

Board of Trustees of the University of Oregon Finance and Facilities Committee Meeting

Meeting Summary | June 3, 2024

Attendance.

Tim Boyle	Present
Renee Evans Jackman	Present
Lillian Moses	Present
Connie Seeley	Present

Andy Storment, ChairPresentJenny UlumPresentDennis WordenPresent

Convening. The Finance and Facilities Committee (FFC) of the Board of Trustees of the University of Oregon (Board) met at the Ford Alumni Center on June 3, 2024. Committee Chair Andy Storment called the meeting to order at 9:00 a.m. Pacific Time. (All times noted going forward are Pacific Time.) The secretary verified attendance and a quorum.

Below is a summary of the meeting's proceedings; a full recording is available upon request.

Quarterly Financial and Treasury Reports (Action). Jamie Moffitt, chief financial officer and senior vice president for finance and administration, and Brian Fox, associate vice president for budget, financial analysis, and data analytics began by reviewing key financial metrics for the third quarter (Q3) of FY 2024. Fox highlighted several takeaways for Q3 including the following: (1) revenue is up due to an increase in tuition and fee revenue of \$1.5 million, (2) supplies and services is forecasted to increase due to facilities maintenance and repairs costs, and increases in IS projections, including software subscriptions and leases. Fox noted that the sum of adjustments shows a projected year-end shortfall of \$0.2 million, compared to a Q2 projected shortfall of \$1.5 million, with a projected year-end fund balance for FY24 of \$113.1 million, equivalent to 9.0 weeks of operating expenses. Fox then walked through this quarter's metric in focus, general and administrative expenses. The analysis segmented costs including into their primary uses in a more detailed fashion than the Board's standard quarterly report. This included categories such as non-cash expenses (depreciation), internal reimbursements, student aid and restricted use; long-term contracts, services and supplies facing significant price escalation, recruitment and admissions related services and supplies; and remaining general expenses. Trustees asked questions and engaged in discussion on items including but not limited to the value of managing payments to vendors based on favorable settlement terms, the decision to capitalize versus expense certain expenditures, administrative salaries, and potential next steps for other reviews. Jeff Shumacher, director of treasury operations, provided the quarterly treasury update reviewing the university's cash and investment balances. Schumacher shared that the cash and investment pool averaged \$656 million in Q3. Average balances continue to remain at an elevated level in the third quarter, up approximately \$89 million more than the same quarter in FY23. Schumacher described the major factors contributing to the increased balances, including the increased level of plant funds related to many large current capital projects (e.g., Knight Campus phase two, UO Portland, the Heritage projects), increased E&G balances, increased investment gains, and increased level of agency funds. Shumacher then reviewed the university's days of cash on hand and how long the university could operate with current cash on hand, noting Q4 FY23 cash on hand of 103 days. This number has stayed relatively stable over the last several years despite increased revenue and investment returns, due to the fact that a large portion of the increase in total cash and investments funds is in plant funds and that University operating expenses have also increased over this time period. Schumacher noted that the university's number of days cash on hand is significantly lower than the median of Moody's AA and A

peer groups and is also only 52% of the AAU peer group median. Trustees asked questions and engaged in discussion on items including but not limited to the university's cash on hand in relation to peers, the ability to maintain a Moody's AA rating, and how peer group institutions are chosen.

FY25 Budget and Expenditure Authority Authorization (ACTION). Jamie Moffitt, chief financial officer and senior vice president for finance and administration presented the FY25 expenditure authorization request for an operating budget of \$1,454,000,000 and a capital budget of \$297,500,000. Moffitt explained that the authorization does not include plant funds, depreciation, or internal bank funds which are managed through a separate process. Moffitt noted the request represents a 4.3% growth in E&G funds, 6.0% growth in other funds, for a total annual growth of 5.2% over the current fiscal year. Moffitt walked through explanations of projected expenditures, revenues, and capital costs. Trustees asked questions and engaged in discussion on items including but not limited to how one-time revenues are managed and how the university benefits from events like the Olympic trials, costs and revenues related to the athletic conference transition, and the accuracy of projected expenditures for the last fiscal year.

Action - The resolution to approve the FY25 budget and expenditure authorization was moved by Trustee Evans Jackman and seconded by Trustee Boyle. It passed with a unanimous voice vote.

East Campus Housing. Roger Thompson, vice president for student services and enrollment management, Mike Harwood associate vice president & university architect, and Michael Griffel associate vice president for student services and enrollment management, and director for university housing presented proposed plans related to east campus housing. Harwood began by providing background related to the eastern portion of campus which had its last plan finalized in 2003. He noted that the current planning effort is focused on a 20–30-year vision for the area and includes a master plan for housing, initial projects of two residence halls of approximately 800 beds each and includes outreach to local neighbors. Griffel described details of current housing projects and formal planning efforts. Harwood described open space planning as well as the neighborhood edge of the development intended to provide a gentle transition from the surrounding community to the new campus development. Trustees asked questions and engaged in discussion on items including but not limited to what currently occupies the proposed development space, residence halls as a recruitment tool, current policy on requiring students to live in residence halls, how university housing costs compare to new development in Eugene, whether students currently living in the apartment style units could be retained in housing for their third years, the costs for the new dorms versus the older dorms, and the level of engagement with the surrounding community.

Facility Naming, Residence Hall Building C – Yasui Hall. Roger Thompson, vice president for student services and enrollment management presented the administration's request to name Residence Hall Building C, Yasui Hall after the Yasui Family. Thompson reviewed the process used to select the name, noting extensive research and outreach to arrive at the recommendation. Thompson then described the distinguished merits and connection to the university of several members of the Yasui family. Trustees asked questions and engaged in discussion on items including but not limited to the excitement of the new dorm being named after the Yasui family.

Action - The resolution to approve the naming of the Residence Hall Building C, as Yasui Hall was moved by Trustee Ulum and seconded by Trustee Moses. It passed with a unanimous voice vote.

Meeting Adjourned at 11:24 a.m.