:45 a.m.

Provost's Report. Senior Vice President and University Provost Chris Long welcomed the Board to campus and provided updates on federal action regarding higher education, ongoing discussions regarding UO budget reductions, and efforts to increase enrollment of transfer students. Long expressed gratitude to various members of the UO community to work together based upon shared values. Holwerda asked Long to provide a highlight from his first year as UO Provost and to indicate what he thinks most of his time will be spent on over the next year. Long indicated the people of the UO community have been his highlight, even during a difficult year, and that he will be focused on building connections and creating opportunities to work together on campus. Trustee Fick asked additional questions on the UO's work regarding transfer students and Long described the UO's partnership with Lane Community College and other ongoing work. Trustees engaged in additional discussion on but not limited to the UO's online offerings.

University Senate. Alison Schmitke, UO Senate President, indicated this would be her last board meeting as Senate President and that Dyana Mason is the incoming Senate President. Schmitke indicated the Senate continues to work as a shared governance partner, including a recent report on ethical investing and purchasing and the revitalization of the Senate Budget Committee. Holwerda asked how this year has been for Schmitke, Schmitke indicated it was a challenging year but felt prepared and feels the people of UO provide strength

President's Report. Karl Scholz, UO President, thanked the University Senate for their work and discussed ongoing efforts to address the UO's projected budget deficit. Scholz indicated university leadership would work over the summer with academic and administrative leaders to develop approaches to meet the targets of 4 percent on average cuts to administrative units and 2.5 percent on

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average cuts across academic units, in addition to the changes required for units to meet existing budget targets. Scholz indicated plans will protect the UO's mission, long term goals, and legal and contractual obligations. Scholz stated it is his expectation to complete reduction plans and begin implementation by the start of the Fall term. Scholz thanked the outgoing College of Education Dean Laura Lee McIntyre who is departing to become Provost at the Michigan State University and thanked outgoing Trustees for their service. Scholz described advancements of the strategic plan by each of the four goals, and thanked trustees, faculty, students and staff for their work throughout the academic year. Scholz concluded by emphasizing that the work of the UO and all higher education is precious, organized around the promotion and discovery of truth, based in science, reason, and understanding of what it means to be human.

Board Chair's Report. Holwerda stated it is not the Board's job to run the university, that responsibility is on the UO President and the leadership team, and that the board's job is to oversee the UO's budget and to oversee the UO President's performance. Holwerda indicated there are \$25-\$30 million in budget cuts that will be made, which will be painful, but it is the Trustees' responsibility to ensure the UO is better positioned 10 years from now and beyond. Holwerda indicated one of Scholz's biggest accomplishments during his tenure is building a high-quality team that is poised to address the budget challenges. Holwerda indicated the UO's brand is strong and that the UO will only get stronger moving forward.

Associated Students of the University of Oregon (ASUO). Mariam Hassan, ASUO President, highlighted accomplishments of ASUO over the last several months, including a recent event at a Eugene Emeralds game and assisting students during emergencies. Hassan indicated serving as ASUO President proved to be very difficult given the complexities of a public university and encouraged future leaders to offer grace in their roles. Incoming ASUO President, Prissila Moreno, provided her background coming into the role and described the student power campaign which she ran on, including representing student interests to the administration. Moreno discussed several goals for ASUO moving into the next academic year and indicated a desire to partner with university leadership based on respect and a shared understanding that student voices should be considered in university decisions.

Closing Statements. Fick expressed gratitude serving on the board over the last four years and thanked everyone for their support.

Meeting Adjourned at 11:46 a.m.

Agenda Item 1a

1. Pathways to Timely Graduation & Career Preparation

a. Report from Academic & Student Affairs Committee Chair

There are no written materials for this item

Agenda Item 1b

1. Pathways to Timely Graduation & Career Preparation

b. Approval of Certain Graduate Tuition Rates (Action)



Summary of Resolution: Adoption of New Graduate Program Tuition Rates for Academic Year 2025-2026

In March of 2025, the Board of Trustees approved the 2025-26 Academic Year Tuition Tables. Three new graduate programs, two from the School of Journalism and Communications: (SOJC) Microcredentials in Community Podcasting and Video Production; and one from the College of Education (COE) Education: Specialist – School Psychology, were approved during academic year 2024-2025, but tuition schedules were not included in the tuition tables brought forward in early 2025. These programs were approved through the applicable academic process, after the annual graduate tuition process began during summer 2024. Historically the tuition approval and new academic program approval processes have been separate tracks without clear linkages between them.

The Board of Trustees has the sole authority to approve tuition rates for academic programs. The addition of these three academic programs are marked in red on the accompanying tuition tables (Exhibit A) and are described below in order to facilitate board review. Changes marked in green on the tuition tables are technical amendments (renaming of tuition cohorts, assigning cohort codes, etc.) completed as a matter of course and are included for informational purposes only.

Process improvements to bring together the academic program approval and graduate tuition approval processes are outlined in the final section.

New Programs:

SOJC: Graduate Microcredential in Community Podcasting and Video Production

During winter term, the Dean of the School of Journalism and Communication (SOJC), with approval by the Provost, and the Graduate Council approved two graduate level micro-credentials, Video Production and Community Podcasting. This approval is effective Fall 2025 for the 2025-26 academic year. These microcredentials do not trigger HECC or NWCCU review and do not require Board of Trustees approval.

No initial tuition rate was formally approved for these programs and their assumed tuition rates were not included in the annual process for changing existing graduate program tuition rates which routes through TFAB. The initial submissions through TFAB for changes in graduate program tuition rates was during summer 2024 and these programs were not flagged at that time as they had not yet been approved through the relevant academic processes. The proposed tuition rates are identical to rates charged for the previously approved SOJC master's degree program in Multimedia Storytelling. See rate tables below.

Program:	Microcredential in Community Podcasting								
Credits	1	2	3	4	5	6	7	8	9-16 Plateau
Resident Tuition	758.08	1,516.16	2,274.24	3,032.32	3,790.40	4,548.48	5,306.56	6,064.64	6,822.72
Non-Resident Tuition	1,044.42	2,088.84	3,133.26	4,177.68	5,222.10	6,266.52	7,310.94	8,355.36	9,399.78

Program:	Microcredential in Video Production								
Credits	1	2	3	4	5	6	7	8	9-16 Plateau
Resident Tuition	758.08	1,516.16	2,274.24	3,032.32	3,790.40	4,548.48	5,306.56	6,064.64	6,822.72
Non-Resident Tuition	1,044.42	2,088.84	3,133.26	4,177.68	5,222.10	6,266.52	7,310.94	8,355.36	9,399.78

COE: Education Specialist – School Psychology

At the December 2024 meeting of the Board of Trustees, the Board approved a new program in the College of Education, Education Specialist in School Psychology. The Education Specialist program was approved by the HECC in February 2025 and subsequently by NWCCU. The program approval is effective Fall 2025 for the 2025-26 academic year.

As has traditionally been the case with new graduate programs, an initial tuition rate was not approved at that time for the program (see process change section below). A tuition rate for this program was not included in the annual process for changing graduate program tuition rates as the program had not yet been approved through the relevant academic, Board and state processes. This process begins the summer before the academic year. COE proposes to offer this program at a tuition rate identical to other masters and doctoral programs that require enhanced faculty supervision, such as Counseling Psychology and other Education Specialist graduate degrees.

Program:	Education Specialist - School Psychology								
Credits	1	2	3	4	5	6	7	8	9-16 Plateau
Resident Tuition	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16
Non-Resident Tuition	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70

Process Changes Going Forward

Last year, the university updated the undergraduate and graduate tuition table format to directly tie with the Registrar's Office program and tuition cohort reports. This new table format includes every graduate program at the university and moves away from generalized rate groupings. This has eliminated confusion for administrative units responsible for assessing tuition and allowed for a single system to support the online tuition calculators required by law, tuition assessment tables in our Banner ERP system, and tables used for approval by the Board of Trustees.

This new format was brought to the Board at the March 2025 meeting and used for the annual tuition rate approval. Because this new format includes every graduate program at the university, newly approved programs cannot be slotted into generalized tuition rate groupings without explicit Board approval. This system also allows the administrative units responsible for posting and charging tuition

(Institutional Research, Registrar's Office, and Business Affairs) to quickly identify new programs in the Registrar's Office reports that do not have Board of Trustees Approved tuition rates.

Early this summer when staff were preparing for the upcoming 2025-26 academic year this newly integrated system worked as intended and flagged the three programs that had not had tuition rates approved by the Board. This surfaced a process issue between the academic program approval process, which is running continuously through the year and the tuition setting process which runs once per year. Specifically, when new graduate programs are approved for the immediately upcoming academic year, tuition for those programs may be out of cycle with the annual tuition approval process. Because central and school or college finance staff are not deeply involved with the academic program approval process it is easy for programs in the approval process to miss the annual tuition cycle's cutoff windows.

Two changes have been instituted to ensure that tuition rates are approved when new programs are approved through the standard academic processes;

- 1) for graduate programs that route through the standard Board of Trustee program approval process, tuition rates for the program will be included in submissions for approval by the Board at the same time as Board academic program approval. This updated process mimics the annual capital expenditure authorization process where the Board approves an annual capital expenditure plan and periodically amends the plan through the approval of new projects during the year. The Board will continue to receive the annual tuition tables for adoption at its March meeting after the TFAB process, however, going forward initial tuition rates for programs will be brought forward to the Board at the same time as academic program approval. These rates will then route through the annual tuition approval process in future years.
- 2) for the limited set of new programs that do not require academic program approval by Board of Trustees, HECC, or the university's accreditor, but do charge tuition, Office of the Provost staff will manually flag these programs and route them for tuition approval by the Board of Trustees periodically throughout the year.

Technical amendments to the tuition tables such as renaming tuition codes or combining tuition schedules with the same rates, are managed administratively, as is delegated by the Board through the annual tuition adoption resolution.

Board of Trustees of the University of Oregon
Resolution: Adoption of New Graduate Program Tuition Rates (AY 2025-26)

WHEREAS, the Board of Trustees of the University of Oregon (the “Board”) has the authority to determine tuition and mandatory enrollment fees in accordance with ORS 352.087, ORS 352.102, ORS 352.103, ORS 352.105, and other applicable law and policy; and,

WHEREAS, the university’s recommendations regarding tuition and fees are not taken lightly and are developed after robust consultation and inquiry, including the analysis of many factors, including, but not limited to, affordability, state appropriations, rising costs, and appropriate service levels; and,

WHEREAS, the university president has submitted recommended tuition and mandatory fee rates for the upcoming academic year (AY25-26) during the March 2025 meeting of the Board which were approved, and subsequently tuition rates for new graduate programs during the Academic Year 2025-26 are necessary, the details of which can be found in Exhibits A attached hereto; and,

WHEREAS, the Board has authority to establish policies for the organization, administration, and development of the university.

NOW, THEREFORE, the Board of Trustees of the University of Oregon hereby approves the following:

1. RESOLVED, that the new tuition rates for the following programs, Microcredential in Community Podcasting, Microcredential in Video Production, and Education Specialist – School Psychology be approved as reflected in the revised AY25-26 Tuition Tables provided to the trustees as Exhibit A attached to this resolution and be adopted for the academic terms identified therein, and it shall repeal, supersede, and replace the previously adopted AY25-26 Tuition Tables; and
2. FURTHER RESOLVED, that the President and his designee(s) may take all actions necessary, including resolving technical matters, to implement and enforce AY25-26 tuition and fees and associated Policies.

Moved: _____ Seconded: _____

Trustee	Vote	Trustee	Vote
Aaron		Moses	
Abbott		Seeley	
Boyle		Tykeson	
Evans Jackman		Storment	
Holwerda		Ulum	
Hornecker		Worden	
James			
Mitrovčan Morgan			

Date: _____ Recorded: _____

▼ Titles in the Cohort Grp, Common Title, and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Design	Architecture and Ir Masters		ARCM ` Architecture	912.37	1,824.74	2,737.11	3,649.48	4,561.85	5,474.22	6,386.59	7,298.96	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	9,123.70	10,036.07	912.37
	Art {TUICD4}		IARC ` Interior Architecture	912.37	1,824.74	2,737.11	3,649.48	4,561.85	5,474.22	6,386.59	7,298.96	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	8,211.33	9,123.70	10,036.07	912.37
		Doctoral																				
			ARTC ` Ceramics	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTD ` Multimedia Design	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTF ` Fibers	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTM ` Metalsmithing and Jewelry	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTO ` Photography	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTP ` Painting	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTR ` Printmaking	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTS ` Sculpture	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTV ` Visual Design	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
		Masters																				
			ARDF ` Digital Arts	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ART ` Art	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTC ` Ceramics	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTD ` Multimedia Design	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTF ` Fibers	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTM ` Metalsmithing and Jewelry	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTO ` Photography	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTP ` Painting	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTR ` Printmaking	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTS ` Sculpture	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
			ARTV ` Visual Design	703.93	1,407.86	2,111.79	2,815.72	3,519.65	4,223.58	4,927.51	5,631.44	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	6,335.37	7,039.30	7,743.23	703.93
	Historic Preservation {TUICD3}																					
		Masters																				
	History of Art and Architecture {TUICD6}		HP ` Historic Preservation	733.43	1,466.86	2,200.29	2,933.72	3,667.15	4,400.58	5,134.01	5,867.44	6,600.87	6,600.87	6,600.87	6,600.87	6,600.87	6,600.87	6,600.87	6,600.87	7,334.30	8,067.73	733.43
		Doctoral																				
			ARH ` Art History	702.90	1,405.80	2,108.70	2,811.60	3,514.50	4,217.40	4,920.30	5,623.20	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	7,029.00	7,731.90	702.90
		Masters																				
			ARH ` Art History	702.90	1,405.80	2,108.70	2,811.60	3,514.50	4,217.40	4,920.30	5,623.20	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	6,326.10	7,029.00	7,731.90	702.90
	Landscape Architecture {TUICD2}																					
		Doctoral																				
			LA ` Landscape Architecture	736.41	1,472.82	2,209.23	2,945.64	3,682.05	4,418.46	5,154.87	5,891.28	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	7,364.10	8,100.51	736.41
		Masters																				
			LA ` Landscape Architecture	736.41	1,472.82	2,209.23	2,945.64	3,682.05	4,418.46	5,154.87	5,891.28	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	6,627.69	7,364.10	8,100.51	736.41
	Planning, Public Policy, and Management {TUICD7}																					
		Doctoral																				
			NFPM ` Not-For-Profit Management	757.30	1,514.60	2,271.90	3,029.20	3,786.50	4,543.80	5,301.10	6,058.40	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	7,573.00	8,330.30	757.30
			PPA ` Planning and Public Affairs	757.30	1,514.60	2,271.90	3,029.20	3,786.50	4,543.80	5,301.10	6,058.40	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	7,573.00	8,330.30	757.30
			PPM ` Public Policy and Management	757.30	1,514.60	2,271.90	3,029.20	3,786.50	4,543.80	5,301.10	6,058.40	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	7,573.00	8,330.30	757.30
		Masters																				
			AMGT ` Arts Management	757.30	1,514.60	2,271.90	3,029.20	3,786.50	4,543.80	5,301.10	6,058.40	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	7,573.00	8,330.30	757.30
			CRP ` Community & Regional Planning	757.30	1,514.60	2,271.90	3,029.20	3,786.50	4,543.80	5,301.10	6,058.40	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	6,815.70	7,573.00	8,330.30	757.30
			MNM ` Nonprofit Management	757.30																		

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Education	Masters / DEd Bas																					
	Masters																					
			CFHS ` Counseling, Family & Human Ser	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09	6,382.96	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,978.70	8,776.57	797.87
			EDF ` Educational Foundations	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09	6,382.96	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,978.70	8,776.57	797.87
			EDLD ` Educational Leadership	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09	6,382.96	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,978.70	8,776.57	797.87
			EINT ` Early Intervention	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09	6,382.96	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,978.70	8,776.57	797.87
			EPLD ` Educat Policy & Leadership	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09	6,382.96	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,978.70	8,776.57	797.87
			PREV ` Prevention Science	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09	6,382.96	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,978.70	8,776.57	797.87
			PRVE ` Prevention Science	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09	6,382.96	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,180.83	7,978.70	8,776.57	797.87
	Masters / Doctoral Supervision {TUIED3}																					
	Doctoral																					
			CPSY ` Counseling Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			SPSY ` School Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			T&L ` Teaching and Learning	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
	Masters																					
			C&T ` Curriculum & Teaching	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			C&TU ` Curric & Teach (UOTeach)	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			CPSY ` Counseling Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			CTED ` Curriculum & Teacher Education	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			SPED ` Special Education	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			SPSY ` School Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
			T&L ` Teaching and Learning	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
	Other																					
Major Added ▶			SCPY ` School Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24
	Masters Clinical Science {TUIED2}																					
	Masters																					
			C&FT ` Couples & Family Therapy	928.24	1,856.48	2,784.72	3,712.96	4,641.20	5,569.44	6,497.68	7,425.92	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	9,282.40	10,210.64	928.24
			CDS ` Communication Disorders & Sci	928.24	1,856.48	2,784.72	3,712.96	4,641.20	5,569.44	6,497.68	7,425.92	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	9,282.40	10,210.64	928.24
			CFHS ` Counseling, Family & Human Ser	928.24	1,856.48	2,784.72	3,712.96	4,641.20	5,569.44	6,497.68	7,425.92	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	9,282.40	10,210.64	928.24
	MEd / Principal and Professional Licensure (COSA) {TUIED6}																					
	Masters																					
			EDLM ` Educational Leadership	503.67	1,007.34	1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67
	Other																					
			EDLI ` Educ Leadership/License Only	503.67	1,007.34	1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67
Grad School																						
	Master / Doctoral {TUIGR1}																					
	Doctoral																					
			IFLR ` IS:Folklore	642.00	1,284.00	1,926.00	2,568.00	3,210.00	3,852.00	4,494.00	5,136.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	6,420.00	7,062.00	642.00
			UNCL ` Unclassified/Continuing Educ	642.00	1,284.00	1,926.00	2,568.00	3,210.00	3,852.00	4,494.00	5,136.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	5,778.00	6,420.00	7,062.00	642.00
	Masters																					

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l	
Knight Campus	Bioengineering	{T Doctoral	BIEN ` Bioengineering	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	6,300.00	6,930.00	630.00	
			BIOE ` Bioengineering	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	6,300.00	6,930.00	630.00	
		Masters																					
			BIEN ` Bioengineering	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	6,300.00	6,930.00	630.00	
			BIOE ` Bioengineering	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	6,300.00	6,930.00	630.00	
		Industrial Internship Program	{TUIKC1}																				
			Masters																				
			BIKC ` Biology	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00	
			CHKC ` Chemistry	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00	
			PHKC ` Applied Physics	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00	
	Law																						
		Conflict Resolution	{TUILAW1}																				
			Masters																				
			Other	CRES ` Conflict & Dispute Resolution	1,041.33	2,082.66	3,123.99	4,165.32	5,206.65	6,247.98	7,289.31	8,330.64	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	10,413.30	11,454.63	1,041.33
			IOCM ` Institu & Organi Conflict Mgmt	1,041.33	2,082.66	3,123.99	4,165.32	5,206.65	6,247.98	7,289.31	8,330.64	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	9,371.97	10,413.30	11,454.63	1,041.33	
	JD (per semester)	{TUILAW2}																					
		Doctoral																					
			LAW ` Law	2,624.44	5,248.88	7,873.32	10,497.76	13,122.20	15,746.64	18,371.08	20,995.52	23,619.96	23,619.96	23,619.96	23,619.96	23,619.96	23,619.96	23,619.96	23,619.96	23,619.96	26,244.40	2,624.44	
	LLM (per semester)	{TUILAW3}																					
		Masters																					
			ALAW ` American Law	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27	
			BLAW ` Business Law	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27	
			CDR ` Conflict & Dispute Resolution	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27	
			ENRL ` Environ & Natural Res Law	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27	
	Music & Dance																						
		Masters / Doctoral	{TUIMU1}																				
			Doctoral																				
			MCOM ` Music Composition	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			ME ` Music Education	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MHIS ` Music History	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MTHE ` Music Theory	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MUP ` Music Performance	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MUSC ` Musicology	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MUSP ` Music Performance	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
		Masters																					
			DANC ` Dance	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			IMT ` Intermedia Music Technology	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MCND ` Music:Conducting	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MCOM ` Music Composition	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			ME ` Music Education	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MHIS ` Music History	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MJS ` Music: Jazz Studies	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MPP ` Music: Piano Pedagogy	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MTHE ` Music Theory	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MUP ` Music Performance	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MUSC ` Musicology	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	
			MUSP ` Music Performance	610.00	1,220.00	1,830.00	2,440.00	3,050.00	3,660.00	4,270.00	4,880.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	5,490.00	6,100.00	6,710.00	610.00	

UNIVERSITY OF OREGON
Graduate Tuition Detail for All Programs in Academic Year 2025-2026

AY	2025-2026
Season	FWS
TUI Type	(Multiple Items)
Residency	Non-Resident

Notes regarding changes to table:
► Changes in **RED** font denote the assignment of a new tuition rate to a program, requiring board action.
► Changes in **GREEN** font denote a "TA" or Technical Amendment of table, not requiring board action.

▼ Titles in the *Cohort Grp*, *Common Title*, and *Program Type* columns are truncated and unshaded when a section is continued from the prior page.

	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Arts & Sciences																						
	CAS Applied Sciences {TUIAS2}																					
	Masters																					
			APHY ` Applied Physics	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00
			CH ` Chemistry	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00
	CAS Economics Masters {TUIAS4}																					
	Masters																					
			EC ` Economics	1,184.00	2,368.00	3,552.00	4,736.00	5,920.00	7,104.00	8,288.00	9,472.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	11,840.00	13,024.00	1,184.00
	CAS Psychology Online {TUIAS3}																					
	Masters																					
			PSYO ` Psychology	625.00	1,250.00	1,875.00	2,500.00	3,125.00	3,750.00	4,375.00	5,000.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	6,250.00	6,875.00	625.00
	Masters / Doctoral {TUIAS1}																					
	Doctoral																					
			ANTH ` Anthropology	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			APHY ` Applied Physics	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			AST ` Asian Studies	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			BI ` Biology	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			CH ` Chemistry	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			CIS ` Computer & Information Science	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			CLAS ` Classics	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			COLT ` Comparative Literature	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			CSGD ` Computer Science	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			CSGM ` Computer Science	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			CWR ` Creative Writing	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			EALL ` East Asian Languages & Lit	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			EARD ` Earth Sciences	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			EARM ` Earth Sciences	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			EC ` Economics	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			ECON ` Economics	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			ENG ` English	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			ENV ` Environmental Studies	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			ESSP ` Environ Science, Studies & Pol	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			ETST ` Indigenous Race & Ethnic Studi	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			FLR ` Folklore	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			FPCG ` Folklore and Public Culture	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			FR ` French	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			GEOG ` Geography	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			GEOL ` Geological Sciences	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			GER ` German	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			GLBM ` Global Studies	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			HIST ` History	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			HPHY ` Human Physiology	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	10,548.00	11,720.00	12,892.00	1,172.00
			INTL ` International Studies	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,548.00	10,5									

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Design	Architecture and Ir Masters		ARCM ` Architecture	1,333.26	2,666.52	3,999.78	5,333.04	6,666.30	7,999.56	9,332.82	10,666.08	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	13,332.60	14,665.86	1,333.26
	Art {TUICD4}		IARC ` Interior Architecture	1,333.26	2,666.52	3,999.78	5,333.04	6,666.30	7,999.56	9,332.82	10,666.08	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	11,999.34	13,332.60	14,665.86	1,333.26
	Doctoral																					
			ARTC ` Ceramics	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTD ` Multimedia Design	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTF ` Fibers	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTM ` Metalsmithing and Jewelry	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTO ` Photography	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTP ` Painting	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTR ` Printmaking	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTS ` Sculpture	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTV ` Visual Design	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
	Masters																					
			ARDF ` Digital Arts	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ART ` Art	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTC ` Ceramics	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTD ` Multimedia Design	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTF ` Fibers	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTM ` Metalsmithing and Jewelry	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTO ` Photography	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTP ` Painting	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTR ` Printmaking	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTS ` Sculpture	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
			ARTV ` Visual Design	770.04	1,540.08	2,310.12	3,080.16	3,850.20	4,620.24	5,390.28	6,160.32	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	6,930.36	7,700.40	8,470.44	770.04
	Historic Preservation {TUICD3}																					
	Masters																					
			HP ` Historic Preservation	1,211.82	2,423.64	3,635.46	4,847.28	6,059.10	7,270.92	8,482.74	9,694.56	10,906.38	10,906.38	10,906.38	10,906.38	10,906.38	10,906.38	10,906.38	10,906.38	12,118.20	13,330.02	1,211.82
	History of Art and Architecture {TUICD6}																					
	Doctoral																					
			ARH ` Art History	1,111.05	2,222.10	3,333.15	4,444.20	5,555.25	6,666.30	7,777.35	8,888.40	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	11,110.50	12,221.55	1,111.05
	Masters																					
			ARH ` Art History	1,111.05	2,222.10	3,333.15	4,444.20	5,555.25	6,666.30	7,777.35	8,888.40	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	9,999.45	11,110.50	12,221.55	1,111.05
	Landscape Architecture {TUICD2}																					
	Doctoral																					
			LA ` Landscape Architecture	1,180.26	2,360.52	3,540.78	4,721.04	5,901.30	7,081.56	8,261.82	9,442.08	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	11,802.60	12,982.86	1,180.26
	Masters																					
			LA ` Landscape Architecture	1,180.26	2,360.52	3,540.78	4,721.04	5,901.30	7,081.56	8,261.82	9,442.08	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	10,622.34	11,802.60	12,982.86	1,180.26
	Planning, Public Policy, and Management {TUICD7}																					
	Doctoral																					
			NFPM ` Not-For-Profit Management	1,197.82	2,395.64	3,593.46	4,791.28	5,989.10	7,186.92	8,384.74	9,582.56	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	11,978.20	13,176.02	1,197.82
			PPA ` Planning and Public Affairs	1,197.82	2,395.64	3,593.46	4,791.28	5,989.10	7,186.92	8,384.74	9,582.56	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	11,978.20	13,176.02	1,197.82
			PPM ` Public Policy and Management	1,197.82	2,395.64	3,593.46	4,791.28	5,989.10	7,186.92	8,384.74	9,582.56	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	11,978.20	13,176.02	1,197.82
	Masters																					
			AMGT ` Arts Management	1,197.82	2,395.64	3,593.46	4,791.28	5,989.10	7,186.92	8,384.74	9,582.56	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	10,780.38	11,978.20	13,176.02	1,197.82
			CRP ` Community & Regional Planning	1,197.82	2,395.64	3,593.46	4,791.28															

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Education	Masters / DEd Base		Masters																			
			CFHS ` Counseling, Family & Human Ser	1,144.52	2,289.04	3,433.56	4,578.08	5,722.60	6,867.12	8,011.64	9,156.16	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	11,445.20	12,589.72	1,144.52
			EDF ` Educational Foundations	1,144.52	2,289.04	3,433.56	4,578.08	5,722.60	6,867.12	8,011.64	9,156.16	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	11,445.20	12,589.72	1,144.52
			EDLD ` Educational Leadership	1,144.52	2,289.04	3,433.56	4,578.08	5,722.60	6,867.12	8,011.64	9,156.16	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	11,445.20	12,589.72	1,144.52
			EINT ` Early Intervention	1,144.52	2,289.04	3,433.56	4,578.08	5,722.60	6,867.12	8,011.64	9,156.16	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	11,445.20	12,589.72	1,144.52
			EPLD ` Educat Policy & Leadership	1,144.52	2,289.04	3,433.56	4,578.08	5,722.60	6,867.12	8,011.64	9,156.16	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	11,445.20	12,589.72	1,144.52
			PREV ` Prevention Science	1,144.52	2,289.04	3,433.56	4,578.08	5,722.60	6,867.12	8,011.64	9,156.16	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	11,445.20	12,589.72	1,144.52
			PRVE ` Prevention Science	1,144.52	2,289.04	3,433.56	4,578.08	5,722.60	6,867.12	8,011.64	9,156.16	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	10,300.68	11,445.20	12,589.72	1,144.52
	Masters / Doctoral Supervision {TUIED3}																					
	Doctoral																					
			CPSY ` Counseling Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			SPSY ` School Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			T&L ` Teaching and Learning	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
	Masters																					
			C&T ` Curriculum & Teaching	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			C&TU ` Curric & Teach (UOTeach)	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			CPSY ` Counseling Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			CTED ` Curriculum & Teacher Education	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			SPED ` Special Education	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			SPSY ` School Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
			T&L ` Teaching and Learning	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
	Other																					
Major Added ▶			SCPY ` School Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30
	Masters Clinical Science {TUIED2}																					
	Masters																					
			C&FT ` Couples & Family Therapy	1,268.47	2,536.94	3,805.41	5,073.88	6,342.35	7,610.82	8,879.29	10,147.76	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	12,684.70	13,953.17	1,268.47
			CDS ` Communication Disorders & Sci	1,268.47	2,536.94	3,805.41	5,073.88	6,342.35	7,610.82	8,879.29	10,147.76	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	12,684.70	13,953.17	1,268.47
			CFHS ` Counseling, Family & Human Ser	1,268.47	2,536.94	3,805.41	5,073.88	6,342.35	7,610.82	8,879.29	10,147.76	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	12,684.70	13,953.17	1,268.47
	MEd / Principal and Professional Licensure (COSA) {TUIED6}																					
	Masters																					
			EDLM ` Educational Leadership	503.67	1,007.34	1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67
	Other																					
			EDLI ` Educ Leadership/License Only	503.67	1,007.34	1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67
Grad School																						
	Master / Doctoral {TUIGR1}																					
	Doctoral																					
			IFLR ` IS:Folklore	1,172.00	2,344.00	3,516.00	4,688.00	5,860.00	7,032.00	8,204.00	9,376.00	10,5,										

UNIVERSITY OF OREGON
Graduate Tuition Detail for Regular Programs in Summer 2026

AY	2025-2026
Season	Summer
TUI Type	Graduate Regular
Residency	Resident

Notes regarding changes to table:
► Changes in **RED** font denote the assignment of a new tuition rate to a program, requiring board action.
► Changes in **GREEN** font denote a "TA" or Technical Amendment of table, not requiring board action.

▼ Titles in the *Cohort Grp*, *Common Title*, and *Program Type* columns are truncated and unshaded when a section is continued from the prior page.

	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Arts & Sciences																						
	CAS Applied Sciences {TUIAS2}																					
	Masters																					
			APHY ` Applied Physics	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00
			CH ` Chemistry	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00
	CAS Economics Masters {TUIAS4}																					
	Masters																					
			EC ` Economics	706.00	1,412.00	2,118.00	2,824.00	3,530.00	4,236.00	4,942.00	5,648.00	6,354.00	6,354.00	6,354.00	6,354.00	6,354.00	6,354.00	6,354.00	6,354.00	7,060.00	7,766.00	706.00
	CAS Psychology Online {TUIAS3}																					
	Masters																					
			PSYO ` Psychology	625.00	1,250.00	1,875.00	2,500.00	3,125.00	3,750.00	4,375.00	5,000.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	6,250.00	6,875.00	625.00
	Masters / Doctoral {TUIAS1}																					
	Doctoral																					
			ANTH ` Anthropology	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			APHY ` Applied Physics	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			AST ` Asian Studies	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			BI ` Biology	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			CH ` Chemistry	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			CIS ` Computer & Information Science	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			CLAS ` Classics	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			COLT ` Comparative Literature	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			CSGD ` Computer Science	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			CSGM ` Computer Science	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			CWR ` Creative Writing	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			EALL ` East Asian Languages & Lit	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			EARD ` Earth Sciences	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			EARM ` Earth Sciences	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			EC ` Economics	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			ECON ` Economics	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			ENG ` English	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			ENV ` Environmental Studies	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			ESSP ` Environ Science, Studies & Pol	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			ETST ` Indigenous Race & Ethnic Studi	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			FLR ` Folklore	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			FPCG ` Folklore and Public Culture	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			FR ` French	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			GEOG ` Geography	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			GEOL ` Geological Sciences	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			GER ` German	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			GLBM ` Global Studies	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			HIST ` History	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			HPHY ` Human Physiology	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			INTL ` International Studies	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			ITAL ` Italian	379.00	758.00	1,137.00	1,516.00	1,895.00	2,274.00	2,653.00	3,032.00	3,411.00	3,790.00	4,169.00	4,548.00	4,927.00	5,306.00	5,685.00	6,064.00	6,443.00	6,822.00	379.00
			LING ` Linguistics	379.00	758.00	1,137.1																

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Design	Art {TUICD4}	Doctoral	ARTP ` Painting	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTR ` Printmaking	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTS ` Sculpture	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTV ` Visual Design	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
		Masters																				
			ARDF ` Digital Arts	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ART ` Art	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTC ` Ceramics	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTD ` Multimedia Design	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTF ` Fibers	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTM ` Metalsmithing and Jewelry	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTO ` Photography	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTP ` Painting	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTR ` Printmaking	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTS ` Sculpture	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
			ARTV ` Visual Design	455.55	911.10	1,366.65	1,822.20	2,277.75	2,733.30	3,188.85	3,644.40	4,099.95	4,555.50	5,011.05	5,466.60	5,922.15	6,377.70	6,833.25	7,288.80	7,744.35	8,199.90	455.55
		Historic Preservation {TUICD3}																				
		Masters																				
			HP ` Historic Preservation	463.82	927.64	1,391.46	1,855.28	2,319.10	2,782.92	3,246.74	3,710.56	4,174.38	4,638.20	5,102.02	5,565.84	6,029.66	6,493.48	6,957.30	7,421.12	7,884.94	8,348.76	463.82
		History of Art and Architecture {TUICD6}																				
		Doctoral																				
			ARH ` Art History	467.95	935.90	1,403.85	1,871.80	2,339.75	2,807.70	3,275.65	3,743.60	4,211.55	4,679.50	5,147.45	5,615.40	6,083.35	6,551.30	7,019.25	7,487.20	7,955.15	8,423.10	467.95
		Masters																				
			ARH ` Art History	467.95	935.90	1,403.85	1,871.80	2,339.75	2,807.70	3,275.65	3,743.60	4,211.55	4,679.50	5,147.45	5,615.40	6,083.35	6,551.30	7,019.25	7,487.20	7,955.15	8,423.10	467.95
		Landscape Architecture {TUICD2}																				
		Doctoral																				
			LA ` Landscape Architecture	463.82	927.64	1,391.46	1,855.28	2,319.10	2,782.92	3,246.74	3,710.56	4,174.38	4,638.20	5,102.02	5,565.84	6,029.66	6,493.48	6,957.30	7,421.12	7,884.94	8,348.76	463.82
		Masters																				
			LA ` Landscape Architecture	463.82	927.64	1,391.46	1,855.28	2,319.10	2,782.92	3,246.74	3,710.56	4,174.38	4,638.20	5,102.02	5,565.84	6,029.66	6,493.48	6,957.30	7,421.12	7,884.94	8,348.76	463.82
		Planning, Public Policy, and Management {TUICD7}																				
		Doctoral																				
			NFPM ` Not-For-Profit Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			PPA ` Planning and Public Affairs	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			PPM ` Public Policy and Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
		Masters																				
			AMGT ` Arts Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			CRP ` Community & Regional Planning	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			MNM ` Nonprofit Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			MPA ` Public Administration	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			NFPM ` Not-For-Profit Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			PPM ` Public Policy and Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
		Other																				
			ATMG ` Arts Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			MSS ` Museum Studies	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			NPM ` Nonprofit Management	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
			OLIS ` Oregon Leadership Sustainabil	483.44	966.88	1,450.32	1,933.76	2,417.20	2,900.64	3,384.08	3,867.52	4,350.96	4,834.40	5,317.84	5,801.28	6,284.72	6,768.16	7,251.60	7,735.04	8,218.48	8,701.92	483.44
		Sports Product Design {TUICD5}																				
		Masters																				
			SPD ` Sports Product Design	459.69	919.38	1,379.07	1,838.76	2,298.45	2,758.14	3,217.83	3,677.52	4,137.21	4,596.90	5,056.59	5,516.28	5,975.97	6,435.66	6,895.35	7,355.04	7,814.73	8,274.42	459.69
Education																						
Applied Behavior Analysis (ONLINE) {TUIED8}																						
Masters																						
	ABAO ` Applied Behavior Analysis	932.75	1,865.50	2,798.25	3,731.00	4,663.75	5,596.50	6,529.25	7,462.00	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	9,327.50	10,260.25	932.75		
Doctorate of Education (COSA) {TUIED5}																						
Doctoral																						
	EDLO ` Educational Leadership	737.48	1,474.96	2,212.44	2,949.92	3,687.40	4,424.88	5,162.36	5,899.84	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	7,374.80	8,112.28	737.48		
Education Specialist (COSA) {TUIED7}																						
Other																						
	EDLS ` Educational Leadership	557.23	1,114.46	1,671.69	2,228.92	2,786.15	3,343.38	3,900.61	4,457.84	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,572.30	6,129.53	557.23		
Educational Leadership {TUIED4}																						
Doctoral																						
	EDLD ` Educational Leadership	800.93	1,601.86	2,402.79	3,203.72	4,004.65	4,805.58	5,606.51	6,407.44	7,208.37	7,208.37	7,208.37	7,208.37	7,208.37	7,208.37	7,208.37	7,208.37	8,009.30	8,810.23	800.93		
Masters / DEd Base {TUIED1}																						
Doctoral																						
	CDS ` Communication Disorders & Sci	797.87	1,595.74	2,393.61	3,191.48	3,989.35	4,787.22	5,585.09														

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l				
Major Added ▶	Education	Masters / Doctoral	Doctoral																							
			CPSY ` Counseling Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			SPSY ` School Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			T&L ` Teaching and Learning	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			Masters																							
			C&T ` Curriculum & Teaching	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			C&TU ` Curric & Teach (UOTeach)	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			CPSY ` Counseling Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			CTED ` Curriculum & Teacher Education	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			SPED ` Special Education	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			SPSY ` School Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			T&L ` Teaching and Learning	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			Other																							
			SCPY ` School Psychology	854.24	1,708.48	2,562.72	3,416.96	4,271.20	5,125.44	5,979.68	6,833.92	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	7,688.16	8,542.40	9,396.64	854.24					
			Masters Clinical Science {TUIED2}																							
			Masters																							
			C&FT ` Couples & Family Therapy	928.24	1,856.48	2,784.72	3,712.96	4,641.20	5,569.44	6,497.68	7,425.92	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	9,282.40	10,210.64	928.24					
			CDS ` Communication Disorders & Sci	928.24	1,856.48	2,784.72	3,712.96	4,641.20	5,569.44	6,497.68	7,425.92	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	9,282.40	10,210.64	928.24					
			CFHS ` Counseling, Family & Human Ser	928.24	1,856.48	2,784.72	3,712.96	4,641.20	5,569.44	6,497.68	7,425.92	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	8,354.16	9,282.40	10,210.64	928.24					
			TA: Major Added ▶	Grad School	Master / Doctoral	{TUIED6}																				
MEd / Principal and Professional Licensure (COSA) {TUIED6}																										
Masters																										
EDLM ` Educational Leadership	503.67	1,007.34				1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67					
Other																										
EDLI ` Educ Leadership/License Only	503.67	1,007.34				1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67					
Microcredential Added ▶	Journalism	Advertising and Brand Responsibility {TUIJO4}				Masters																				
							ADBDR ` Advertising & Brand Resp	398.61	797.22	1,195.83	1,594.44	1,993.05	2,391.66	2,790.27	3,188.88	3,587.49	3,986.10	4,384.71	4,783.32	5,181.93	5,580.54	5,979.15	6,377.76	6,776.37	7,174.98	398.61
							Graduate Multimedia {TUIJO3}																			
							Masters																			
							MMJ ` Multimedia Journalism	445.99	891.98	1,337.97	1,783.96	2,229.95	2,675.94	3,121.93	3,567.92	4,013.91	4,459.90	4,905.89	5,351.88	5,797.87	6,243.86	6,689.85	7,135.84	7,581.83	8,027.82	445.99
							MMST ` Multimedia Storytelling	445.99	891.98	1,337.97	1,783.96	2,229.95	2,675.94	3,121.93	3,567.92	4,013.91	4,459.90	4,905.89	5,351.88	5,797.87	6,243.86	6,689.85	7,135.84	7,581.83	8,027.82	445.99
							Other																			
							CPOD ` Community Podcasting	445.99	891.98	1,337.97	1,783.96	2,229.95	2,675.94	3,121.93	3,567.92	4,013.91	4,459.90	4,905.89	5,351.88	5,797.87	6,243.86	6,689.85	7,135.84	7,581.83	8,027.82	445.99
							VPRO ` Video Production	445.99	891.98	1,337.97	1,783.96	2,229.95	2,675.94	3,121.93	3,567.92	4,013.91	4,459.90	4,905.89	5,351.88	5,797.87	6,243.86	6,689.85	7,135.84	7,581.83	8,027.82	445.99
							Graduate Strategic Comm {TUIJO2}																			
Masters																										
STC ` Strategic Communication	445.99	891.98	1,337.97	1,783.96	2,229.95	2,675.94	3,121.93	3,567.92	4,013.91	4,459.90	4,905.89	5,351.88	5,797.87	6,243.86	6,689.85	7,135.84	7,581.83	8,027.82	445.99							
Immersive Media Comm (ONLINE) {TUIJO5}																										
Masters																										
IMCO ` Immersive Media Communication	742.63	1,485.26	2,227.89	2,970.52	3,713.15	4,455.78	5,198.41	5,941.04	6,683.67	6,683.67	6,683.67	6,683.67	6,683.67	6,683.67	6,683.67	7,426.30	8,168.93	742.63								
Media Studies Masters / Doctoral {TUIJO1}																										
Doctoral																										
CMSD ` Communication & Media Studies	398.61	797.22	1,195.83	1,594.44	1,993.05	2,391.66	2,790.27	3,188.88	3,587.49	3,986.10	4,384.71	4,783.32	5,181.93	5,580.54	5,979.15	6,377.76	6,776.37	7,174.98	398.61							
JAD ` Jour:Advertising	398.61	797.22	1,195.83	1,594.44	1,993.05	2,391.66	2,790.27	3,188.88	3,587.49	3,986.10	4,384.71	4,783.32	5,181.93	5,580.54	5,979.15	6,377.76	6,776.37	7,174.98	398.61							
JCS ` Communication and Society	398.61	797.22	1,195.83	1,594.44	1,993.05	2,391.66	2,790.27	3,188.88	3,587.49	3,986.10	4,384.71	4,783.32	5,181.93	5,580.54	5,979.15	6,377.76	6,776.37	7,174.98	398.61							
MDST ` Media Studies	398.61	797.22	1,195.83	1,594.44	1,993.05	2,391.66	2,790.27	3,188.88	3,587.49	3,986.10	4,384.71	4,783.32	5,181.93	5,580.54	5,979.15	6,377.76	6,776.37	7,174.98	398.61							
Masters																										
CMSM ` Communication & Media Studies	398.61	797.22	1,195.83	1,594.44	1,993.05	2,391.66	2,790.27	3,188.88	3,587.49	3,986.10	4,384.71	4,783.32	5,181.93	5,580.54	5,979.15	6,377.76	6,776.37	7,174.98	398.61							
J ` Journalism	398.61	797.22	1,195.83	1,594.44	1,993.05	2,391.66	2,790.27	3,188.88	3,587.49	3,986.10	4,384.71	4,783.32	5,181.93	5,580.54	5,979.15	6,377.76	6,776.37	7,174.98	398.61							
JAD ` Jour:Advertising</																										

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l	
Law	LLM (per semester Masters		BLAW ` Business Law	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27	
			CDR ` Conflict & Dispute Resolution	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27
			ENRL ` Environ & Natural Res Law	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27
Music & Dance																							
	Masters / Doctoral {TUIMU1}																						
	Doctoral																						
			MCOM ` Music Composition	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			ME ` Music Education	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MHIS ` Music History	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MTHE ` Music Theory	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MUP ` Music Performance	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MUSC ` Musicology	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MUSP ` Music Performance	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
Masters																							
			DANC ` Dance	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			IMT ` Intermedia Music Technology	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MCND ` Music:Conducting	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MCOM ` Music Composition	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			ME ` Music Education	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MHIS ` Music History	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MJS ` Music: Jazz Studies	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MPP ` Music: Piano Pedagogy	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MTHE ` Music Theory	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MUP ` Music Performance	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MUSC ` Musicology	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	
			MUSP ` Music Performance	385.00	770.00	1,155.00	1,540.00	1,925.00	2,310.00	2,695.00	3,080.00	3,465.00	3,850.00	4,235.00	4,620.00	5,005.00	5,390.00	5,775.00	6,160.00	6,545.00	6,930.00	385.00	

UNIVERSITY OF OREGON
Graduate Tuition Detail for Regular Programs in Summer 2026

AY	2025-2026
Season	Summer
TUI Type	Graduate Regular
Residency	Non-Resident

Notes regarding changes to table:
► Changes in **RED** font denote the assignment of a new tuition rate to a program, requiring board action.
► Changes in **GREEN** font denote a "TA" or Technical Amendment of table, not requiring board action.

▼ Titles in the *Cohort Grp*, *Common Title*, and *Program Type* columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Arts & Sciences	CAS Applied Sciences {TUIAS2}																					
	Masters																					
			APHY ` Applied Physics	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00
			CH ` Chemistry	630.00	1,260.00	1,890.00	2,520.00	3,150.00	3,780.00	4,410.00	5,040.00	5,670.00	6,300.00	6,930.00	7,560.00	8,190.00	8,820.00	9,450.00	10,080.00	10,710.00	11,340.00	630.00
	CAS Economics Masters {TUIAS4}																					
	Masters																					
			EC ` Economics	1,184.00	2,368.00	3,552.00	4,736.00	5,920.00	7,104.00	8,288.00	9,472.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	10,656.00	11,840.00	13,024.00	1,184.00
	CAS Psychology Online {TUIAS3}																					
	Masters																					
			PSYO ` Psychology	625.00	1,250.00	1,875.00	2,500.00	3,125.00	3,750.00	4,375.00	5,000.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	6,250.00	6,875.00	625.00
	Masters / Doctoral {TUIAS1}																					
	Doctoral																					
			ANTH ` Anthropology	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			APHY ` Applied Physics	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			AST ` Asian Studies	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			BI ` Biology	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			CH ` Chemistry	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			CIS ` Computer & Information Science	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			CLAS ` Classics	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			COLT ` Comparative Literature	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			CSGD ` Computer Science	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			CSGM ` Computer Science	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			CWR ` Creative Writing	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			EALL ` East Asian Languages & Lit	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			EARD ` Earth Sciences	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			EARM ` Earth Sciences	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			EC ` Economics	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			ECON ` Economics	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			ENG ` English	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			ENV ` Environmental Studies	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			ESSP ` Environ Science, Studies & Pol	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			ETST ` Indigenous Race & Ethnic Studi	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			FLR ` Folklore	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			FPCG ` Folklore and Public Culture	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			FR ` French	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			GEOG ` Geography	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			GEOL ` Geological Sciences	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			GER ` German	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			GLBM ` Global Studies	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			HIST ` History	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			HPHY ` Human Physiology	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			INTL ` International Studies	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00
			ITAL ` Italian	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,46	

▼ Titles in the Cohort Grp, Common Title, and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Design	Art {TUICD4}	Doctoral	ARTP ` Painting	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTR ` Printmaking	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTS ` Sculpture	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTV ` Visual Design	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
		Masters																				
			ARDF ` Digital Arts	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ART ` Art	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTC ` Ceramics	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTD ` Multimedia Design	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTF ` Fibers	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTM ` Metalsmithing and Jewelry	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTO ` Photography	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTP ` Painting	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTR ` Printmaking	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTS ` Sculpture	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
			ARTV ` Visual Design	575.50	1,151.00	1,726.50	2,302.00	2,877.50	3,453.00	4,028.50	4,604.00	5,179.50	5,755.00	6,330.50	6,906.00	7,481.50	8,057.00	8,632.50	9,208.00	9,783.50	10,359.00	575.50
		Historic Preservation {TUICD3}																				
		Masters																				
			HP ` Historic Preservation	586.74	1,173.48	1,760.22	2,346.96	2,933.70	3,520.44	4,107.18	4,693.92	5,280.66	5,867.40	6,454.14	7,040.88	7,627.62	8,214.36	8,801.10	9,387.84	9,974.58	10,561.32	586.74
		History of Art and Architecture {TUICD6}																				
		Doctoral																				
			ARH ` Art History	591.91	1,183.82	1,775.73	2,367.64	2,959.55	3,551.46	4,143.37	4,735.28	5,327.19	5,919.10	6,511.01	7,102.92	7,694.83	8,286.74	8,878.65	9,470.56	10,062.47	10,654.38	591.91
		Masters																				
			ARH ` Art History	591.91	1,183.82	1,775.73	2,367.64	2,959.55	3,551.46	4,143.37	4,735.28	5,327.19	5,919.10	6,511.01	7,102.92	7,694.83	8,286.74	8,878.65	9,470.56	10,062.47	10,654.38	591.91
		Landscape Architecture {TUICD2}																				
		Doctoral																				
			LA ` Landscape Architecture	586.74	1,173.48	1,760.22	2,346.96	2,933.70	3,520.44	4,107.18	4,693.92	5,280.66	5,867.40	6,454.14	7,040.88	7,627.62	8,214.36	8,801.10	9,387.84	9,974.58	10,561.32	586.74
		Masters																				
			LA ` Landscape Architecture	586.74	1,173.48	1,760.22	2,346.96	2,933.70	3,520.44	4,107.18	4,693.92	5,280.66	5,867.40	6,454.14	7,040.88	7,627.62	8,214.36	8,801.10	9,387.84	9,974.58	10,561.32	586.74
		Planning, Public Policy, and Management {TUICD7}																				
		Doctoral																				
			NFPM ` Not-For-Profit Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			PPA ` Planning and Public Affairs	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			PPM ` Public Policy and Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
		Masters																				
			AMGT ` Arts Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			CRP ` Community & Regional Planning	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			MNM ` Nonprofit Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			MPA ` Public Administration	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			NFPM ` Not-For-Profit Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			PPM ` Public Policy and Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
		Other																				
			ATMG ` Arts Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			MSS ` Museum Studies	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			NPM ` Nonprofit Management	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
			OLIS ` Oregon Leadership Sustainabil	612.68	1,225.36	1,838.04	2,450.72	3,063.40	3,676.08	4,288.76	4,901.44	5,514.12	6,126.80	6,739.48	7,352.16	7,964.84	8,577.52	9,190.20	9,802.88	10,415.56	11,028.24	612.68
		Sports Product Design {TUICD5}																				
		Masters																				
	SPD ` Sports Product Design	580.66	1,161.32	1,741.98	2,322.64	2,903.30	3,483.96	4,064.62	4,645.28	5,225.94	5,806.60	6,387.26	6,967.92	7,548.58	8,129.24	8,709.90	9,290.56	9,871.22	10,451.88	580.66		
Education																						
Applied Behavior Analysis (ONLINE) {TUIED8}																						
Masters																						
	ABAO ` Applied Behavior Analysis	932.75	1,865.50	2,798.25	3,731.00	4,663.75	5,596.50	6,529.25	7,462.00	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	8,394.75	9,327.50	10,260.25	932.75		
Doctorate of Education (COSA) {TUIED5}																						
Doctoral																						
	EDLO ` Educational Leadership	737.48	1,474.96	2,212.44	2,949.92	3,687.40	4,424.88	5,162.36	5,899.84	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	6,637.32	7,374.80	8,112.28	737.48		
Education Specialist (COSA) {TUIED7}																						
Other																						
	EDLS ` Educational Leadership	557.23	1,114.46	1,671.69	2,228.92	2,786.15	3,343.38	3,900.61	4,457.84	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,015.07	5,572.30	6,129.53	557.23		
Educational Leadership {TUIED4}																						
Doctoral																						
	EDLD ` Educational Leadership	1,148.92	2,297.84	3,446.76	4,595.68	5,744.60	6,893.52	8,042.44	9,191.36	10,340.28	10,340.28											

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l	
Major Added ▶	Education	Masters / Doctoral	Doctoral																				
			CPSY ` Counseling Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			SPSY ` School Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			T&L ` Teaching and Learning	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			Masters																				
			C&T ` Curriculum & Teaching	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			C&TU ` Curric & Teach (UOTeach)	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			CPSY ` Counseling Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			CTED ` Curriculum & Teacher Education	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			SPED ` Special Education	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			SPSY ` School Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			T&L ` Teaching and Learning	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			Other																				
			SCPY ` School Psychology	1,201.30	2,402.60	3,603.90	4,805.20	6,006.50	7,207.80	8,409.10	9,610.40	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	10,811.70	12,013.00	13,214.30	1,201.30	
			Masters Clinical Science {TUIED2}																				
			Masters																				
			C&FT ` Couples & Family Therapy	1,268.47	2,536.94	3,805.41	5,073.88	6,342.35	7,610.82	8,879.29	10,147.76	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	12,684.70	13,953.17	1,268.47
			CDS ` Communication Disorders & Sci	1,268.47	2,536.94	3,805.41	5,073.88	6,342.35	7,610.82	8,879.29	10,147.76	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	12,684.70	13,953.17	1,268.47
			CFHS ` Counseling, Family & Human Ser	1,268.47	2,536.94	3,805.41	5,073.88	6,342.35	7,610.82	8,879.29	10,147.76	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	11,416.23	12,684.70	13,953.17	1,268.47
			MEd / Principal and Professional Licensure (COSA) {TUIED6}																				
Masters																							
EDLM ` Educational Leadership	503.67	1,007.34	1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67			
Other																							
EDLI ` Educ Leadership/License Only	503.67	1,007.34	1,511.01	2,014.68	2,518.35	3,022.02	3,525.69	4,029.36	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	4,533.03	5,036.70	5,540.37	503.67			
Grad School																							
TA: Major Added ▶	Grad School	Master / Doctoral	{TUIGR1}																				
			Doctoral																				
			IFLR ` IS:Folklore	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			UNCL ` Unclassified/Continuing Educ	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			Masters																				
			IAIM ` IS:Applied Information Mgmt	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			IFLR ` IS:Folklore	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			IIP ` IS:Individualized Program	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			ITDS ` Interdisciplinary Studies	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			REL ` Religious Studies	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			UNCL ` Unclassified/Continuing Educ	637.00	1,274.00	1,911.00	2,548.00	3,185.00	3,822.00	4,459.00	5,096.00	5,733.00	6,370.00	7,007.00	7,644.00	8,281.00	8,918.00	9,555.00	10,192.00	10,829.00	11,466.00	637.00	
			Journalism																				
			Advertising and Brand Responsibility {TUIJO4}																				
			Masters																				
			ADBR ` Advertising & Brand Resp	521.18	1,042.36	1,563.54	2,084.72	2,605.90	3,127.08	3,648.26	4,169.44	4,690.62	5,211.80	5,732.98	6,254.16	6,775.34	7,296.52	7,817.70	8,338.88	8,860.06	9,381.24	521.18	
			Graduate Multimedia {TUIJO3}																				
			Masters																				
			MMJ ` Multimedia Journalism	507.79	1,015.58	1,523.37	2,031.16	2,538.95	3,046.74	3,554.53	4,062.32	4,570.11	5,077.90	5,585.69	6,093.48	6,601.27	7,109.06	7,616.85	8,124.64	8,632.43	9,140.22	507.79	
			MMST ` Multimedia Storytelling	507.79	1,015.58	1,523.37	2,031.16	2,538.95	3,046.74	3,554.53	4,062.32	4,570.11	5,077.90	5,585.69	6,093.48	6,601.27	7,109.06	7,616.85	8,124.64	8,632.43	9,140.22	507.79	
			Microcredential Added ▶	Microcredential Added ▶	Other		CPOD ` Community Podcasting	507.79	1,015.58	1,523.37	2,031.16	2,538.95	3,046.74	3,554.53	4,062.								

▼ Titles in the Cohort Grp , Common Title , and Program Type columns are truncated and unshaded when a section is continued from the prior page.

Cohort Grp	Common Title	Program Type	Major	1 Credit	2 Credit	3 Credit	4 Credit	5 Credit	6 Credit	7 Credit	8 Credit	9 Credit	10 Credit	11 Credit	12 Credit	13 Credit	14 Credit	15 Credit	16 Credit	17 Credit	18 Credit	Each Add'l
Law	LLM (per semester Masters		BLAW ` Business Law	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27
			CDR ` Conflict & Dispute Resolution	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27
			ENRL ` Environ & Natural Res Law	3,305.27	6,610.54	9,915.81	13,221.08	16,526.35	19,831.62	23,136.89	26,442.16	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	29,747.43	33,052.70	3,305.27
Music & Dance																						
	Masters / Doctoral {TUIMU1}																					
	Doctoral																					
			MCOM ` Music Composition	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			ME ` Music Education	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MHIS ` Music History	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MTHE ` Music Theory	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MUP ` Music Performance	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MUSC ` Musicology	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MUSP ` Music Performance	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
Masters																						
			DANC ` Dance	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			IMT ` Intermedia Music Technology	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MCND ` Music:Conducting	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MCOM ` Music Composition	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			ME ` Music Education	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MHIS ` Music History	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MJS ` Music: Jazz Studies	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MPP ` Music: Piano Pedagogy	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MTHE ` Music Theory	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MUP ` Music Performance	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MUSC ` Musicology	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00
			MUSP ` Music Performance	535.00	1,070.00	1,605.00	2,140.00	2,675.00	3,210.00	3,745.00	4,280.00	4,815.00	5,350.00	5,885.00	6,420.00	6,955.00	7,490.00	8,025.00	8,560.00	9,095.00	9,630.00	535.00

Agenda Item 2a

2. Creating a Flourishing Community & Financial Foundation for the UO

a. UO Enrollment Management Outlook

Update from Student Services & Enrollment Management

Presented to the Board of Trustees

Derek Kindle

September 15, 2025



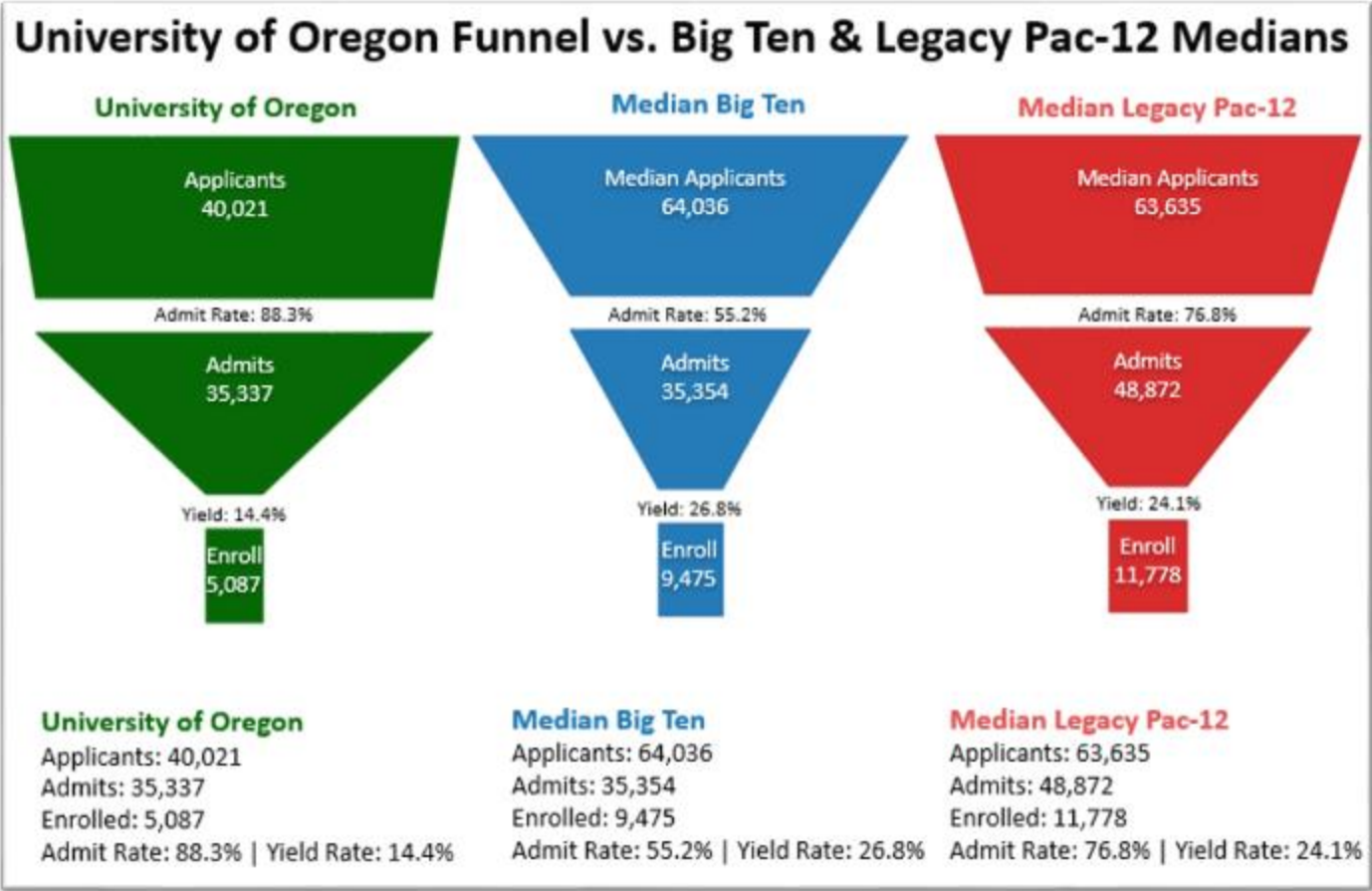
High Points

- Initial observations
- What is exciting? What are we watching closely? What keeps us up at night?
- What should the Board expect?
- Open Q&A

Initial Observations

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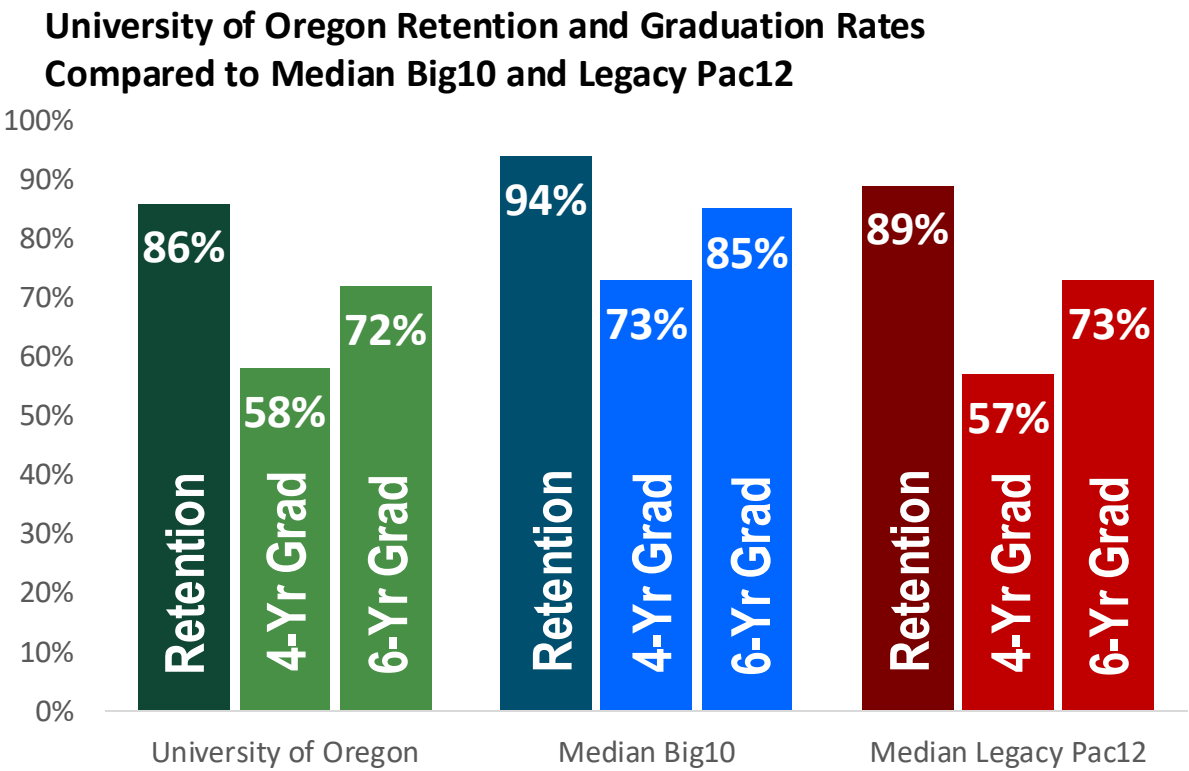
For some context, here's where we are as compared to peers.



We have **37% fewer applicants admit** between **11% and 33% more** than our peers yet **yield about 10% fewer** students.

Source: Funnel data for UO, Big Ten, and Pack-12 compiled from most recently available common data set for each institution.

And here are the results of that funnel.



We have an **8% lower retention rate** for first-year students than the average B1G peer, and a **15% lower 4-year graduation rate.**

Source: Most recent Common Data Set retention and graduation rates as of 9/3/2025.
Compiled and calculated by SSEM Research and Assessment.

But we have some incredible assets, and we intend to lean in on them.

- **Strong and eager team** on the move.
- Strategic Plan that's **value-centered and doable**.
- **Recognizable brand**.
- **Untapped alumni and supporters** in the enrollment space.

**What are we watching?
What keeps us up a night?
What's the good news?**

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We're in a crowded and competitive market with sure headwinds.

- We have an **over reliance on California in particular, and the West Coast in general** which means any changes in the region have a disproportionate impact on us.
- Our **most competitive peers will be even more competitive** given increasing budget pressures.
- The “**attention economy**” is even smaller with fewer opportunities for captive student attention.

And the outlook from the federal side is also a challenge...



The **federal landscape for higher education**, particularly in admissions and aid, is **stymied by “overnight” changes** that are vast departures from generally accepted practices.



International student visas are as unsure as they’ve ever been in recent history.



Decreases in federal student aid support (e.g. PLUS and GradPLUS Loans, Public Service Loan Forgiveness) and uncertain financial markets.

But we have a plan, a purpose and opportunities for progress.



We are doing a **deep dive of our enrollment funnel- from prospective to graduate**



Our **admissions review will be** truly holistic and **informed by student outcomes and aligned with Oregon Rising goals**



We will **integrate our identity, values and messaging into quick digestible “bites”** that are **authentic and intentional**



We will **engage with schools/colleges** and other partners to support and **highlight great work**



We will **focus on** building, strengthening and maintaining relationships with student supporters **in the college-going process** (e.g. high school/college counselors, community-based organizations, parents, alumni and volunteers)

**What should you expect
from us next?**

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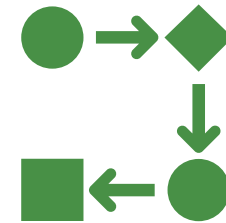
What should you expect from SSEM?



Enrollment **reporting that is holistic and reports on our progress from prospective student to alumni.** Retention and graduation rates are a part of our responsibility.



Alignment across campus strategies-
“...does what we’re doing live within our values and advance Oregon Rising?”



Accountability reporting- what worked, what didn’t, why and how do we move forward?

Quick Recap



We are **not** facing a tough enrollment cycle



We have a **talented team** to navigate choppy waters



And we have a few **strategies ready to go that are aligned with Oregon Rising**



We will **work across campus, community and alumni stakeholders**



We will **report on what's working well, what's not and how others can support**



Our **focus will always be informed by what's best for students** because we know it'll also be best for UO

And, “...the upside is breathtaking!”



Questions & Discussion

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Agenda Item 3

3. Annual Review of the University President

MEMORANDUM

September 5, 2025

To: Members, Board of Trustees

Fr: Kody Kelleher, University Secretary and Advisor to the President

Re: Summary of Annual Review for President Karl Scholz

Dear Trustees –

One of the most important responsibilities of the Board is to evaluate and support the president. Board policy notes that a “well-defined and timely process” is important, as are “objectivity [and] candor.” Our process continues to be thorough, genuine, and effective due to the commitment of Trustees and members of the university community to providing thoughtful and valuable feedback on the President’s performance. Below is an overview of President Scholz’s 2024-2025 annual review.

- June 2025
 - Board Chair Holwerda requested President Scholz provide a written self-reflection, including forward looking goals for the board to consider.
 - University Secretary Kelleher collected feedback from direct reports of the president, deans, the University Senate, and other members of the UO community.
- July 2025
 - Board leadership conducted interviews with various members of the UO community.
 - President Scholz submitted a written self-reflection, including prospective looking goals for board consideration.
 - Trustees completed a survey on the president’s annual performance, including listing topics for discussion at the September board meeting.
- August 2025
 - University Secretary Kelleher drafted a summary of all collected feedback for Chair Holwerda.
 - Annual evaluation meeting took place between Chair Holwerda and President Scholz.
- September 2025
 - Executive session review with trustees and President Scholz scheduled during the September 15th board meeting.

Office of the University Secretary

Board of Trustees

112 Johnson Hall

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541-346-3166 | trustees.uoregon.edu

The University of Oregon is an equal-opportunity institution committed to cultural diversity and compliance with the Americans with Disabilities Act.

- Public session review with trustees and President Scholz scheduled during the September 15th board meeting.

The culmination of these efforts comprise the Board's annual review of the UO president. On behalf of Chair Holwerda, thank you to President Scholz and everyone who committed time and effort to this deeply significant responsibility of the Board.

Kody Kelleher
University Secretary & Advisor to the President
University of Oregon
602.377.7056
kkell@uoregon.edu

Agenda Item 4

4. Annual Board Self-Evaluation

MEMORANDUM

September 5, 2025

To: Members, Board of Trustees

Fr: Kody Kelleher, University Secretary and Advisor to the President

Re: Annual Board Self-Evaluation – 2025

Dear Trustees –

To maintain effective management and operations of the University of Oregon (UO) Board of Trustees, and to ensure the board is positioned to fulfill its fiduciary responsibility, the board conducts an annual self-evaluation of its operations. Trustees are solicited for feedback on topics including the content of board meetings, campus engagement, the operation of board meetings, and support for Trustees. The results from the survey demonstrate trustees continue to feel prepared to fill their roles as fiduciaries and overall are pleased with Board operations. Feedback highlights a desire for continued focus on the university's long term financial health and implementation of the university's strategic plan, Oregon Rising. Below is a summary of feedback provided in the major areas surveyed.

Board Meeting Content

While trustees expressed interest in various topics, a few were mentioned by several trustees, including ongoing oversight of the UO's budget, the UO's enrollment management strategy, implementation of Oregon Rising, how other Association of American Universities (AAU) institutions are managing budget constraints, and updates on federal policy changes. Trustees also indicated interest in the UO's role in advancing the state of Oregon's economic interests, including collaborating with other state universities and the Higher Education Coordinating Commission (HECC). Other topics included reviewing items approved by the board to measure quality and performance (such as academic programs and construction projects), university staffing and compensation needs, deferred maintenance schedules, and tribal engagement.

Trustees also recommended continued refinement of board committees. Many trustees like the move to have committees meet in advance of the full board meetings but want to feel connected to the materials and meetings even if a trustee is not on a particular committee. Trustees also suggested committees use their time for deep dives on specific issues.

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Campus Engagement

Board meetings and time trustees are on campus are structured to create multiple opportunities to interact and engage with students, faculty, and staff. Each meeting will contain a range of activities including group breakfast, lunch, and dinners; receptions; student, staff, and faculty presentations; and tours. The following engagement activities were suggested by trustees:

Lunch & Dinner Engagements

Trustees identified opportunities to engage with and learn more about Oregon Rising goals and goal owners, students, unique UO programs, legislative strategy, the UO Foundation, faculty, and external speakers with higher education experience.

Student Focused Groups

It is a priority for trustees to engage with different groups of students at each meeting. This continues to be a high priority for trustees. The following groups were recommended as targets for future meetings: student workers, Associated Students of the UO (ASUO) leadership, specific colleges, and international students.

Facility Tours

Trustees frequently engage in tours of campus facilities. Areas of interest for upcoming tours include the Oregon Institute of Marine Biology (OIMB), facilities maintenance (central plant, recent construction projects), and the Knight Campus.

Board Meeting Structure and Operations

Trustees were asked a range of questions to evaluate the operational support and structure for Board meetings.

Materials

Trustees feel that materials associated with the meetings are helpful and provide them with the information they need to be properly prepared for Board meetings. Trustees want materials with enough advance time to properly read and analyze each item before the board meeting. Trustees also mentioned slides included in the materials should stand on their own, without the need for explanation of certain terms or concepts.

Presentations

In general trustees find presentations and their associated PowerPoints to be useful for most board meeting topics. Trustees continue to urge presenters to engage the board in discussion and avoid reading slides, particularly if slides were already included in the meeting packet and avoid slides with a mass of information or slides that are only useful with extensive explanation.

Public Comment

Public comment is held at every Board meeting. Trustees believe comment is an important aspect of

Board meetings and recognized the board Chair for his strong management of comment periods. Several trustees expressed interest in facilitating further communication between trustees and members of the UO community in order to increase access to trustees, rather than relying on public comment at board meetings. At-large trustees holding office hours was suggested as an additional means to connect trustees with campus.

Logistics

Trustees are happy with logistics related to the Board meeting and are particularly happy with the new microphone system.

Kody Kelleher
University Secretary & Advisor to the President
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Agenda Item 5a

5. Financial Foundation for the UO

a. Quarterly Financial Report



Finance Summary: Education and General Qtr4 FY2025

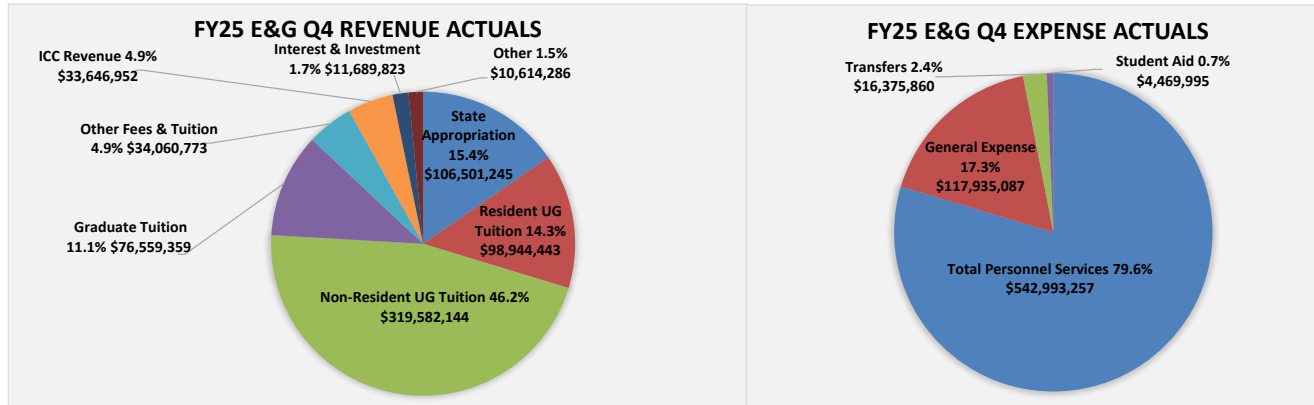
Key Takeaways

- Largest revenue streams, Tuition and State Appropriation, came in on target (100.0% of Q3 forecast)
- Miscellaneous revenue categories up \$0.8M (1.4%) due to ICC Revenue and Interest and Investment
- Personnel services costs came in \$3.0M (0.6%) under projections due to higher than expected use of gift and grant funds in Q4, and slowdown of hiring across various employee categories
- Service & supplies costs came in \$1.4M (1.0%) under projections primarily due to lower than expected natural gas costs
- Student Aid costs came in \$0.5M (10.6%) under projections due to utilization of gift funds
- Net transfers came in on target (102.3% of Q3 forecast)
- Capital expenditures came in \$0.6M (12.9%) under projections due to lower than expected departmental expenditures
- Projected final E&G fund balance, including forecast accounting adjustments, is \$119.7 million (9.1 weeks of operating expenses) vs Q3 projection of \$115.4 million (8.7 weeks of operating expenses)

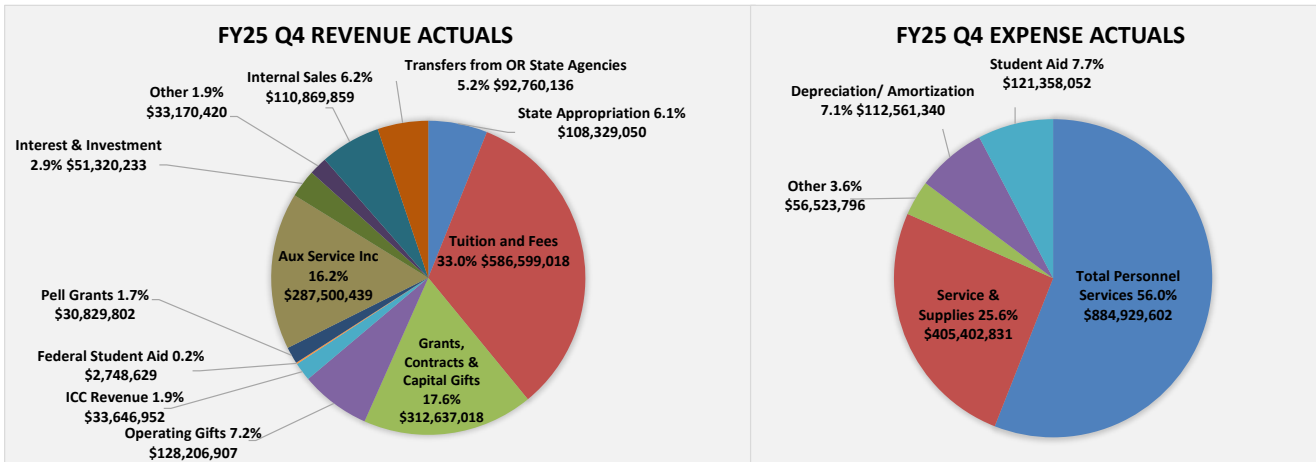
Education and General Fund Qtr4 - Final Figures

Category	FY25 Q3 Projection	FY25 YE Actuals	FY25 Actuals vs Q3 Proj.	Notes
State Appropriation	\$106,516,200	\$106,501,245	100.0%	• On track with projections
Tuition and Fees	\$529,000,000	\$529,146,719	100.0%	• On track with projections
ICC Revenue	\$33,300,000	\$33,646,952	101.0%	• On track with projections
Interest and Investment	\$11,200,000	\$11,689,823	104.4%	• Slightly over
Personnel Services	\$546,000,000	\$542,993,257	99.4%	• Higher than expected use of gift and grant funds in Q4, and slowdown of hiring across various employee categories
Service & Supplies	\$145,500,000	\$144,076,497	99.0%	• Primarily due to lower than expected natural gas costs
Student Aid	\$5,000,000	\$4,469,995	89.4%	• Utilization of gift funds
Transfers	\$16,000,000	\$16,375,860	102.3%	• On track with projections
Capital Expenditures	-\$5,000,000	-\$4,355,151	87.1%	• Lower than expected departmental expenditures

Education & General Funds - Total Dollars



All Funds - Total Dollars



Student Aid Expense does not include \$89.8M of fee remissions awarded to students. Remissions are booked as negative revenue.

Capital Expenditures not included

FY24 Actuals Quarter 4 Report

All Funds except Agency and Clearing
Designated Ops
and Service

	Education and General	Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank	Total from Operations	Year-End Reporting Adj.**	Total
State Appropriation	\$ 98,150,476	\$ 1,158,297	\$ 589,167	\$ 80,341	\$ -	\$ -	\$ -	\$ -	\$ 99,978,281		
Tuition and Fees	\$ 504,282,309	\$ 1,688,015	\$ 49,678,188	\$ -	\$ -	\$ -	\$ -	\$ 3,306,858	\$ 558,955,371		
Gifts Grants & Contracts	\$ 182,563	\$ 5,582,784	\$ 5,565	\$ 168,261,024	\$ 155,481,183	\$ -	\$ 112,301,349	\$ -	\$ 441,814,467		
ICC Revenue	\$ 31,714,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,714,638		
Federal Student Aid	\$ -	\$ -	\$ -	\$ 26,565,170	\$ -	\$ -	\$ -	\$ -	\$ 26,565,170		
Interest and Investment	\$ 11,369,106	\$ 11,747,025	\$ 682,329	\$ -	\$ -	\$ 102,384	\$ 988,415	\$ 27,220,947	\$ 52,110,206		
Internal Sales	\$ 1,539,540	\$ 63,008,830	\$ 14,504,385	\$ -	\$ -	\$ -	\$ -	\$ 47,882,953	\$ 126,935,708		
Sales & Services	\$ 4,586,514	\$ 12,141,570	\$ 217,709,424	\$ 334,528	\$ 735	\$ -	\$ 18,262	\$ -	\$ 234,791,033		
Other Revenues	\$ 3,247,164	\$ 1,011,900	\$ 7,071,297	\$ -	\$ -	\$ -	\$ 20,654	\$ -	\$ 11,351,015		
Transfers From Ore State Agencies	\$ -	\$ -	\$ -	\$ 21,338,210	\$ -	\$ -	\$ 35,249,799	\$ -	\$ 56,588,009		
Total Revenue	\$ 655,072,310	\$ 96,338,421	\$ 290,240,355	\$ 216,579,272	\$ 155,481,918	\$ 102,384	\$ 148,578,479	\$ 78,410,759	\$ 1,640,803,897		
Total Personnel Services	\$ 511,833,981	\$ 46,029,638	\$ 133,989,360	\$ 90,233,613	\$ 56,751,930	\$ -	\$ -	\$ 393,576	\$ 839,232,099		
Service & Supplies	\$ 137,746,628	\$ 23,003,063	\$ 115,836,883	\$ 38,216,509	\$ 32,432,955	\$ 2,518	\$ 18,503,210	\$ 31,624,013	\$ 397,365,777		
Merchandise-Resale/Redistribution	\$ 3,358	\$ 17,341,959	\$ 18,464,811	\$ -	\$ 776	\$ -	\$ -	\$ -	\$ 35,810,904		
Internal Sales Reimbursements	\$ (23,214,489)	\$ (17,467)	\$ (1,818,661)	\$ (35,000)	\$ 863	\$ -	\$ (691,121)	\$ -	\$ (25,775,875)		
Indirect Costs	\$ 1,754	\$ 3,148,475	\$ 10,943,534	\$ 31,871,693	\$ -	\$ -	\$ -	\$ -	\$ 45,965,455		
Depreciation/Amortization Expense	\$ -	\$ 4,333,301	\$ 52,529,843	\$ -	\$ -	\$ -	\$ 49,206,235	\$ -	\$ 106,069,379		
Student Aid	\$ 5,159,648	\$ 2,302,084	\$ 6,564,372	\$ 53,706,628	\$ 40,496,624	\$ 10,729	\$ -	\$ -	\$ 108,240,085		
Total General Expense	\$ 119,696,899	\$ 50,111,415	\$ 202,520,781	\$ 123,759,829	\$ 72,931,217	\$ 13,247	\$ 67,018,323	\$ 31,624,013	\$ 667,675,724		
Net Transfers Out/(In)	\$ 13,964,969	\$ 3,413,264	\$ (5,834,310)	\$ 305,762	\$ 8,707,832	\$ -	\$ (56,291,709)	\$ 35,734,191	\$ -		
Total Expense	\$ 645,495,849	\$ 99,554,317	\$ 330,675,832	\$ 214,299,205	\$ 138,390,979	\$ 13,247	\$ 10,726,615	\$ 67,751,780	\$ 1,506,907,823		
Net before CapEx	\$ 9,576,461	\$ (3,215,896)	\$ (40,435,477)	\$ 2,280,068	\$ 17,090,939	\$ 89,137	\$ 137,851,864	\$ 10,658,979	\$ 133,896,074		
Beginning Fund Balance	\$ 113,284,907	\$ 61,884,951	\$ 564,791,689	\$ (2,084,174)	\$ 32,525,297	\$ 5,696,170	\$ 978,669,702	\$ 76,606,158	\$ 1,831,374,699		
Capital Expenditures	\$ (4,469,209)	\$ (244,421)	\$ 120,617	\$ (1,922,251)	\$ (2,118,589)	\$ -	\$ (186,673,480)	\$ -	\$ (195,307,333)		
Net (from above)	\$ 9,576,461	\$ (3,215,896)	\$ (40,435,477)	\$ 2,280,068	\$ 17,090,939	\$ 89,137	\$ 137,851,864	\$ 10,658,979	\$ 133,896,074		
Fund Additions/Deductions*	\$ (8,749)	\$ (2,259,222)	\$ 22,783,910	\$ -	\$ -	\$ -	\$ 167,754,790	\$ 9,007,499	\$ 197,278,228	\$ (259,872,105)	
Ending Fund Balance	\$ 118,383,409	\$ 56,165,411	\$ 547,260,739	\$ (1,726,357)	\$ 47,497,647	\$ 5,785,306	\$ 1,097,602,876	\$ 96,272,637	\$ 1,967,241,669	\$ (259,872,105)	\$ 1,707,369,564
Year-End Accounting Entries	\$ (2,160,170)	\$ (279,441)	\$ (5,799,102)	\$ (263,411)	\$ (116,749)	\$ -	\$ 5,145,783	\$ (1,532,924)	\$ (5,006,012)		\$ (5,006,012)
Adjusted Ending Fund Balance	\$ 116,223,240	\$ 55,885,970	\$ 541,461,637	\$ (1,989,768)	\$ 47,380,898	\$ 5,785,306	\$ 1,102,748,659	\$ 94,739,713	\$ 1,962,235,657	\$ (259,872,105)	\$ 1,702,363,552
Net Capital Assets	\$ -	\$ 21,341,926	\$ 513,805,617	\$ -	\$ -	\$ -	\$ 939,559,889	\$ (50,997,229)	\$ 1,423,710,203	\$ -	\$ 1,423,710,203
Other Restricted Net Assets	\$ -	\$ -	\$ -	\$ (1,989,768)	\$ 47,380,898	\$ 5,785,306	\$ 112,946,119	\$ 20,907,083	\$ 185,029,638	\$ (725,537)	\$ 184,304,101
Unrestricted Net Assets	\$ 116,223,240	\$ 34,544,044	\$ 27,656,021	\$ -	\$ -	\$ -	\$ 50,242,651	\$ 124,829,860	\$ 353,495,815	\$ (259,146,568)	\$ 94,349,247
Total Net Assets	\$ 116,223,240	\$ 55,885,970	\$ 541,461,637	\$ (1,989,768)	\$ 47,380,898	\$ 5,785,306	\$ 1,102,748,659	\$ 94,739,713	\$ 1,962,235,657	\$ (259,872,105)	\$ 1,702,363,552

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Reporting Adjustments includes items such as Pension Liability (GASB68), OPEB Liability (GASB75), SLGRP Pool Liability, and Agency/Fiduciary Funds

FY25 Initial Projection

All Funds except Agency and Clearing

	Education and		Designated Ops and Service		Restricted Gift		Other Funds		Plant Funds	Internal Bank	Total
	General	Center	Auxiliaries	Grant Funds	Funds						
State Appropriation	\$ 104,400,000	\$ 1,145,200	\$ 500,000	\$ 81,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,126,200
Tuition and Fees	\$ 538,000,000	\$ 1,900,000	\$ 53,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,400,000	\$ -	\$ 596,500,000
Gifts Grants & Contracts	\$ 200,000	\$ 5,200,000	\$ -	\$ 184,000,000	\$ 140,000,000	\$ -	\$ -	\$ 137,500,000	\$ -	\$ -	\$ 466,900,000
ICC Revenue	\$ 33,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,300,000
Federal Student Aid	\$ -	\$ -	\$ -	\$ 26,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,600,000
Interest and Investment	\$ 11,200,000	\$ 11,000,000	\$ 200,000	\$ -	\$ -	\$ 100,000	\$ -	\$ 1,000,000	\$ 12,500,000	\$ -	\$ 36,000,000
Internal Sales	\$ 2,000,000	\$ 65,000,000	\$ 12,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,200,000	\$ -	\$ 123,600,000
Sales & Services	\$ 5,000,000	\$ 12,000,000	\$ 242,500,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 259,700,000
Other Revenues	\$ 2,000,000	\$ 1,400,000	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,600,000
Transfers From Ore State Agencies	\$ -	\$ -	\$ -	\$ 23,000,000	\$ -	\$ -	\$ -	\$ 68,500,000	\$ -	\$ -	\$ 91,500,000
Total Revenue	\$ 696,100,000	\$ 97,645,200	\$ 312,000,000	\$ 233,881,000	\$ 140,000,000	\$ 100,000	\$ 207,000,000	\$ 60,100,000	\$ 1,746,826,200		
Total Personnel Services	\$ 537,000,000	\$ 48,775,000	\$ 135,900,000	\$ 96,000,000	\$ 60,200,000	\$ -	\$ -	\$ 460,000	\$ 877,485,000		
Service & Supplies	\$ 143,000,000	\$ 21,500,000	\$ 119,830,000	\$ 44,242,500	\$ 43,000,000	\$ 5,000	\$ 20,500,000	\$ 30,500,000	\$ -	\$ -	\$ 422,577,500
Merchandise-Resale/Redistribution	\$ 10,000	\$ 18,000,000	\$ 19,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,010,000
Internal Sales Reimbursements	\$ (25,000,000)	\$ (50,000)	\$ (1,500,000)	\$ -	\$ -	\$ -	\$ (1,000,000)	\$ -	\$ -	\$ -	\$ (27,550,000)
Indirect Costs	\$ 10,000	\$ 3,000,000	\$ 12,000,000	\$ 33,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,310,000
Depreciation/Amortization Expense	\$ -	\$ 4,500,000	\$ 59,000,000	\$ -	\$ -	\$ -	\$ 55,830,000	\$ -	\$ -	\$ -	\$ 119,330,000
Student Aid	\$ 7,000,000	\$ 2,500,000	\$ 12,000,000	\$ 56,000,000	\$ 40,000,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 117,515,000
Total General Expense	\$ 125,020,000	\$ 49,450,000	\$ 220,330,000	\$ 133,542,500	\$ 83,000,000	\$ 20,000	\$ 75,330,000	\$ 30,500,000	\$ 717,192,500		
Net Transfers Out(In)	\$ 14,000,000	\$ 1,500,000	\$ (5,700,000)	\$ 750,000	\$ 8,000,000	\$ -	\$ (43,550,000)	\$ 25,000,000	\$ -		
Total Expense	\$ 676,020,000	\$ 99,725,000	\$ 350,530,000	\$ 230,292,500	\$ 151,200,000	\$ 20,000	\$ 31,780,000	\$ 55,960,000	\$ 1,594,677,500		
Net before CapEx	\$ 20,080,000	\$ (2,079,800)	\$ (38,530,000)	\$ 3,588,500	\$ (11,200,000)	\$ 80,000	\$ 175,220,000	\$ 4,140,000	\$ 152,148,700		
Beginning Fund Balance	\$ 116,223,240	\$ 55,885,970	\$ 541,461,637	\$ (1,989,768)	\$ 47,380,898	\$ 5,785,306	\$ 1,102,748,659	\$ 94,739,713	\$ 1,962,235,657		
Capital Expenditures	\$ (5,000,000)	\$ (150,000)	\$ (200,000)	\$ (2,000,000)	\$ (3,000,000)	\$ -	\$ (297,500,000)	\$ -	\$ (307,850,000)		
Net (from above)	\$ 20,080,000	\$ (2,079,800)	\$ (38,530,000)	\$ 3,588,500	\$ (11,200,000)	\$ 80,000	\$ 175,220,000	\$ 4,140,000	\$ 151,298,700		
Fund Additions/Deductions*		\$ 4,700,000	\$ 6,400,000				\$ 279,400,000		\$ 290,500,000		
Ending Fund Balance	\$ 131,303,240	\$ 58,356,170	\$ 509,131,637	\$ (401,268)	\$ 33,180,898	\$ 5,865,306	\$ 1,259,868,659	\$ 98,879,713	\$ 2,096,184,356		
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Reporting Adjustments includes items such as Pension Liability (GASB68), OPEB Liability (GASB75), SLGRP Pool Liability, and Agency/Fiduciary Funds

Notes:

- In the Internal Bank Funds, Unrestricted Net Assets include primarily unrealized and realized gains in the investment portfolio, unspent bond proceeds, and funds collected to meet obligations of the Student Building Fee debt pool and other long-term obligations. This number will grow increasingly positive as the principal payment dates on UO revenue bonds get closer.

FY25 Actuals Q4	All Funds except Agency and Clearing									
	Education and		Designated Ops		Restricted Gift					
	General	Center	Auxiliaries	Grant Funds	Funds	Other Funds	Plant Funds	Internal Bank	Total	
State Appropriation	\$ 106,501,245	\$ 1,158,297	\$ 589,167	\$ 80,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 108,329,050
Tuition and Fees	\$ 529,146,719	\$ 1,691,833	\$ 52,364,003	\$ -	\$ -	\$ -	\$ -	\$ 3,396,463	\$ -	\$ 586,599,018
Gifts Grants & Contracts	\$ 185,061	\$ 3,102,977	\$ -	\$ 178,246,973	\$ 128,206,907	\$ -	\$ 131,102,007	\$ -	\$ -	\$ 440,843,926
ICC Revenue	\$ 33,646,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,646,952
Federal Student Aid	\$ -	\$ -	\$ -	\$ 33,578,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,578,431
Interest and Investment	\$ 11,689,823	\$ 12,332,818	\$ 859,247	\$ 4,508	\$ -	\$ 100,163	\$ 1,067,054	\$ 25,266,620	\$ -	\$ 51,320,233
Internal Sales	\$ 1,718,318	\$ 64,730,344	\$ 14,974,739	\$ 290	\$ -	\$ -	\$ -	\$ 44,420,907	\$ -	\$ 125,844,598
Sales & Services	\$ 5,411,576	\$ 13,353,853	\$ 263,510,356	\$ 348,311	\$ -	\$ -	\$ 33	\$ -	\$ -	\$ 282,624,129
Other Revenues	\$ 3,299,331	\$ 1,828,866	\$ 9,015,344	\$ -	\$ -	\$ -	\$ 8,928,447	\$ 3	\$ -	\$ 23,071,992
Transfers From OR State Agencies	\$ -	\$ -	\$ -	\$ 23,021,076	\$ -	\$ -	\$ 69,739,060	\$ -	\$ -	\$ 92,760,136
Total Revenue	\$ 691,599,025	\$ 98,198,989	\$ 341,312,856	\$ 235,279,930	\$ 128,206,907	\$ 100,163	\$ 210,836,602	\$ 73,083,993	\$ -	\$ 1,778,618,465
Total Personnel Services	\$ 542,993,257	\$ 47,698,868	\$ 142,717,483	\$ 93,984,840	\$ 57,084,504	\$ -	\$ -	\$ 450,649	\$ -	\$ 884,929,602
Service & Supplies	\$ 144,076,497	\$ 21,873,690	\$ 128,301,861	\$ 37,801,101	\$ 33,173,357	\$ 10,590	\$ 11,248,310	\$ 28,917,424	\$ -	\$ 405,402,831
Merchandise-Resale/Redistribution	\$ 8,667	\$ 18,798,459	\$ 18,697,544	\$ 41,880	\$ 160	\$ -	\$ -	\$ -	\$ -	\$ 37,546,711
Internal Sales Reimbursements	\$ (26,151,808)	\$ (37,500)	\$ (2,308,487)	\$ (38,021)	\$ (160)	\$ -	\$ (2,001,060)	\$ -	\$ -	\$ (30,537,036)
Indirect Costs	\$ 1,732	\$ 3,096,391	\$ 12,610,196	\$ 33,805,802	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,514,121
Depreciation/Amortization Expense	\$ -	\$ 4,468,302	\$ 52,935,576	\$ -	\$ -	\$ -	\$ 55,157,462	\$ -	\$ -	\$ 112,561,340
Student Aid	\$ 4,469,995	\$ 181,809	\$ 6,849,707	\$ 64,918,235	\$ 44,912,056	\$ 24,650	\$ -	\$ 1,600	\$ -	\$ 121,358,052
Total General Expense	\$ 122,405,082	\$ 48,381,152	\$ 217,086,398	\$ 136,528,998	\$ 78,085,414	\$ 35,240	\$ 64,404,711	\$ 28,919,024	\$ -	\$ 695,846,018
Net Transfers Out/(In)	\$ 16,375,860	\$ 3,027,724	\$ (3,161,953)	\$ 1,900,993	\$ 6,883,279	\$ 324,651	\$ (30,035,486)	\$ 4,684,931	\$ -	\$ -
Total Expense	\$ 681,774,200	\$ 99,107,744	\$ 356,641,928	\$ 232,414,830	\$ 142,053,197	\$ 359,891	\$ 34,369,226	\$ 34,054,604	\$ -	\$ 1,580,775,620
Net before CapEx	\$ 9,824,825	\$ (908,755)	\$ (15,329,072)	\$ 2,865,100	\$ (13,846,289)	\$ (259,728)	\$ 176,467,376	\$ 39,029,389	\$ -	\$ 197,842,845
Beginning Fund Balance	\$ 116,223,240	\$ 55,885,970	\$ 541,461,637	\$ (1,989,768)	\$ 47,380,898	\$ 5,785,306	\$ 1,102,748,659	\$ 94,739,713	\$ -	\$ 1,962,235,657
Capital Expenditures	\$ (4,355,151)	\$ (93,918)	\$ (478,235)	\$ (2,840,318)	\$ (1,819,946)	\$ -	\$ (253,613,436)	\$ -	\$ -	\$ (263,201,003)
Net (from above)	\$ 9,824,825	\$ (908,755)	\$ (15,329,072)	\$ 2,865,100	\$ (13,846,289)	\$ (259,728)	\$ 176,467,376	\$ 39,029,389	\$ -	\$ 197,842,845
Fund Additions/Deductions*	\$ (64,281)	\$ 2,186,877	\$ 11,110,848	\$ -	\$ -	\$ -	\$ 251,717,483	\$ 599,357	\$ -	\$ 265,550,284
Ending Fund Balance	\$ 121,628,633	\$ 57,070,175	\$ 536,765,179	\$ (1,964,986)	\$ 31,714,663	\$ 5,525,578	\$ 1,277,320,082	\$ 134,368,459	\$ -	\$ 2,162,427,782
Year-End Accounting Entries **	\$ (1,904,634)	\$ (153,957)	\$ (456,699)	\$ (246,730)	\$ (106,209)	\$ -	\$ -	\$ (2,190)	\$ -	\$ (2,870,419)
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Reporting Adjustments includes items such as Pension Liability (GASB68), OPEB Liability (GASB75), SLGRP Pool Liability, and Agency/Fiduciary Funds

Notes:

- In the Internal Bank Funds, Unrestricted Net Assets include primarily unrealized and realized gains in the investment portfolio, unspent bond proceeds, and funds collected to meet obligations of the Student Building Fee debt pool and other long-term obligations. This number will grow increasingly positive as the principal payment dates on UO revenue bonds get closer.

FY25 Actuals Q4

Education and General

					FY25 Q4 inc/(dec) from FY24
	FY25 Q3 Projection	FY25 Actual Q4	FY25 Q4 Actual as % of Proj.	FY24 Actual Q4	Q4
State Appropriation	\$ 106,516,200	\$ 106,501,245	100.0%	\$ 98,150,476	8.5%
Tuition and Fees	\$ 529,000,000	\$ 529,146,719	100.0%	\$ 504,282,309	4.9%
Gifts Grants & Contracts	\$ 200,000	\$ 185,061	92.5%	\$ 182,563	1.4%
ICC Revenue	\$ 33,300,000	\$ 33,646,952	101.0%	\$ 31,781,995	5.9%
Federal Student Aid	\$ -	\$ -	-	\$ -	-
Interest and Investment	\$ 11,200,000	\$ 11,689,823	104.4%	\$ 11,369,106	2.8%
Internal Sales	\$ 2,000,000	\$ 1,718,318	85.9%	\$ 1,539,540	11.6%
Sales & Services	\$ 5,500,000	\$ 5,411,576	98.4%	\$ 4,586,514	18.0%
Other Revenues	\$ 3,000,000	\$ 3,299,331	110.0%	\$ 3,247,164	1.6%
Transfers From OR State Agencies	\$ -	\$ -	-	\$ -	-
Total Revenue	\$ 690,716,200	\$ 691,599,025	100.1%	\$ 655,139,667	5.6%
Total Personnel Services	\$ 546,000,000	\$ 542,993,257	99.4%	\$ 511,833,981	6.1%
Service & Supplies	\$ 145,500,000	\$ 144,076,497	99.0%	\$ 137,945,642	4.4%
Merchandise-Resale/Redistribution	\$ 10,000	\$ 8,667	86.7%	\$ 3,358	158.1%
Internal Sales Reimbursements	\$ (26,000,000)	\$ (26,151,808)	100.6%	\$ (23,226,655)	12.6%
Indirect Costs	\$ 10,000	\$ 1,732	17.3%	\$ 1,754	-1.3%
Depreciation/Amortization Expense	\$ -	\$ -	-	\$ -	-
Student Aid	\$ 5,000,000	\$ 4,469,995	89.4%	\$ 5,159,648	-13.4%
Total General Expense	\$ 124,520,000	\$ 122,405,082	98.3%	\$ 119,883,747	2.1%
Net Transfers Out(In)	\$ 16,000,000	\$ 16,375,860	102.3%	\$ 13,964,969	17.3%
Total Expense	\$ 686,520,000	\$ 681,774,200	99.3%	\$ 645,682,697	5.6%
Net before CapEx	\$ 4,196,200	\$ 9,824,825	234.1%	\$ 9,456,969	3.9%
Beginning Fund Balance	\$ 116,223,240	\$ 116,223,240	100.0%	\$ 113,284,907	2.6%
Capital Expenditures	\$ (5,000,000)	\$ (4,355,151)	87.1%	\$ (4,469,209)	-2.6%
Net (from above)	\$ 4,196,200	\$ 9,824,825	234.1%	\$ 9,456,969	3.9%
Fund Additions/Deductions*	\$ -	\$ (64,281)	-	\$ (8,749)	634.7%
Ending Fund Balance	\$ 115,419,440	\$ 121,628,633	105.4%	\$ 118,263,918	2.8%
Year-End Accounting Entries **	TBD	\$ (1,904,634)		\$ (2,040,678)	-6.7%
Adjusted Ending Fund Balance	TBD	\$ 119,723,999		\$ 116,223,240	3.0%
Net Capital Assets	TBD	TBD		\$ -	TBD
Other Restricted Net Assets	TBD	TBD		\$ -	TBD
Unrestricted Net Assets	TBD	TBD		\$ 116,223,240	TBD
Total Net Assets	TBD	TBD		\$ 116,223,240	TBD

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting Entries are primarily the annual adjustment for Compensated Absence Liability, in the E&G fund

FY25 Education and General Fund - Year in Review

	FY25 Initial Projection	FY25 Updated Projection Q1	FY25 Updated Projection Q2	FY25 Updated Projection Q3	FY25 Actual Q4	FY25 Full Year Actual as % of Initial Projection
State Appropriation	\$ 104,400,000	\$ 105,564,964	\$ 106,516,200	\$ 106,516,200	\$ 106,501,245	102.0%
Tuition and Fees	\$ 538,000,000	\$ 528,000,000	\$ 529,000,000	\$ 529,000,000	\$ 529,146,719	98.4%
Gifts Grants & Contracts	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 185,061	92.5%
ICC Revenue	\$ 33,300,000	\$ 33,300,000	\$ 33,300,000	\$ 33,300,000	\$ 33,646,952	101.0%
Federal Student Aid	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest and Investment	\$ 11,200,000	\$ 11,200,000	\$ 11,200,000	\$ 11,200,000	\$ 11,689,823	104.4%
Internal Sales	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 1,718,318	85.9%
Sales & Services	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,500,000	\$ 5,411,576	108.2%
Other Revenues	\$ 2,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,299,331	165.0%
Transfers From Ore State Agencies	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total Revenue	\$ 696,100,000	\$ 688,264,964	\$ 690,216,200	\$ 690,716,200	\$ 691,599,025	99.4%
Total Personnel Services	\$ 537,000,000	\$ 548,000,000	\$ 548,000,000	\$ 546,000,000	\$ 542,993,257	101.1%
Service & Supplies	\$ 143,000,000	\$ 143,000,000	\$ 144,500,000	\$ 145,500,000	\$ 144,076,497	100.8%
Merchandise-Resale/Redistribution	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 8,667	86.7%
Internal Sales Reimbursements	\$ (25,000,000)	\$ (25,000,000)	\$ (26,000,000)	\$ (26,000,000)	\$ (26,151,808)	104.6%
Indirect Costs	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 1,732	17.3%
Depreciation/Amortization Expense	\$ -	\$ -	\$ -	\$ -	\$ -	-
Student Aid	\$ 7,000,000	\$ 5,500,000	\$ 5,500,000	\$ 5,000,000	\$ 4,469,995	63.9%
Total General Expense	\$ 125,020,000	\$ 123,520,000	\$ 124,020,000	\$ 124,520,000	\$ 122,405,082	97.9%
Net Transfers Out(In)*	\$ 14,000,000	\$ 14,000,000	\$ 16,000,000	\$ 16,000,000	\$ 16,375,860	117.0%
Total Expense	\$ 676,020,000	\$ 685,520,000	\$ 688,020,000	\$ 686,520,000	\$ 681,774,200	100.9%
Net before CapEx	\$ 20,080,000	\$ 2,744,964	\$ 2,196,200	\$ 4,196,200	\$ 9,824,825	48.9%
Beginning Fund Balance	\$ 116,223,240	\$ 116,223,240	\$ 116,223,240	\$ 116,223,240	\$ 116,223,240	100.0%
Capital Expenditures**	\$ (5,000,000)	\$ (5,000,000)	\$ (5,000,000)	\$ (5,000,000)	\$ (4,355,151)	87.1%
Net (from above)	\$ 20,080,000	\$ 2,744,964	\$ 2,196,200	\$ 4,196,200	\$ 9,824,825	48.9%
Fund Additions/Deductions	\$ -	\$ -	\$ -	\$ -	\$ (64,281)	-
Ending Fund Balance	\$ 131,303,240	\$ 113,968,204	\$ 113,419,440	\$ 115,419,440	\$ 121,628,633	92.6%
Year-End Accounting Entries ***	TBD	TBD	TBD	TBD	\$ (1,904,634)	
Adjusted Ending Fund Balance	TBD	TBD	TBD	TBD	\$ 119,723,999	
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	
Total Net Assets	TBD	TBD	TBD	TBD	TBD	

* - Net Transfers include transfers to Plant funds for capital construction projects and transfers to other funds for support

** - Capital Expenditures includes IS/Research computer servers and networks, library collections, vehicles and general equipment

** - Year-End Accounting Entries are primarily the annual adjustment for Compensated Absence Liability, in the E&G fund



UNIVERSITY OF OREGON

FY25 Q4 Financial Update

September 2025

Board of Trustees of the University of Oregon

Agenda

- Q4 E&G Fund Key Takeaways
- Q4 Financial Figures
- E&G Fund Year in Review

E&G Fund FY2025 Q4 – Key Takeaways

- Largest revenue streams, Tuition and State Appropriation, came in on target (100.0% of Q3 forecast)
- Miscellaneous revenue categories up \$0.8M (1.4%) due to ICC Revenue and Interest and Investment
- Personnel services costs came in \$3.0M (0.6%) under projections due to higher than expected use of gift and grant funds in Q4, and slowdown of hiring across various employee categories
- Service & Supplies costs came in \$1.4M (1.0%) under projections primarily due to lower than expected natural gas costs
- Student Aid costs came in \$0.5M (10.6%) under projections due to utilization of gift funds
- Net transfers came in on target (102.3% of Q3 forecast)
- Capital expenditures came in \$0.6M (12.9%) under projections due to lower than expected departmental expenditures
- Projected final E&G fund balance, including forecast accounting adjustments, is \$119.7 million (9.1 weeks of operating expenses) vs Q3 projection of \$115.4 million (8.7 weeks of operating expenses)

FY25 Education and General Fund

	FY25 Q3 Projection	FY25 Actual Q4	FY25 Q4 Actual as % of Proj.	FY24 Actual Q4	FY25 Q4 inc/(dec) from FY24 Q4
State Appropriation	\$106,516,200	\$106,501,245	100.0%	\$98,150,476	8.5%
Tuition and Fees	\$529,000,000	\$529,146,719	100.0%	\$504,282,309	4.9%
Gifts Grants & Contracts	\$200,000	\$185,061	92.5%	\$182,563	1.4%
ICC Revenue	\$33,300,000	\$33,646,952	101.0%	\$31,781,995	5.9%
Federal Student Aid	\$0	\$0	-	\$0	-
Interest and Investment	\$11,200,000	\$11,689,823	104.4%	\$11,369,106	2.8%
Other Revenues	\$10,500,000	\$10,429,225	99.3%	\$9,373,218	11.3%
Total Revenue	\$690,716,200	\$691,599,025	100.1%	\$655,139,667	5.6%
Total Personnel Services	\$546,000,000	\$542,993,257	99.4%	\$511,833,981	6.1%
Service, Supplies and Other	\$119,520,000	\$117,935,087	98.7%	\$114,724,099	2.8%
Student Aid	\$5,000,000	\$4,469,995	89.4%	\$5,159,648	-13.4%
Total General Expense	\$124,520,000	\$122,405,082	98.3%	\$119,883,747	2.1%
Net Transfers Out(In)	\$16,000,000	\$16,375,860	102.3%	\$13,964,969	17.3%
Total Expense	\$686,520,000	\$681,774,200	99.3%	\$645,682,697	5.6%
Net before CapEx	\$4,196,200	\$9,824,825	234.1%	\$9,456,969	3.9%
Beginning Fund Balance	\$116,223,240	\$116,223,240	100.0%	\$113,284,907	2.6%
Capital Expenditures	-\$5,000,000	-\$4,355,151	87.1%	-\$4,469,209	-2.6%
Net (from above)	\$4,196,200	\$9,824,825	234.1%	\$9,456,969	3.9%
Fund Additions/Deductions*	\$0	-\$64,281	-	-\$8,749	634.7%
Ending Fund Balance	\$115,419,440	\$121,628,633	105.4%	\$118,263,918	2.8%
Year-End Accounting Entries **	TBD	-\$1,904,634		-\$2,040,678	-6.7%
Adjusted Ending Fund Balance	TBD	\$119,723,999		\$116,223,240	3.0%
Net Capital Assets	TBD	TBD		\$0	TBD
Other Restricted Net Assets	TBD	TBD		\$0	TBD
Unrestricted Net Assets	TBD	TBD		\$116,223,240	TBD
Total Net Assets	TBD	TBD		\$116,223,240	TBD

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting Entries are primarily the annual adjustment for Compensated Absence Liability, in the E&G fund

FY25 Education and General Fund – Year in Review

	FY25 Initial Projection	FY25 Updated Projection Q1	FY25 Updated Projection Q2	FY25 Updated Projection Q3	FY25 Actual Q4	FY25 Full Year Actual as % of Initial Projection
State Appropriation	\$104,400,000	\$105,564,964	\$106,516,200	\$106,516,200	\$106,501,245	102.0%
Tuition and Fees	\$538,000,000	\$528,000,000	\$529,000,000	\$529,000,000	\$529,146,719	98.4%
Gifts Grants & Contracts	\$200,000	\$200,000	\$200,000	\$200,000	\$185,061	92.5%
ICC Revenue	\$33,300,000	\$33,300,000	\$33,300,000	\$33,300,000	\$33,646,952	101.0%
Federal Student Aid	\$0	\$0	\$0	\$0	\$0	-
Interest and Investment	\$11,200,000	\$11,200,000	\$11,200,000	\$11,200,000	\$11,689,823	104.4%
Other Revenues	\$9,000,000	\$10,000,000	\$10,000,000	\$10,500,000	\$10,429,225	115.9%
Total Revenue	\$696,100,000	\$688,264,964	\$690,216,200	\$690,716,200	\$691,599,025	99.4%
Total Personnel Services	\$537,000,000	\$548,000,000	\$548,000,000	\$546,000,000	\$543,000,000	101.1%
Service, Supplies and Other	\$118,020,000	\$118,020,000	\$118,520,000	\$119,520,000	\$117,935,087	99.9%
Student Aid	\$7,000,000	\$5,500,000	\$5,500,000	\$5,000,000	\$4,469,995	63.9%
Total General Expense	\$125,020,000	\$123,520,000	\$124,020,000	\$124,520,000	\$122,405,082	97.9%
Net Transfers Out(In)	\$14,000,000	\$14,000,000	\$16,000,000	\$16,000,000	\$16,375,860	117.0%
Total Expense	\$676,020,000	\$685,520,000	\$688,020,000	\$686,520,000	\$681,780,942	100.9%
Net before CapEx	\$20,080,000	\$2,744,964	\$2,196,200	\$4,196,200	\$9,818,082	48.9%
Beginning Fund Balance	\$116,223,240	\$116,223,240	\$116,223,240	\$116,223,240	\$116,223,240	100.0%
Capital Expenditures	-\$5,000,000	-\$5,000,000	-\$5,000,000	-\$5,000,000	-\$4,355,151	87.1%
Net (from above)	\$20,080,000	\$2,744,964	\$2,196,200	\$4,196,200	\$9,818,082	48.9%
Fund Additions/Deductions*	\$0	\$0	\$0	\$0	-\$64,281	-
Ending Fund Balance	\$131,303,240	\$113,968,204	\$113,419,440	\$115,419,440	\$121,621,890	92.6%
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	-\$1,904,634	
Adjusted Ending Fund Balance	TBD	TBD	TBD	TBD	\$119,717,257	
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	
Total Net Assets	TBD	TBD	TBD	TBD	TBD	

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting Entries are primarily the annual adjustment for Compensated Absence Liability, in the E&G fund

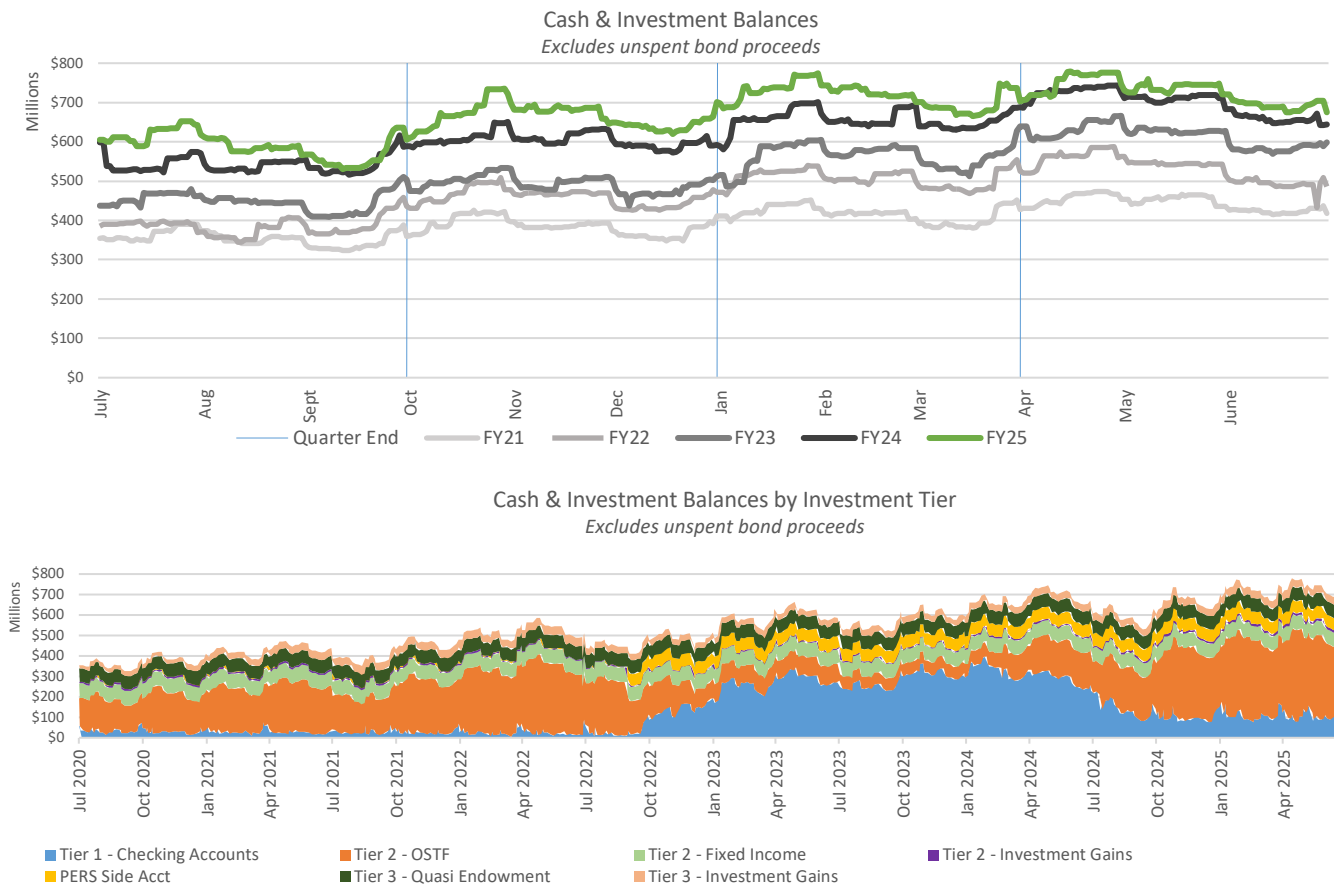
Agenda Item 5b

5. Financial Foundation for the UO

b. Quarterly Treasury Report



Cash & Investment Pool

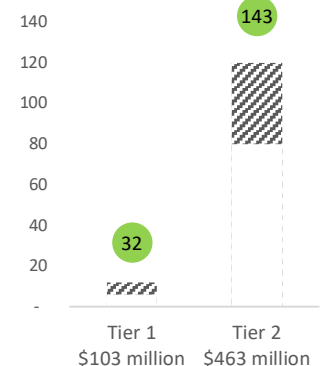


- The cash & investment pool averaged \$728 million during Q4 FY25, excluding bond proceeds. Average balances for the quarter, excluding bond proceeds, were approximately \$29 million higher than the same quarter in FY24. Some of the primary factors contributing to the quarter's increase in average cash balances are:

- Grants cash deficit decreased \$11 million due to expedited reimbursements
- Investment gains up \$24 million due to continued elevated rates
- Auxiliaries up \$18 million
- Plant funds down \$32 million due to project expenditures

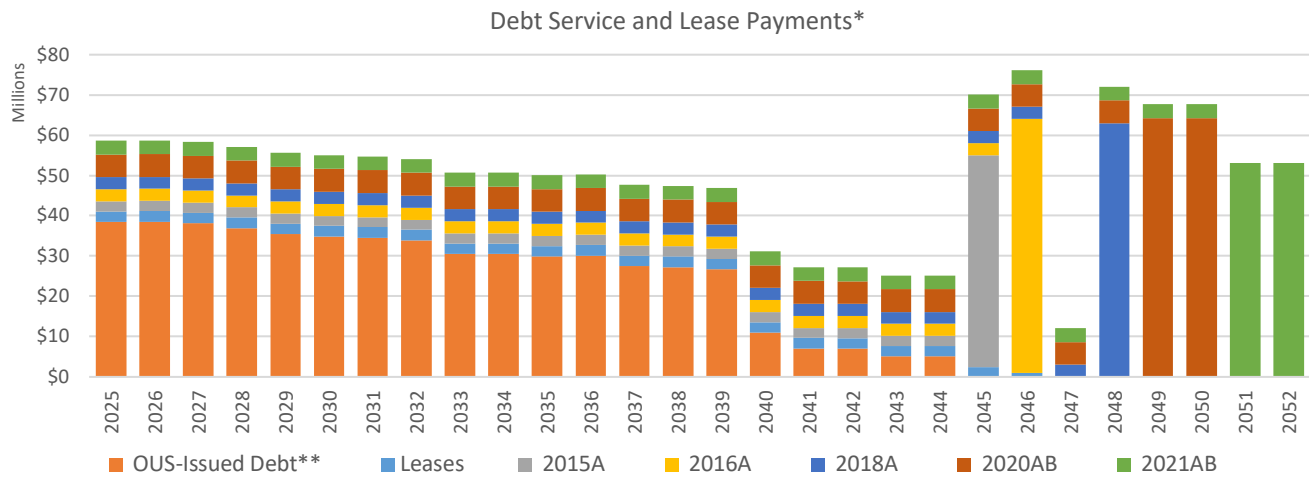
- Cash and investments are expected to stabilize or fall modestly in FY26 compared to FY25 due to budget constraints.
- As of 6/30/25, there was approximately \$21 million in unspent bond proceeds (average \$22 million for the quarter), excluded from the charts above. It is expected that all remaining bond proceeds will be allocated to capital projects, including utility infrastructure and the Heritage Project.
- Checking account balances remained above target during the quarter due to attractive investment rates at WaFd. The state's OSTF fund offers a more attractive rate than U.S. Bank's money market, so excess liquidity at U.S. Bank was shifted to OSTF.
- Balances at U.S. Bank and WaFd are collateralized checking or money market accounts with high liquidity.
- On October 1, 2025, UO will invest in a \$58.6 million, 20-year PERS side account with the State of Oregon. The side account will be funded with existing OSTF balances, marking a shift from a short-term to a long-term investment horizon.
- After the transfer to the PERS side account, days cash on hand for Tier 1 and Tier 2 are expected to remain within or slightly above the target ranges.
- Estimated average accounting yield for the cash & investment pool was 3.99% for Q4 FY25 versus 4.28% for Q4 FY24. Fiscal YTD average accounting yield was 4.07% for Q4 FY25 compared to 4.08% for Q4 FY24.

UO Internal
Calculation: Total
Days Cash on Hand*
Average for quarter
Target Range in Stripes



*UO Internal Calculation:
$$\text{Total Days Cash on Hand} = \frac{(\text{Total cash and investments less bond proceeds}) \div (\text{Operating expenses less depreciation})}{365}$$

Debt Activities



*Excludes right-of-use payments and subscription-based IT arrangements

**OUS-Issued Debt includes SELP but is net of expected SELP appropriations and Build America Bond subsidies

Significant projects funded with debt and capital leases

UO 2021AB

- Housing Trans. Ph 2
- UO Portland
- 1700 Millrace Drive

UO 2020AB

- Housing Trans. Ph 1 & 2
- Utility Infrastructure
- Huestis
- Millrace Parking Garage

UO 2018A

- Bean Hall
- Oregon Hall
- Health Center

UO 2016A

- Kalapuya Ilihi Hall
- Pacific Hall
- Klamath Hall

UO 2015A

- Erb Memorial Union

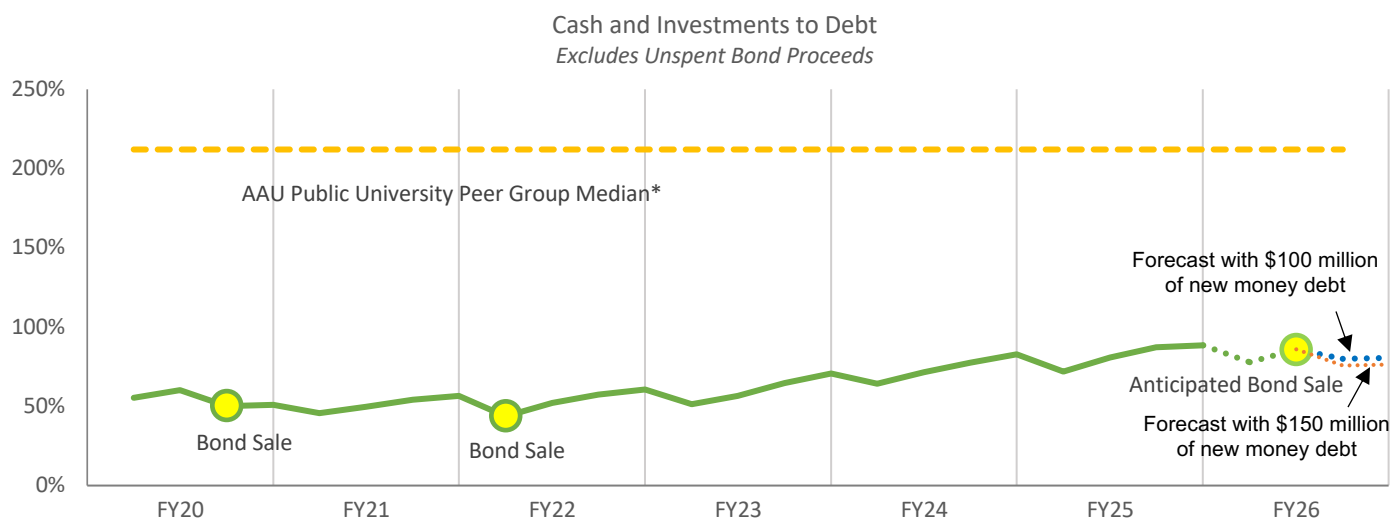
Capital Leases

- White Stag (Portland)
- 1600 Millrace

OUS-Issued Debt

- Autzen Stadium
- Central Power Station
- Erb Memorial Union
- Family Housing Projects
- Ford Alumni Center
- Global Scholars Hall
- Knight Law Center
- Living Learning Center
- Parking Projects
- Student Rec Center
- Matthew Knight Arena
- Williams Bakery Land

- The current principal balance of outstanding debt, including capital leases, is approximately \$791 million.
- Bond proceeds are loaned internally for capital projects. Borrowers are scheduled to repay their loans prior to the corresponding bullet payments due in 2045 and beyond to ensure the Internal Bank will have sufficient cash for the bullets.



- This ratio is a measure of the quarterly average cash and investments compared to total outstanding debt. A lower ratio indicates a higher debt load relative to cash and investments.
- When compared to the same quarter in FY20, cash and investment balances are up by \$326 million, and net debt liability is up by \$35 million.
- The Q4 FY25 ratio is 89%, compared to the historical range of 43% to 80%.
- The AAU public university peer group median is 212% for FY24, the last year data is available.
- In FY26, we expect to issue new money debt, authorized by the Board at the March 2025 meeting, of between \$100 million and \$150 million, which will result in a likely ratio of somewhere between 75% and 81%.

* The AAU Public University Peer Group includes Moody's Aaa-rated and Aa-rated AAU public universities. To make a comparison to UO more relevant, institutions that report as part of a state system and those that do not have a separate foundation for endowment assets are excluded from the peer group. The peer group is comprised of the following universities:

Arizona State University
 Georgia Institute of Technology
 Indiana University
 Michigan State University
 Ohio State University
 Penn State University
 Purdue University
 Rutgers, The State University of New Jersey
 Texas A&M University
 University of Arizona
 University of Florida
 University of Iowa
 University of Kansas
 University of Michigan
 University of Minnesota
 University of North Carolina at Chapel Hill
 University of Pittsburgh
 University of South Florida
 University of Utah
 University of Virginia
 University of Washington



UNIVERSITY OF OREGON

Treasury Operations Quarterly Update

September 15, 2025

Jamie Moffitt, Senior Vice President for Finance & Administration and CFO

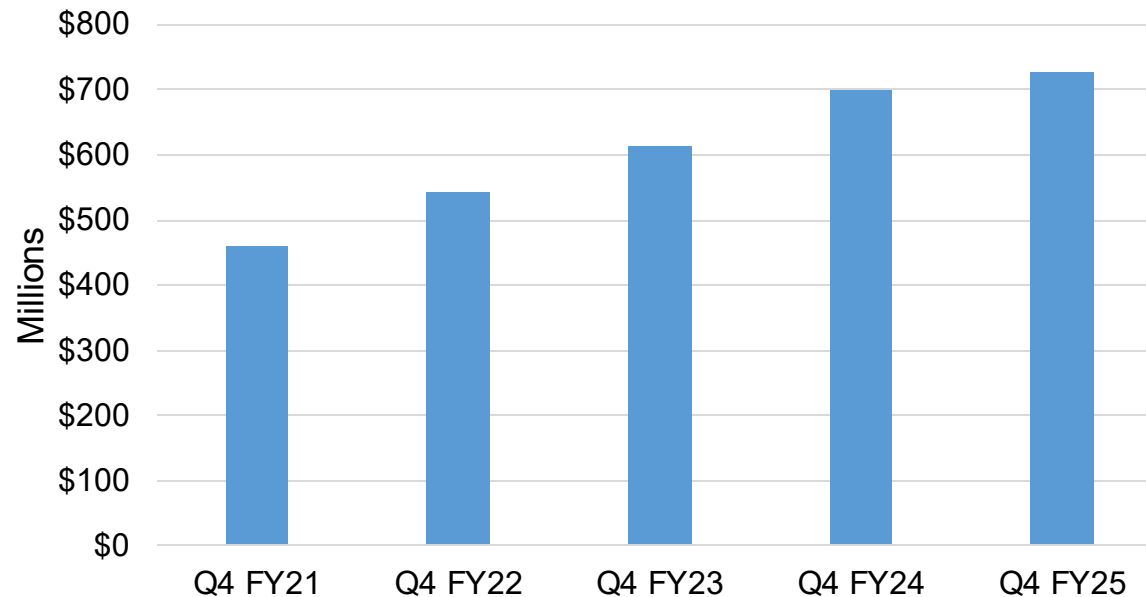
Jeff Schumacher, Director of Treasury Operations

Board of Trustees of the University of Oregon

Cash & Investment Balances

Average Cash and Investment Balances

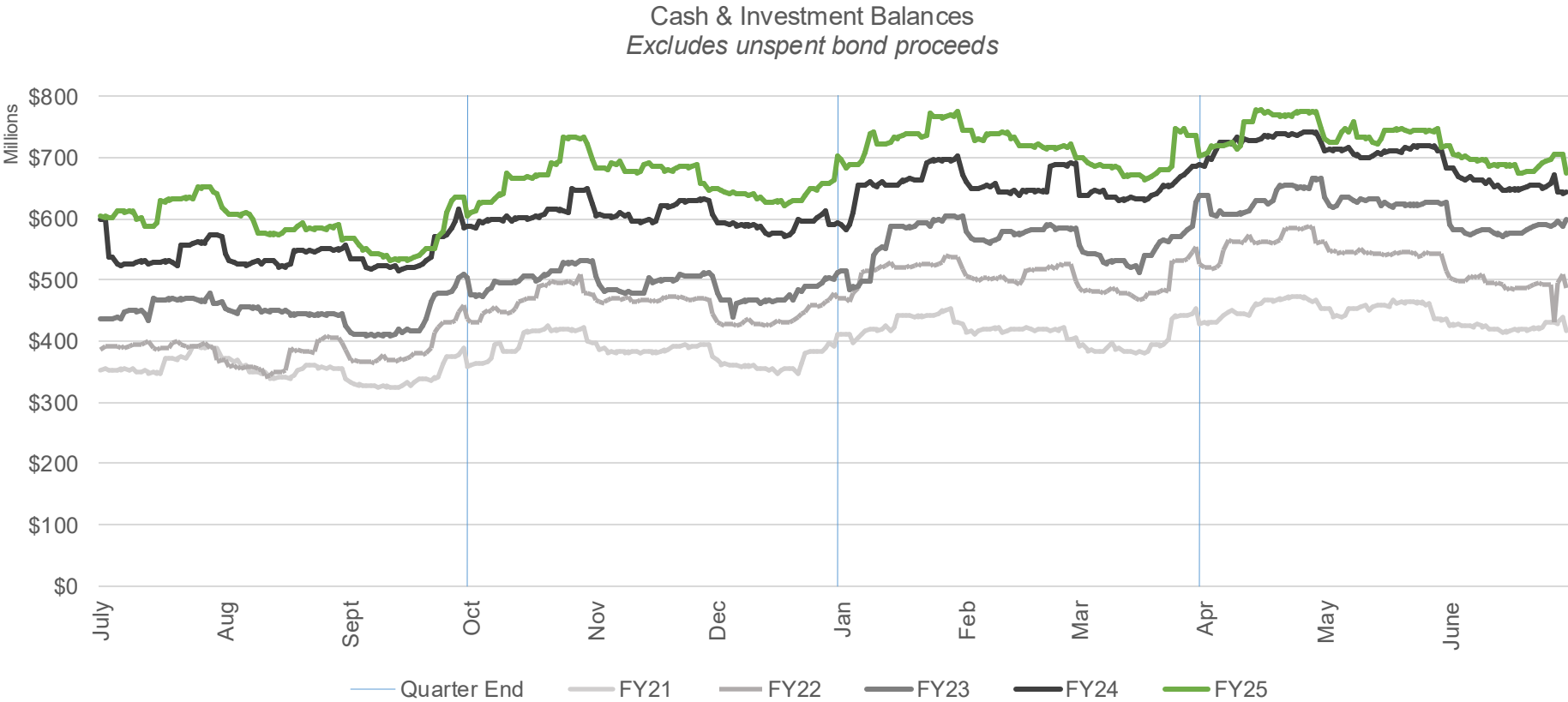
Excludes Unspent Bond Proceeds



Major factors contributing to the increased balances are:

- Expedited reimbursements in grant funds in Q4 FY25
- Increased realized and unrealized investment income
- Increased auxiliary revenue
- Offset by a decrease in plant funds due to project expenditures

Cash & Investment Balances



PERS Side Account

On October 1, 2025, UO will invest in a \$58.6 million, 20-year PERS side account with the State of Oregon

UO will receive a 25% match from the State of Oregon amounting to nearly \$14.7 million, and will earn the same rate as the PERS pool

This is in addition to the \$60.0 million side account UO deposited with the State of Oregon on September 1, 2022, which also received a 25% state match

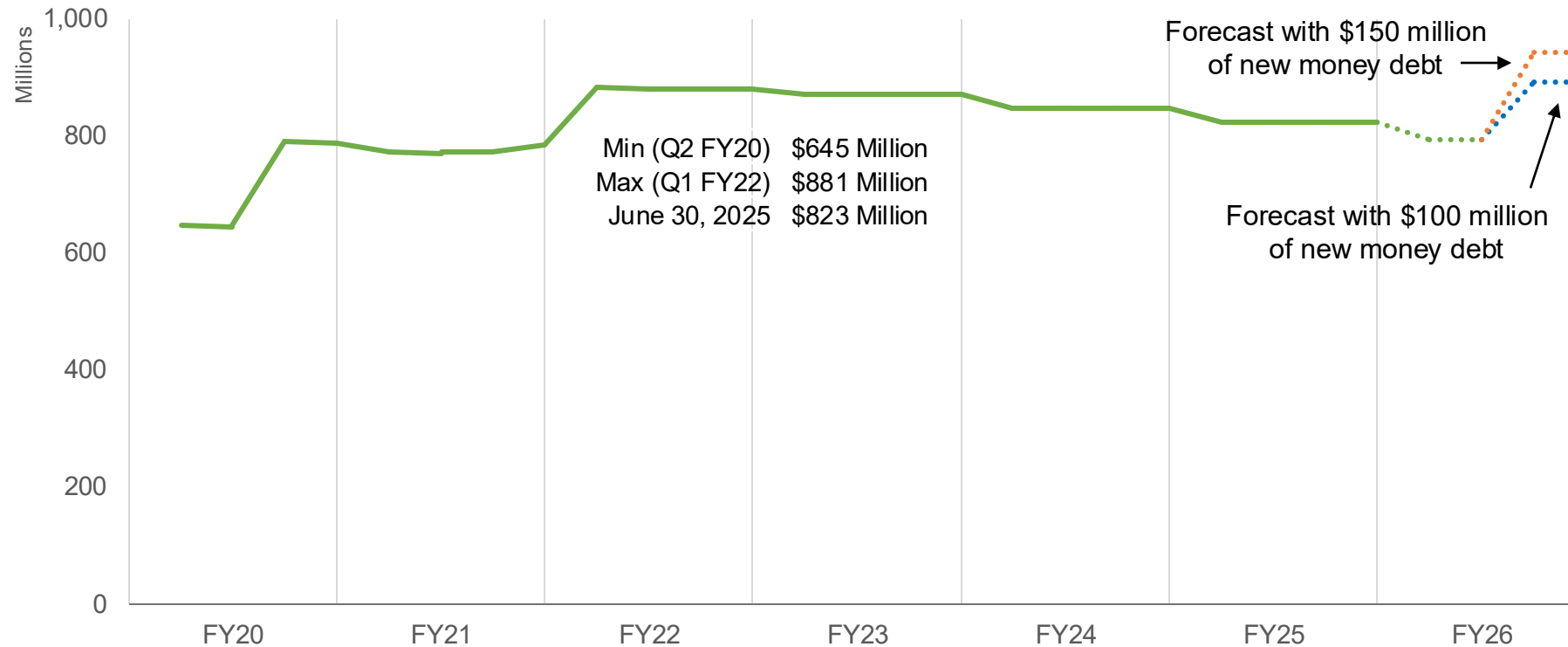
The side account will be funded with existing Oregon Short Term Fund balances, marking a shift from a short-term to a long-term investment horizon

UO will maintain adequate liquidity to support operations over the term of the agreement

The new side account, along with any investment proceeds, will be used to reduce the rate of growth of future PERS payments to the State of Oregon

Debt and Lease Balances*

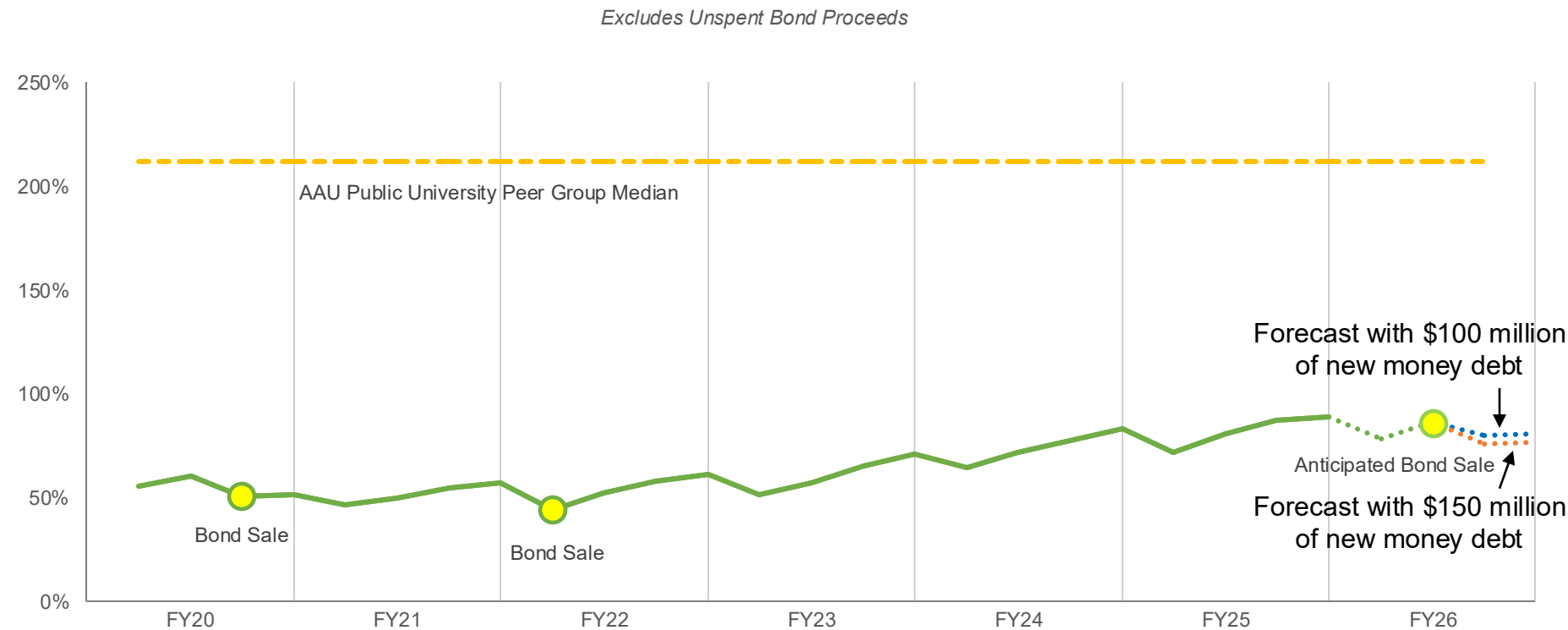
As of June 30, 2025, debt and lease balances had fallen nearly \$60 million from their peak in the first quarter of FY22



*Excludes right-of-use payments and subscription-based IT arrangements.

Cash and Investments to Debt

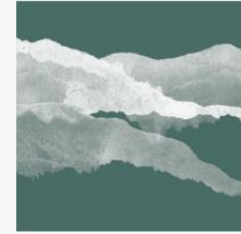
Cash and investments to debt reached a high of 89% in FY25, though this remains only 42% of the AAU public university per group median*



*Source: Moody's FY 2024 data provided by Bank of America

Investment of Assets Under Management

- Jasper Ridge Partners (JRP) is managing the endowment assets for the Foundation, including the University of Oregon's T3 portfolio (T3) and University of Oregon Alumni Association (UOAA) funds.
- JRP manages more than \$40 billion in assets for select endowments, foundations, families, and pension and sovereign wealth funds.
- JRP is comprised of 119 team members, including:
 - 34 investment professionals.
 - Experienced legal, accounting, and investment compliance professionals.
- Total assets of \$1.82 billion include endowment assets as well as T3 and UOAA invested assets.
 - Assets for T3 total \$99.9 million, as of March 31, 2025.
 - Assets for UOAA total \$19 million, as of March 31, 2025.
- For purposes of this presentation, asset allocation and performance benchmarks are for all invested assets under management.



JASPER
RIDGE
PARTNERS

UNIVERSITY OF OREGON FOUNDATION (UOF) PORTFOLIO UPDATE AS OF 3/31/2025

July 2025

This document is confidential and intended solely for the University of Oregon Foundation (UOF). This document may not be published, reproduced or distributed without the prior written consent of Jasper Ridge Partners, L.P. Past performance of any investments described herein are for illustrative purposes only and are not necessarily indicative of future results. Opinions and estimates offered herein are subject to change as are statements about market trends. This presentation is not intended to be an offer to sell or a solicitation of an offer to purchase any security or investment product.

UOF PORTFOLIO

ASSET ALLOCATION

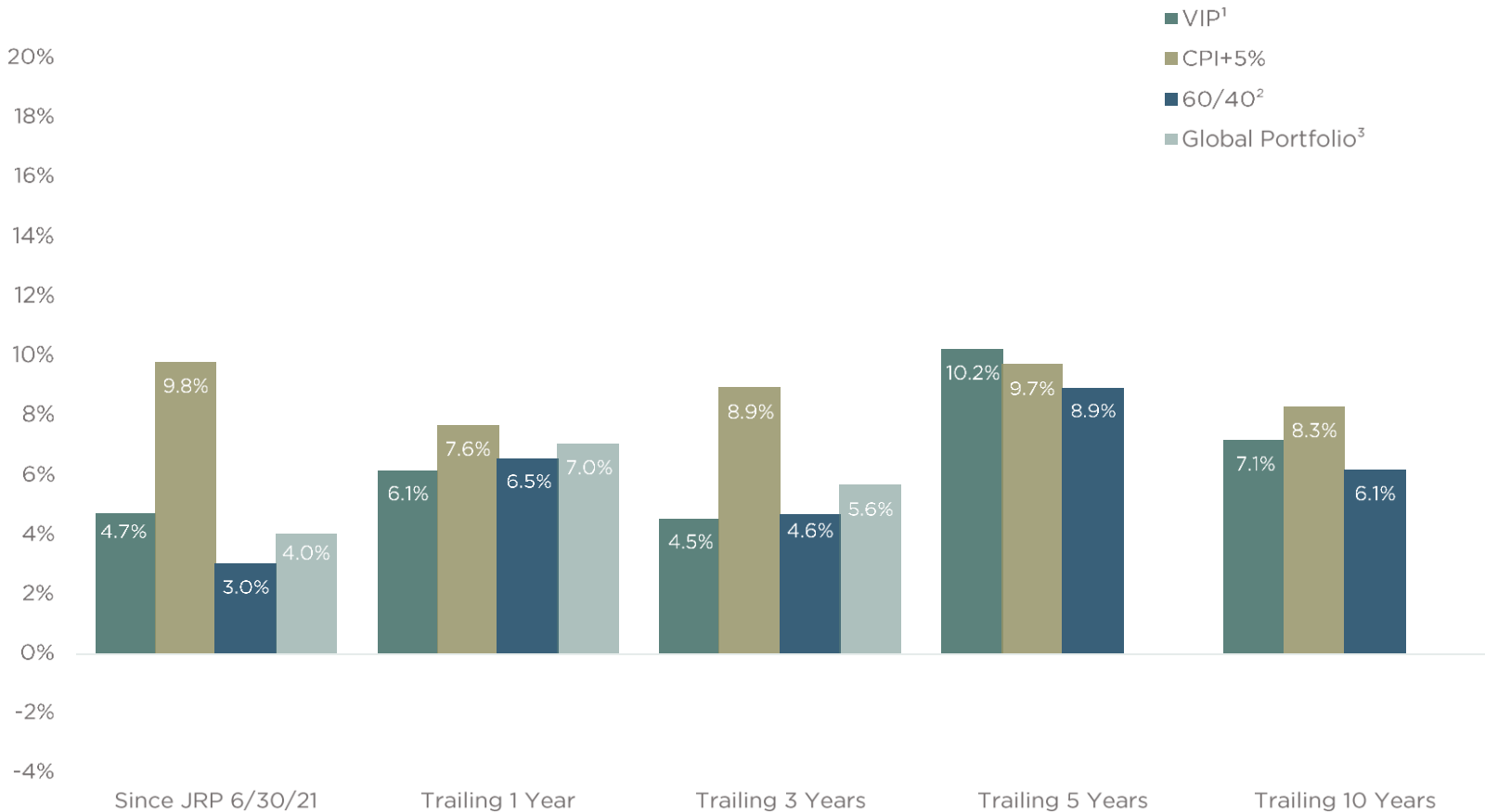


ASSET CLASS	NAV (\$M) ON 3/31/2025	% NAV ON 3/31/2025
Public Equity	\$353.8	19.6%
Fixed Income	\$240.6	13.3%
Hedge Funds	\$402.8	22.3%
Cash & Other	\$29.1	1.6%
Marketable Securities	\$1,026.3	56.9%
Private Equity/Venture Capital	\$666.0	36.9%
Real Assets	\$111.5	6.2%
Private Assets	\$777.5	43.1%
TOTAL	\$1,803.8	100.0%

The above asset allocation is net of any amounts attributable to the GP. Such amounts are netted against Cash & Other.
 UOF Portfolio includes Villard Investment Pool endowment investments for the UO Foundation and UO Alumni Association and also includes T3 invested assets.
 Excludes notional amounts of futures.
 Numbers may not sum visually due to rounding.

UOF PERFORMANCE VS. BENCHMARKS

AS OF 3/31/2025



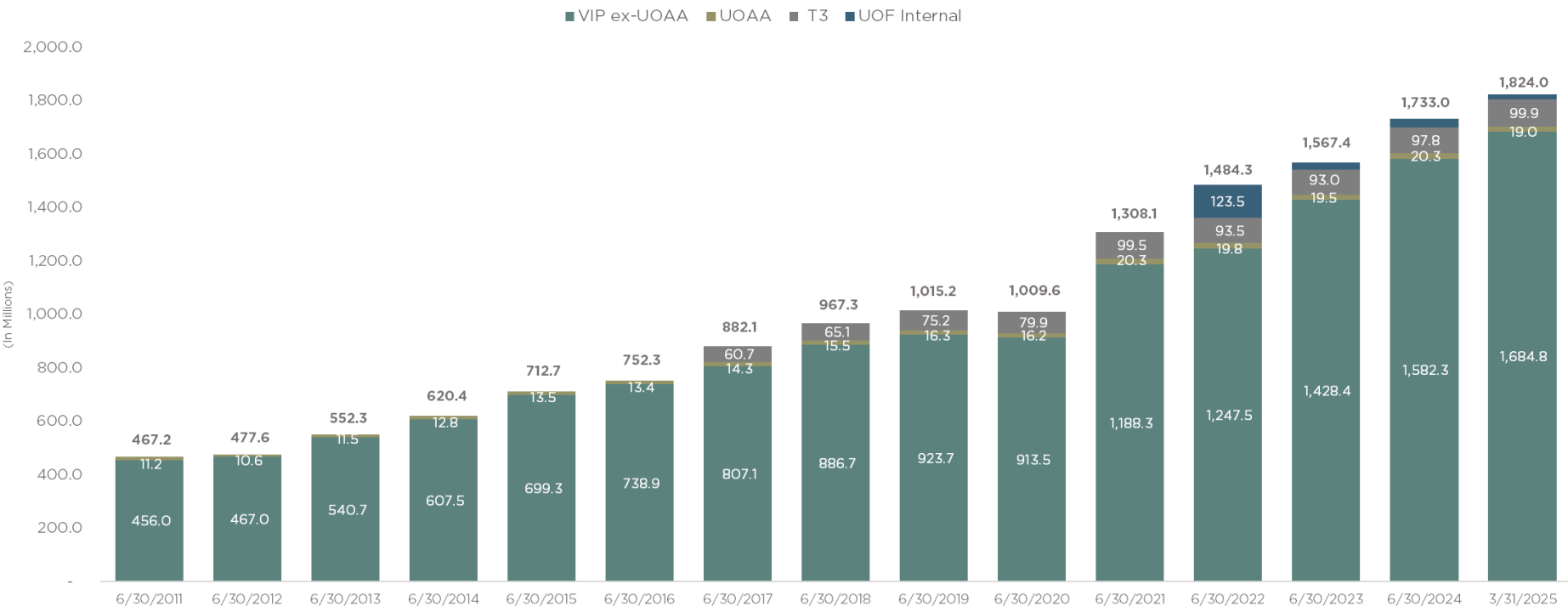
1 VIP represents the endowment portfolio, formerly known as Willamette Investment Pool “WIP” through 6/30/21 until investment management was outsourced and is now called the Villard Investment Pool “VIP”.

2 60/40 benchmark consists of the weighted average of iShares MSCI ACWI ETF at 60% and iShares Core U.S. Aggregate Bond ETF at 40%, geometrically linked monthly.

3 Beginning as of 6/30/21, a comparison is shown to the Global Portfolio, a benchmark JRP manages which initially consisted of 70% equity (iShares MSCI ACWI ETF), 25% fixed income (iShares Core U.S. Aggregate Bond ETF) and 5% cash, geometrically linked monthly. Effective 1/2/2025, the Global Portfolio began anchoring asset weights directly on observed market capitalizations (which incorporate changes in both net issuance, as well as valuation), rather than allowing them to float based solely on relative return changes for extended periods of time. This resulted in a rebalance of the Global Portfolio to 74.1% equities 20.9% fixed income, and 5% cash. The observed weights for 3/31/2025 are 72.5% equities, 22.5% fixed income, and 5% cash.

BALANCE COMPOSITION EVOLUTION

3/31/2025



The 6/30/23, 6/30/24, and 3/31/2025 total NAV include \$26.5 million, \$32.5 million, and \$20.2 million, respectively, held by UOF (UOF Internal) primarily relating to endowed gifts received but not yet invested in the portfolio.

Agenda Item 5c

5. Financial Foundation for the UO

c. E&G Fund Long Term Projections



UNIVERSITY OF OREGON

Long-Term Projections Education & General Fund

September 2025

Board of Trustees of the University of Oregon

Key Highlights

- FY25 E&G fund budget ended the year up \$3.5 million with a final projected fund balance of \$119.7 million (9.1 weeks of operating expenses). During FY26, the UO is forecasted to move into a structural deficit.
- Tuition and fee revenue, net of remissions, which makes up approximately 76.5% of revenue, is projected to grow at 2.7% next year.
- Compensation and benefits costs, which make up approximately 79.1% of expenses, are forecast to grow at 6.9% next year.
- This imbalance between revenue and expense growth is structural in nature. This problem will continue into the future.

FY25 & FY26 Run Rates

- FY 2025 – Run Rate: +\$3.5M
- FY 2026 – Forecast Run Rate: -\$21.6M

FY2026 Forecast Before Budget Reductions

	FY2025	FY2026	YoY Change
	(in thousands)	(in thousands)	
REVENUE			
Net Tuition and Fees	\$ 529,147	\$ 543,229	2.7%
State Appropriation	\$ 106,501	\$ 109,300	2.6%
Other Revenues	\$ 55,951	\$ 55,685	-0.5%
Total Revenue	\$ 691,599	\$ 708,214	2.4%
EXPENSES			
Personnel	\$ 542,993	\$ 580,283	6.9%
General Expense	\$ 143,136	\$ 149,500	4.4%
Adj: Comp. Absence Liability	\$ 1,969	\$ -	-100.0%
Total Expenses	\$ 688,098	\$ 729,783	6.1%
Run Rate	\$ 3,501	\$ (21,568)	
Beginning Fund Balance	\$ 116,223	\$ 119,724	
Ending Fund Balance	\$ 119,724	\$ 98,156	
Weeks of Operating Expenses	9.1	7.0	

New Enrollment Projections

	ACTUAL	ACTUAL	ACTUAL	JUNE PROJECTION	SEPT. PROJECTION	JUNE TO SEPT. CHANGE
Enrollment	FY2023	FY2024	FY2025	FY2026	FY2026	
Resident	2,446	2,554	2,634	2,770	2,670	(100)
Non-Resident	2,897	2,489	2,480	2,391	2,391	-
Regular International	143	124	120	125	125	-
FTF Total	5,485	5,167	5,234	5,286	5,186	(100)
Resident Transfer	651	626	627	672	641	(32)
Non-Res Transfer	285	189	194	225	225	-
Transfer Total	936	815	821	897	866	(32)
Total New Enrollment	6,421	5,982	6,055	6,183	6,051	(132)

Revenue Projections

	FY2025	FY2026	
	(in thousands)	(in thousands)	
Gross Undergraduate Tuition			
Resident	\$ 131,479	\$ 139,592	6.2%
Non-Resident	\$ 339,079	\$ 344,546	1.6%
International	\$ 9,212	\$ 9,258	0.5%
Summer Session	\$ 15,733	\$ 16,842	7.0%
Total Gross Undergraduate Tuition	\$ 495,502	\$ 510,238	3.0%
Gross Graduate Tuition	\$ 90,401	\$ 93,386	3.3%
Student Fees and Continuing Ed.	\$ 34,061	\$ 35,361	3.8%
Remissions	\$ (90,818)	\$ (95,756)	5.4%
Total Net Tuition & Fees	\$ 529,147	\$ 543,229	2.7%
Appropriations & Other			
State Appropriations	\$ 106,501	\$ 109,300	2.6%
Other Revenues	\$ 55,951	\$ 55,685	-0.5%
Total Appropriations & Other	\$ 162,452	\$ 164,985	1.6%
Total Revenues	\$ 691,599	\$ 708,214	2.4%

Compensation Growth Before Budget Reductions

	Projected Expenditures		
	FY2025	FY2026	
	(in thousands)	(in thousands)	
Tenure-Related	\$ 90,640	\$ 100,349	10.7%
Non-Tenure-Related	\$ 39,848	\$ 43,135	8.2%
Other	\$ 8,959	\$ 4,073	-54.5%
Total Faculty	\$ 139,447	\$ 147,557	5.8%
	-	-	
OA	\$ 102,508	\$ 108,793	6.1%
Classified	\$ 50,114	\$ 53,890	7.5%
Student Pay (Reg&WrkStdy)	\$ 6,996	\$ 7,531	7.7%
GE Pay	\$ 27,374	\$ 28,042	2.4%
Total Other Employees	\$ 186,992	\$ 198,257	6.0%
	\$ -	\$ -	
Total Salaries & Wages	\$ 326,439	\$ 345,814	5.9%
	-	-	
OPE (Benefits)	\$ 192,004	\$ 209,182	8.9%
GE Tuition Remissions	\$ 24,550	\$ 25,287	3.0%
Total Other Payroll Expenses	\$ 216,554	\$ 234,469	8.3%
	-	-	
Total Personnel Services	\$ 542,993	\$ 580,283	6.9%

Long-Term Projection Model

- The purpose of this analysis is to update the base case long-term projection scenario that was presented to the Board in June of 2025.

Long-Term Model Scenarios (June 2025)

Scenario 1 (BASE CASE)								
<i>Res 4.0% / Non Res 3.25%</i>	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Net Run Rate	\$ 2,937,695	\$ (803,800)	\$ (25,664,717)	\$ (35,832,746)	\$ (27,618,658)	\$ (34,999,030)	\$ (33,127,895)	
Ending Fund Balance	\$ 116,222,602	\$ 115,419,439	\$ 89,754,722	\$ 53,921,976	\$ 26,303,317	\$ (8,695,713)	\$ (41,823,608)	
Weeks of Operating Expenses	9.3	8.7	6.4	3.7	1.7	(0.5)	(2.5)	
Scenario 2								
<i>Res 3.0% / Non Res 3.0%</i>	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Net Run Rate	\$ 2,937,695	\$ (803,800)	\$ (25,664,717)	\$ (36,569,798)	\$ (29,850,319)	\$ (39,404,529)	\$ (40,309,037)	
Ending Fund Balance	\$ 116,222,602	\$ 115,419,439	\$ 89,754,722	\$ 53,184,924	\$ 23,334,604	\$ (16,069,924)	\$ (56,378,961)	
Weeks of Operating Expenses	9.3	8.7	6.4	3.6	1.5	(1.0)	(3.4)	
Scenario 3								
<i>Res 4.5% / Non Res 3.5%</i>	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Net Run Rate	\$ 2,937,695	\$ (803,800)	\$ (25,664,717)	\$ (35,324,591)	\$ (26,074,603)	\$ (31,946,534)	\$ (28,141,432)	
Ending Fund Balance	\$ 116,222,602	\$ 115,419,439	\$ 89,754,722	\$ 54,430,130	\$ 28,355,527	\$ (3,591,007)	\$ (31,732,439)	
Weeks of Operating Expenses	9.3	8.7	6.4	3.7	1.9	(0.2)	(1.9)	

Long-Term Projection Model

- The purpose of this analysis is to update the base case long-term projection scenario that was presented to the Board in June of 2025.
- To simplify the presentation, we are only showing the base case scenario that assumes tuition rate increases for the entering cohorts of undergraduate students of 3.25% for non-resident students and 4.0% for resident students. Please note that the actual rate increase will be set by the Board each Spring. These assumed rates are illustrative only.
- The Guaranteed Tuition Program remains in place. Existing undergraduate students will not see their tuition rates increase each year.
- These projections do not include any impact of budget actions that have been taken. We will share the impact of the budget cut actions in a later analysis.

Long-Term Projection Model Scenarios

Revenue Assumptions:

- Enrollment updated to reflect current Fall 2026 projection. Enrollment remains at FY26 projected levels in FY27.
- In FY28 non-resident undergraduate enrollment increases by 130 incoming students (back to FY25 levels).
- State appropriations are assumed to grow modestly each year – the UO is projected to have a higher share of resident students as calculated by the Higher Education Coordinating Commission (HECC) in their SSCM model that allocates the Public University Support Fund (PUSF).

Long-Term Projection Model Scenarios

Expense Assumptions:

- Projected compensation increases are based on existing labor contracts and/or announced salary programs (OAs) and then reset to around 3.0% per year as existing CBAs end.
- PERS and other OPE rate increases occur in FY26 and FY27 in line with currently announced state rates and UO forecasts.
- Supplies and Services expenses are based on forecast FY25 figures, adjusted for inflation with some specific increases (e.g. property/liability insurance).
- Strategic investment funding is reset down to \$1 million annually.

Model Assumptions

Enrollment Targets

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Resident	1,880	2,181	2,181	2,300	2,300	2,300	2,300
Non-Resident	2,595	2,984	2,934	2,884	2,884	2,884	2,884
International	300	150	150	150	150	150	150
FTF Total	4,775	5,315	5,265	5,334	5,334	5,334	5,334

Enrollment % of Target

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Resident	135.8%	120.5%	122.4%	116.1%	116.1%	116.1%	116.1%
Non-Resident	96.0%	84.5%	81.5%	82.9%	87.4%	87.4%	87.4%
Regular International	42.0%	80.0%	83.3%	93.3%	103.3%	118.3%	118.3%

Enrollment

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Resident	2,554	2,634	2,670	2,670	2,670	2,670	2,670
Non-Resident	2,489	2,480	2,391	2,391	2,521	2,521	2,521
Regular International	124	120	125	140	155	178	178
Extra International (Exchange)	-	-	-	-	-	-	-
FTF Total	5,167	5,234	5,186	5,201	5,346	5,368	5,368
Resident Transfer	626	627	641	672	672	672	672
Non-Res Transfer	189	194	225	225	225	225	225
Transfer and Other Total	815	821	866	897	897	897	897
Total New Enrollment	5,982	6,055	6,051	6,098	6,243	6,265	6,265

UG STUDENT HEADCOUNT (Fall Term)

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Resident	10,759	11,262	11,579	11,872	12,052	12,107	12,134
Non-Resident	8,782	9,098	9,046	8,785	8,822	8,861	8,948
International	362	309	300	312	333	372	394
Total UG Enrollment	19,903	20,669	20,925	20,968	21,208	21,340	21,477

Model Assumptions

Tuition

Resident
Non-Resident

FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
3.0%	3.8%	4.0%	4.0%	4.0%	4.0%
3.0%	3.25%	3.25%	3.25%	3.25%	3.25%

Remissions*

Total UG Remissions \$
Total UG Remissions %

FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
\$ 82,489,377	\$ 87,013,973	\$ 91,397,739	\$ 99,208,251	\$ 103,922,903	\$ 108,458,580
17.2%	17.6%	18.1%	18.9%	19.0%	19.4%

State Appropriations

FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
\$ 106,501,245	\$ 109,300,000	\$ 115,311,500	\$ 121,653,633	\$ 128,344,582	\$ 133,478,366

Beginning Fund Balance

Net Run Rate

Ending Fund Balance

Weeks of Operating Expenses

FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
\$ 116,223,240	\$ 119,723,999	\$ 98,155,583	\$ 58,934,578	\$ 22,894,895	\$ (13,098,319)
\$ 3,500,759	\$ (21,568,416)	\$ (39,221,005)	\$ (36,039,683)	\$ (35,993,213)	\$ (35,857,697)
\$ 119,723,999	\$ 98,155,583	\$ 58,934,578	\$ 22,894,895	\$ (13,098,319)	\$ (48,956,015)
9.1	7.0	4.1	1.5	(0.9)	(3.1)

*Remissions represented here are General Fund only

Illustrative Financials (Prior to Budget Reductions)

	FY2025		FY2026		FY2027		FY2028		FY2029		FY2030	
REVENUE												
Undergraduate Tuition	\$	479,769,013	\$	493,395,526	\$	504,071,132	\$	526,177,223	\$	547,896,650	\$	572,182,973
Graduate Tuition	\$	87,167,111	\$	89,988,354	\$	92,515,323	\$	95,324,262	\$	98,217,635	\$	101,197,985
Summer Tuition	\$	18,967,427	\$	20,240,074	\$	20,854,712	\$	21,388,874	\$	22,285,325	\$	23,162,950
Student Fees, Remissions and Other	\$	(56,756,832)	\$	(60,394,586)	\$	(64,216,173)	\$	(70,746,830)	\$	(74,289,492)	\$	(77,603,702)
Total Tuition and Fees	\$	529,146,719	\$	543,229,368	\$	553,224,995	\$	572,143,528	\$	594,110,118	\$	618,940,206
State Appropriation	\$	106,501,245	\$	109,300,000	\$	115,311,500	\$	121,653,633	\$	128,344,582	\$	133,478,366
Gifts, Grants, and Contracts	\$	185,061	\$	185,061	\$	185,061	\$	185,061	\$	185,061	\$	185,061
ICC Revenue	\$	33,646,952	\$	34,400,000	\$	36,120,000	\$	37,926,000	\$	39,822,300	\$	41,813,415
Interest & Investment	\$	11,689,823	\$	10,700,000	\$	10,914,000	\$	11,132,280	\$	11,354,926	\$	11,582,024
Other Revenues	\$	10,429,225	\$	10,400,000	\$	10,400,000	\$	10,400,000	\$	10,400,000	\$	10,400,000
Total Revenue	\$	691,599,025	\$	708,214,429	\$	726,155,556	\$	753,440,502	\$	784,216,987	\$	816,399,071
EXPENSES												
Personnel	\$	542,993,257	\$	580,282,845	\$	612,680,298	\$	630,754,765	\$	655,544,448	\$	681,284,910
S&S	\$	117,935,087	\$	123,000,000	\$	127,368,763	\$	132,164,732	\$	136,866,048	\$	141,927,160
Student Aid	\$	4,469,995	\$	4,600,000	\$	4,715,000	\$	4,832,875	\$	4,953,697	\$	5,077,539
Capital Outlay	\$	4,355,151	\$	4,500,000	\$	4,612,500	\$	4,727,813	\$	4,846,008	\$	4,967,158
Net Transfers	\$	16,375,860	\$	16,400,000	\$	14,000,000	\$	14,000,000	\$	14,000,000	\$	14,000,000
Cumulative Undistributed Strategic Inv	\$	-	\$	1,000,000	\$	2,000,000	\$	3,000,000	\$	4,000,000	\$	5,000,000
Total Expenses	\$	686,129,351	\$	729,782,845	\$	765,376,561	\$	789,480,184	\$	820,210,200	\$	852,256,768
Accounting Adjustments	\$	1,968,916	\$	-	\$	-	\$	-	\$	-	\$	-
Early Retirement Program Expenses	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
One Time Expenditures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Net Run Rate	\$	3,500,759	\$	(21,568,416)	\$	(39,221,005)	\$	(36,039,683)	\$	(35,993,213)	\$	(35,857,697)
Beginning Fund Balance	\$	116,223,240	\$	120,473,387	\$	98,904,971	\$	58,883,966	\$	22,044,283	\$	(14,748,930)
Ending Fund Balance	\$	119,723,999	\$	98,904,971	\$	59,683,966	\$	22,844,283	\$	(13,948,930)	\$	(50,606,627)
Weeks of Operating Expenses		9.1		7.0		4.1		1.5		(0.9)		Full Budget

Long-Term Model Output (Prior to Budget Reductions)

BASE CASE							
<i>Res 4.0% / Non Res 3.25%</i>	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Net Run Rate	\$ 3,500,759	\$ (21,568,416)	\$ (39,221,005)	\$ (36,039,683)	\$ (35,993,213)	\$ (35,857,697)	
Ending Fund Balance	\$ 119,723,999	\$ 98,155,583	\$ 58,934,578	\$ 22,894,895	\$ (13,098,319)	\$ (48,956,015)	
Weeks of Operating Expenses	9.1	7.0	4.1	1.5	(0.9)	(3.1)	

Key Upside and Downside Variables

There are a several upside and downside variables that could impact the institution that are not explicitly modeled. The UO continues to watch, and where able actively manage these risks and pursue appropriate opportunities:

Risks

- Increased competition for non-resident students
- Impacts to international enrollment from federal actions
- Impacts to enrollment from reduction / elimination of federal loan programs
- Federal actions related to research grants and F&A return
- Impact of recent federal budget actions on the state of Oregon's budget
- Future labor contracts that exceed the growth of revenue

Opportunities

- Outperformance of non-resident and international recruiting efforts
- Increased first-year student carrying loads persisting
- Continued administrative and academic operational improvements

Agenda Item 5d

5. Financial Foundation for the UO

d. Budget Reductions



UNIVERSITY OF OREGON

Education & General Fund Budget Reductions

September 2025

Board of Trustees of the University of Oregon

Agenda

- Initial Targets
- Long-Term Projections (Pre-Budget Reductions)
- National Context
- Budget Cut Process
- Impact of Cuts
- Updated Long-Term Projections (After-Budget Reductions)

Initial Targets – Spring 2025

- Overall reduction in expenses of \$25 million - \$30 million in E&G funds
- Spending cuts to bring budgets into balance - estimated at \$10 million recurring correction
- Budget cut targets:
 - Administrative units: average of 4% (\$9.2 million)
 - Schools and colleges: average of 2.5% (\$8.0 million)

Updated Financial Projections – Prior to Budget Reductions

BASE CASE							
<i>Res 4.0% / Non Res 3.25%</i>	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Net Run Rate	\$ 3,500,759	\$ (21,568,416)	\$ (39,221,005)	\$ (36,039,683)	\$ (35,993,213)	\$ (35,857,697)	
Ending Fund Balance	\$ 119,723,999	\$ 98,155,583	\$ 58,934,578	\$ 22,894,895	\$ (13,098,319)	\$ (48,956,015)	
Weeks of Operating Expenses	9.1	7.0	4.1	1.5	(0.9)	(3.1)	

- Projections were updated to reflect:
 - Improved FY2025 financial position
 - Lower level of expected first year resident students
 - Greater PERS impact on blended OPE rates
 - Increased number of net TTF hires
- Updated projected structural deficit is estimated to be slightly above \$30 million (in FY26 dollars)

National Context

Lansing State Journal

Michigan State to slash budget over two years. What we know

Sarah Atwood Lansing State Journal
May 14, 2025 | Updated

This story has been updated.
May 15, released by the
university expected

HIGHER ED DIVE Deep Dive Opinion Library

DIVE BRIEF

University of Nebraska
to slash \$27.5M from



Oregon State
University

Leadership
Office of the Provost

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Leadership > Speeches and Statements > Update On FY26 University Budget Realignment

Update on FY26 university budget realignment

Dear Colleagues:



HIGHER ED DIVE Deep Dive Opinion Library Events Press Releases

DIVE BRIEF

University of Chicago braces
for job cuts amid effort to shed
\$100M in costs

The private institution is taking dramatic steps like pausing doctoral enrollment for several programs as it faces rising expenses and federal policy shifts

January, Oregon
penses, but
sperity Wic
ths, each a

Portland State warns of possible layoffs and deficit

HIGHER ED DIVE Deep Dive Opinion Library Events Press Releases Topics ▾

DIVE BRIEF

Brown University preps for
'significant cost-cutting' amid federal
funding disruption

Budget Cut Process

- Administrative Units:
 - President directed each VP to develop 2%, 4%, and 6% budget cut scenarios for each administrative portfolio
 - Meetings held with President to discuss line-items cuts and impact
- Schools and Colleges
 - Provost worked with Deans to establish principles for cut targets
 - Schools and Colleges developed proposals for actions
 - Consultation process related to possible academic program reductions or eliminations implemented per Article 25 of the Faculty CBA

Summary of Cuts

Expenditure Reductions

Personnel	\$24.9 million	85.2%
S&S	\$3.2 million	11.0%
Funding Source Shift	\$1.1 million	3.8%
Total	\$29.2 million	

Personnel Impact

Personnel Reductions (Headcount)	Filled Positions	Vacant Positions	Total
Officers of Administration	42	21	63
Classified Staff	49	21	70
Other Staff	6	3	9
Tenure Track Faculty	0	14	14
Career Faculty	20	0	20
Total	117	59	176

Note: Figures for Pro Tem Faculty, Graduate Employee and undergraduate student positions are not shown on this chart as they are budgeted in dollar figures rather than by position.

Personnel Impact – Filled Positions

Personnel Reductions (Headcount)	Spring / Summer 2025 Actions	Fall 2025 Actions	Total Actions
Officers of Administration	14	28	42
Classified Staff	28	21	49
Other Staff	0	6	6
Tenure Track Faculty	0	0	0
Career Faculty	15	5	20
Total	57	60	117

Examples of Impacts

- Eliminate UOPD Community Service Officer Program (except for Housing and UO Portland)
- Restructure and reduce the size of Information Services user support team
- Cancel all print journal subscriptions in the library, reduce library staffing in some areas which will delay access to new material
- Significantly reduce custodial cleaning of individual offices on campus (current practice is weekly; moving to monthly)
- Eliminate Continuity Planning Program in Safety and Risk Services
- Many units will have staff reductions that affect service levels and timelines
- Reduction in General Fund-supported Graduate Employee (GE) positions in many schools (commitments to current GE's will be honored, fewer new GE positions will be funded in the future). This will result in fewer graduate degrees in some programs
- Selective increases in class sizes, and limits on course offerings, especially impacting non-majors
- Enforcement of minimum class sizes redirecting more tenure track faculty to larger classes

Updated Long Term Projections

- Total Budgets Cuts: \$29.2 million
- Projected impact in FY2026: \$17.6 million

BASE CASE							
<i>Res 4.0% / Non Res 3.25%</i>	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Net Run Rate	\$ 3,500,759	\$ (21,568,416)	\$ (39,221,005)	\$ (36,039,683)	\$ (35,993,213)	\$ (35,857,697)	
Ending Fund Balance	\$ 119,723,999	\$ 98,155,583	\$ 58,934,578	\$ 22,894,895	\$ (13,098,319)	\$ (48,956,015)	
Weeks of Operating Expenses	9.1	7.0	4.1	1.5	(0.9)	(3.1)	

BASE CASE - AFTER REDUCTIONS							
<i>Res 4.0% / Non Res 3.25%</i>	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Net Run Rate	\$ 3,500,759	\$ (3,954,241)	\$ (8,242,952)	\$ (4,167,619)	\$ (3,026,419)	\$ (1,692,899)	
Ending Fund Balance	\$ 119,723,999	\$ 115,769,758	\$ 107,526,806	\$ 103,359,186	\$ 100,332,767	\$ 98,639,869	
Weeks of Operating Expenses	9.1	8.5	7.7	7.1	6.6	6.2	

Agenda Item 5e

5. Financial Foundation for the UO

e. FY 2026 Budget and Expenditure Authority

The Board of Trustees has the responsibility of approving an expenditure budget authorization each fiscal year. The 2026 fiscal year (FY26) began July 1, 2025 and runs through June 30, 2026. Given the significant projected E&G fund structural budget gap, at its June 2025 meeting the Board of Trustees approved a continuing operating expenditure budget authorization at FY25 levels with the expectation that a permanent operating expenditure budget authorization would be proposed to the Board in September once the university had time to establish a budget reduction plan and to take corrective actions to bring expenditures in line with revenues. The following FY2026 Budget & Expenditure Authorization resolution takes into account budget actions that have taken place. Those actions are summarized in material provided to the Board separately. Summaries of key revenue and expense drivers are outlined below.

Overview:

- The University is requesting that the Board approve a FY26 operating expenditure budget of \$1,540,500,000
- FY26 operating expenditures in the E&G fund are expected to increase 3.8% after implementing budget actions. Total institutional FY26 operating expenditures are projected to increase 5.2%.
- Expected operating revenue for the E&G fund is not projected to cover expected operating expenditures. A \$4.0 million dollar deficit is anticipated in FY2026. This was expected, as the bulk of budget cut actions were taken after the fiscal year began and some employees have significant notice periods.
- Expected operating revenue for the Other Funds is projected to cover expected operating expenditures.
- As has been the case in previous cycles, this analysis and authorization excludes plant funds, internal bank funds, and depreciation.
- The proposed resolution would allow the university to expend or authorize the expenditure of funds at these levels plus three (3) percent. Any additional expenditures would require the university to seek further expenditure limitation authorization from the Board through the Executive and Audit Committee.
- There are no changes being requested to the previously approved FY2026 capital expenditure budget of \$213,500,000.

Education & General:

Education & General expenditures are projected to increase \$26.1 million (3.8%) on a year-over-year basis, while revenues are expected to increase by \$16.6 million (2.4%). The relatively small increase in revenues is due to a decrease in the size of the entering first year non-resident undergraduate class. The incoming resident undergraduate class is also smaller than was anticipated in the spring. The rate of expenditure increases is slowing from previous years due to budget actions being taken across the institution. FY26 E&G fund revenues are projected to be \$4.0 million less than expenditures, despite these budget actions. This was expected as many of the budget actions occurred during the fiscal year and personnel actions have notice requirements ranging from one month to as long as one year.

Revenue and projected FY26 fund balance could increase or decrease depending upon actual enrollment in the

fall, the timing of savings realized through actions taken over the spring and summer, and/or changes to other revenue and expense assumptions.

- In the E&G fund, major cost drivers, analyzed on a year-over-year basis for FY26, include:
 - Salary and OPE (benefits) up \$22.4 million (4.1%). This increase is due to salary increases (primarily based on collective bargaining agreements which were settled during FY24 and FY25 with university labor unions), increased employee FTE counts due to net hiring and annualization of previously hired staff, less budget reductions. Increasing costs of Other Payroll Expense (OPE) rates are primarily due to increases in PERS retirement rates.
 - Supplies and Services (S&S) up \$3.5 million (2.9%). This is based on prior year activity levels and inflationary pressures (e.g., insurance, utilities), less budget reductions.
 - Net transfer expenditures are projected to be flat with FY25 at \$16.4 million.
- In the E&G fund, major FY26 incremental revenue includes:
 - State appropriation up \$2.8 million (2.6%). FY26 is the first year of the state's biennium funding cycle. The UO is expected to receive a larger funding increase through the HECC's formula driven allocation process than average, reflecting above average growth in resident enrollment and completions. However, the state of Oregon approved a 2025-2027 biennial funding level that is not increasing at the same pace as cost pressures. Also, certain one-time funding streams from the previous biennium have ended.
 - Tuition and fee revenue up \$14.1 million (2.7%). Tuition and fee revenue, net of remissions, is growing at a relatively slow pace due to shifting enrollment trends with larger incoming cohorts of resident students, smaller non-resident cohorts, and increasing remissions. This trend has continued for several years and large pandemic-era non-resident cohorts are nearing completion.

Other Funds:

Other Funds expenses are projected to increase \$49.9 million (6.4%) on a year-over-year basis, while revenues are expected to increase by \$34.3 million (4.3%). FY26 revenue is projected to cover FY26 expenditures.

- In the Other Funds, major FY25 incremental expenditures changes include:
 - Salary and OPE (benefits) up \$20.5 million (6.0%). This increase is due to salary increases, annualization of employee FTE counts, and changes in Blended OPE rates.
 - Supplies and Services (S&S) are projected to increase \$29.8 million (9.7%). This increase includes new Athletics revenue-share payments in accordance with the House Settlement and general cost inflation.
 - Student Aid and Net Transfer expenditures are projected to be generally in line with previous years. There are no extraordinary transfers projected by auxiliary enterprises at this time.
- In the Other Funds, major FY25 incremental revenues changes include:
 - Tuition and Fees revenue is projected to increase modestly by \$2.0 million (3.8%). This reflects modestly growing headcount enrollment, fee rate increases, and sunseting of certain activities.
 - Gifts, Grants and Contracts are projected to increase \$44.6 million (14.4%). This is due to increased restricted gift revenue for Athletics, Knight Campus, and the Ballmer Institute.
 - Sales & Service Revenues are projected to decrease \$6.6 million (2.4%). Contributing factors include a drop in event revenues and one-time payments.



UNIVERSITY OF OREGON

FY26 Expenditure Authorization

September 2025

Board of Trustees of the University of Oregon

FY26 Operating and Capital Expenditure Authorization

Expenditure Authorization Request:

- Projected operating budget for FY26 of \$1,540,500,000
- Projected operating revenue for the Education & General fund is not expected to cover projected operating expenditures in the Education & General Fund
- After budget reductions, the projected operating deficit in the E&G fund is anticipated to be \$4.0 million
- Projected operating revenue for the Other Funds is expected to cover the projected operating expenditures

FY26 Expenditure Authorization Proposal

(After Budget Reduction Actions)

FY26 Projected Expenditures	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
Salary and OPE (Benefits)	\$565,400,000	4.1%	\$362,000,000	6.0%	\$927,400,000	4.9%
Supplies and Services	\$121,400,000	2.9%	\$335,600,000	9.7%	\$457,000,000	7.8%
Capitalized Equipment	\$4,400,000	1.0%	\$4,900,000	-6.3%	\$9,300,000	-3.0%
Student Aid	\$4,600,000	2.9%	\$116,900,000	0.0%	\$121,500,000	0.1%
Net Transfers	\$16,400,000	0.1%	\$8,900,000	-0.8%	\$25,300,000	-0.2%
Total	\$712,200,000	3.8%	\$828,300,000	6.4%	\$1,540,500,000	5.2%

*These figures do not include plant funds, internal bank funds, or depreciation.

FY26 Expenditure Authorization Proposal

(After Budget Reduction Actions)

FY26 Projected Expenditures	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
Salary and OPE (Benefits)	\$565,400,000	4.1%	\$362,000,000	6.0%	\$927,400,000	4.9%
Supplies and Services	\$121,400,000	2.9%	\$335,600,000	9.7%	\$457,000,000	7.8%
Capitalized Equipment	\$4,400,000	1.0%	\$4,900,000	-6.3%	\$9,300,000	-3.0%
Student Aid	\$4,600,000	2.9%	\$116,900,000	0.0%	\$121,500,000	0.1%
Net Transfers	\$16,400,000	0.1%	\$8,900,000	-0.8%	\$25,300,000	-0.2%
Total	\$712,200,000	3.8%	\$828,300,000	6.4%	\$1,540,500,000	5.2%

FY25 Actual Expenditures	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
Salary and OPE (Benefits)	\$542,993,000	6.1%	\$341,486,000	4.4%	\$884,479,000	5.4%
Supplies and Services	\$117,935,000	3.0%	\$305,827,000	5.7%	\$423,762,000	4.9%
Capitalized Equipment	\$4,355,000	-2.6%	\$5,232,000	25.6%	\$9,587,000	11.0%
Student Aid	\$4,470,000	-13.4%	\$116,886,000	13.4%	\$121,356,000	12.1%
Net Transfers	\$16,376,000	17.3%	\$8,975,000	36.1%	\$25,351,000	23.3%
Total	\$686,129,000	5.6%	\$778,406,000	6.6%	\$1,464,535,000	6.1%

FY24 Actual Expenditures	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
Salary and OPE (Benefits)	\$511,834,000	11.4%	\$327,005,000	12.7%	\$838,839,000	11.9%
Supplies and Services	\$114,537,000	9.4%	\$289,393,000	4.7%	\$403,930,000	6.0%
Capitalized Equipment	\$4,469,000	-5.1%	\$4,165,000	-40.4%	\$8,634,000	-26.2%
Student Aid	\$5,160,000	20.8%	\$103,080,000	13.5%	\$108,240,000	13.9%
Net Transfers	\$13,965,000	-43.0%	\$6,593,000	223.5%	\$20,558,000	-22.5%
Total	\$649,965,000	8.8%	\$730,236,000	9.6%	\$1,380,201,000	9.2%

*These figures do not include plant funds, internal bank funds, or depreciation.

FY26 Projected Revenues

FY26 Projected Revenue	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
State Appropriation	\$109,300,000	2.6%	\$1,840,000	0.7%	\$111,140,000	2.6%
Tuition and Fees	\$543,200,000	2.7%	\$56,100,000	3.8%	\$599,300,000	2.8%
Gifts Grants & Contracts	\$200,000	8.1%	\$354,200,000	14.4%	\$354,400,000	14.4%
ICC Revenue	\$34,400,000	2.2%	\$0		\$34,400,000	2.2%
Federal Student Aid	\$0		\$33,200,000	-1.1%	\$33,200,000	-1.1%
Interest and Investment	\$10,700,000	-8.5%	\$12,600,000	-5.2%	\$23,300,000	-6.8%
Internal Sales	\$1,700,000	-1.0%	\$80,400,000	0.9%	\$82,100,000	0.8%
Sales & Services	\$5,400,000	-0.2%	\$270,600,000	-2.4%	\$276,000,000	-2.3%
Other Revenues	\$3,300,000	0.0%	\$4,600,000	-57.6%	\$7,900,000	-44.1%
Transfers From Ore State Agencies	\$0		\$23,900,000	3.8%	\$23,900,000	3.8%
Total	\$708,200,000	2.4%	\$837,440,000	4.3%	\$1,545,640,000	3.4%

*These figures do not include plant funds or internal bank funds.

FY26 Projected Revenues

FY26 Projected Revenue	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
State Appropriation	\$109,300,000	2.6%	\$1,840,000	0.7%	\$111,140,000	2.6%
Tuition and Fees	\$543,200,000	2.7%	\$56,100,000	3.8%	\$599,300,000	2.8%
Gifts Grants & Contracts	\$200,000	8.1%	\$354,200,000	14.4%	\$354,400,000	14.4%
ICC Revenue	\$34,400,000	2.2%	\$0		\$34,400,000	2.2%
Federal Student Aid	\$0		\$33,200,000	-1.1%	\$33,200,000	-1.1%
Interest and Investment	\$10,700,000	-8.5%	\$12,600,000	-5.2%	\$23,300,000	-6.8%
Internal Sales	\$1,700,000	-1.0%	\$80,400,000	0.9%	\$82,100,000	0.8%
Sales & Services	\$5,400,000	-0.2%	\$270,600,000	-2.4%	\$276,000,000	-2.3%
Other Revenues	\$3,300,000	0.0%	\$4,600,000	-57.6%	\$7,900,000	-44.1%
Transfers From Ore State Agencies	\$0		\$23,900,000	3.8%	\$23,900,000	3.8%
Total	\$708,200,000	2.4%	\$837,440,000	4.3%	\$1,545,640,000	3.4%

FY25 Actual Revenue	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
State Appropriation	\$106,501,000	8.5%	\$1,828,000	0.0%	\$108,329,000	8.4%
Tuition and Fees	\$529,147,000	4.9%	\$54,056,000	5.2%	\$583,203,000	5.0%
Gifts Grants & Contracts	\$185,000	1.1%	\$309,557,000	-6.0%	\$309,742,000	-6.0%
ICC Revenue	\$33,647,000	6.1%	\$0		\$33,647,000	6.1%
Federal Student Aid	\$0		\$33,578,000	26.4%	\$33,578,000	26.4%
Interest and Investment	\$11,690,000	2.8%	\$13,297,000	6.1%	\$24,987,000	4.5%
Internal Sales	\$1,718,000	11.6%	\$79,705,000	2.8%	\$81,423,000	3.0%
Sales & Services	\$5,412,000	18.0%	\$277,213,000	20.4%	\$282,625,000	20.4%
Other Revenues	\$3,299,000	1.6%	\$10,844,000	34.2%	\$14,143,000	24.8%
Transfers From Ore State Agencies	\$0		\$23,021,000	7.9%	\$23,021,000	7.9%
Total	\$691,599,000	5.6%	\$803,099,000	5.8%	\$1,494,698,000	5.7%

FY24 Actual Revenue	E&G Funds	Annual Growth	Other Funds*	Annual Growth	Total	Annual Growth
State Appropriation**	\$98,150,000	8.4%	\$1,828,000	3.8%	\$99,978,000	8.3%
Tuition and Fees	\$504,282,000	5.5%	\$51,366,000	3.9%	\$555,648,000	5.4%
Gifts Grants & Contracts	\$183,000	7.6%	\$329,331,000	9.3%	\$329,514,000	9.3%
ICC Revenue	\$31,715,000	4.3%	\$0		\$31,715,000	4.3%
Federal Student Aid	\$0		\$26,565,000	7.7%	\$26,565,000	7.7%
Interest and Investment	\$11,369,000	7.7%	\$12,532,000	1.6%	\$23,901,000	4.4%
Internal Sales	\$1,540,000	37.7%	\$77,513,000	6.2%	\$79,053,000	6.7%
Sales & Services	\$4,587,000	-1.3%	\$230,186,000	-1.4%	\$234,773,000	-1.4%
Other Revenues	\$3,247,000	3.8%	\$8,083,000	28.6%	\$11,330,000	20.3%
Transfers From Ore State Agencies	\$0		\$21,338,000	49.3%	\$21,338,000	49.3%
Total	\$655,073,000	5.9%	\$758,742,000	5.9%	\$1,413,815,000	5.9%

*These figures do not include plant funds or internal bank funds.

**This does not include state one-time funding of

September 16, 2025

Agenda Item #1

Public Comment (If requested)

1a. Officers of Administration Council

1b. Campus Labor Organizations

1c. Public Comment on the Board's Annual Self-Evaluation

1d. Other Public Comment

NO WRITTEN MATERIALS FOR THESE ITEMS

September 16, 2025
Agenda Item #2

Standing Reports

Provost's Report*
ASUO Report*
University Senate Report
President's Report*
Board Chair's Report*

***NO WRITTEN MATERIALS FOR THESE ITEMS**

Report from University Senate President Dyana Mason

Tuesday, September 16, 2025

Good morning, Chair Holwerda, Trustees, President Scholz, and colleagues. Thank you for the opportunity to speak with you today. This is my first visit to the Board of Trustees as University Senate President. My name is Dyana Mason, and I'm an Associate Professor in the School of Planning, Public Policy and Management. I've been a faculty member at the UO for 11 years now, and I also direct our Master of Nonprofit Management program.

I speak to you today during a challenging time for the University of Oregon, and our colleagues in the Senate and across campus.

I want to first acknowledge the loss of twenty career faculty positions and the elimination of dozens of staff, GE and *pro-tem* positions that have been announced. Each of these individuals made important contributions to the UO – and their loss will be greatly felt. I'm curious to hear more information about those that were impacted and how administrative and academic units plan to mitigate the negative impacts of these cuts on students – particularly in light of our ambitious goals regarding student success in Oregon Rising.

I have been working over the summer to collaborate with university leaders to provide input and feedback as Colleges, Schools and units were developing their plans to reduce expenses expected by the University administration and Board of Trustees. The limited information that had been circulating on campus created an extremely high level of fear and uncertainty that has damaged trust. Before the President's and Provost's message last week, it was rumored that some programs were scheduled to be closed, and the attached tenured faculty laid off. This raised serious concerns about the protections of tenure and implications for academic freedom, and scholarly excellence. I have been working hard to make sure the voices of the Senate constituencies – namely all statutory faculty, staff and students – have been heard throughout this process. And I look forward to supporting actions and processes that will help rebuild trust moving forward.

However, I'd like to speak to the process and the speed of the decisions that were made. Announcing a budget cutting process over the summer made it difficult to impossible for the administration to engage in widespread and meaningful discussions with the large number of constituencies that make up our university – each of which have a unique perspective about the impacts of potential budget cutting strategies. Many faculty and students were not aware of the nature of proposed cuts until just a few weeks ago – which led to great concern about how those decisions had been made.

Looking forward, I will be working with my Senate colleagues this year to strengthen our shared governance processes to fill these gaps in our existing systems. For example, it was surprising to learn that while the UO Senate has a central role in the development and approval of new programs, there is no such role defined for the closure or elimination of programs. Knowing the rigor and comprehensive committee and staff work necessary to create a new program on campus, it seems inappropriate to think that degree serving programs could be eliminated without similar deliberation and strategic planning by impacted faculty and thoughtful colleagues.

I also look forward to empowering our Senate Budget Committee to be more engaged with university administrators to be true partners in the setting of UO priorities and providing transparency about our budgeting process. It would be ideal if your elected campus leadership would be able to work with administration in understanding how priorities are set, identifying potential challenges before they become problems and working together to find solutions and opportunities. I personally remain committed to this work.

Thank you for your time, and I'm happy to address any questions that you may have.

September 16, 2025

Agenda Item 3a.

3. Financial Foundation for the UO

a. FY 2026 Budget and Expenditure Authority (Action)

Board of Trustees of the University of Oregon

Resolution: FY2026 Budget and Expenditure Authorizations

Whereas, ORS 352.087(1)(a) provides that the Board of Trustees may acquire, receive, hold, keep, pledge, control, convey, manage, use, lend, expend and invest all moneys, appropriations, gifts, bequests, stock and revenue from any source;

Whereas, ORS 352.087(1)(i) provides that the Board of Trustees may, subject to limitations set forth in that section, spend all available moneys without appropriation or expenditure limitation approval from the Legislative Assembly;

Whereas, ORS 352.102(1) provides that the Board of Trustees may authorize, establish, collect, manage, use in any manner and expend all revenue derived from tuition and mandatory enrollment fees;

Whereas, 352.087(3) provides that the Board of Trustees may perform any other acts that in the judgment of the Board of Trustees are required, necessary or appropriate to accomplish the rights and responsibilities granted to the Board and the University by law;

Whereas, ORS 352.087(2) requires, and the Board of Trustees finds, that the budget of the University of Oregon be prepared in accordance with generally accepted accounting principles;

Whereas, the Board of Trustees approved a continuing expenditure authorization for fiscal year 2026 at its June 2025 meeting awaiting further information regarding FY26 revenues, including state operating appropriations, federal actions and fall enrollments, as well as budget actions from the university administration in response to the forecast structural deficit at the institution;

Whereas, the Board of Trustees wishes to approve a budget and related expenditure authorizations for fiscal year 2026; and,

NOW THEREFORE, the Board of Trustees of the University of Oregon adopts the following:

1. An operating expenditure budget in the sum of \$1,540,500,000 is adopted for fiscal year 2026 (FY26). During FY26, the Treasurer of the University may expend or authorize the expenditure of this sum plus three percent, subject to applicable law. In the event that such expenditure authority is insufficient, the Treasurer may seek additional expenditure authority from the Executive and Audit Committee of the Board of Trustees.
2. The previously approved capital expenditure authorization of \$213,500,000 for FY26 remains in force and is unaffected by this action.

3. The Treasurer may provide for the further delegation of the authority set forth in paragraphs 1 and 2.

Moved: _____ Seconded: _____

Trustee	Vote	Trustee	Vote
Aaron		Moses	
Abbott		Seeley	
Boyle		Tykeson	
Evans Jackman		Storment	
Holwerda		Ulum	
Hornecker		Worden	
James			
Mitrovčan Morgan			

Date: _____ Recorded: _____