

May 24, 2017

TO: The Board of Trustees of the University of Oregon

FR: Angela Wilhelms, Secretary

RE: Notice of Finance and Facilities Committee Meeting

The Finance and Facilities Committee of the Board of Trustees of the University of Oregon will hold a public meeting on the date and at the location set forth below. Subjects of the meeting will include: quarterly financial and treasury reports, FY18 expenditure authorizations, an update on budget cuts and cost reduction initiatives, and a renaming recommendation for Cedar Hall.

The meeting will occur as follows:

Thursday, June 1, 2017 at 10:00 am
Ford Alumni Center, Giustina Ballroom

The meeting will be webcast, with a link available at www.trustees.uoregon.edu/meetings.

The Ford Alumni Center is located at 1720 East 13th Avenue, Eugene, Oregon. If special accommodations are required, please contact Amanda Hatch at (541) 346-3013 at least 72 hours in advance.

BOARD OF TRUSTEES

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**Board of Trustees of the University of Oregon
Finance and Facilities Committee
Public Meeting
10:00 am – Thursday, June 1, 2017
Ford Alumni Center, Giustina Ballroom**

Convene

- Call to order, roll call
- Approval of March 2017 FFC minutes (Action)

- 1. Recommendation to Rename Cedar Hall as Unthank Hall (Action):** Michael Schill, President
- 2. Quarterly Finance and Treasury Reports:** Jamie Moffitt, Vice President for Finance and Administration; Karen Levear, Director of Treasury Operations
- 3. Budget Cuts and Cost Reduction Initiatives – Update:** Michael Schill, President; Jamie Moffitt, Vice President for Finance and Administration
- 4. FY18 Budget Authorization (Action):** Jamie Moffitt, Vice President for Finance and Administration

Meeting Adjourns



Agenda Item #1

Recommendation to Rename Cedar Hall as Unthank Hall

MEMORANDUM

TO: Board of Trustees
FROM: Michael H. Schill, President
RE: Recommendation to rename Cedar Hall as Unthank Hall
DATE: May 23, 2017

At the start of this academic year, you made the decision to remove Frederick Dunn's name from a wing of the Hamilton Residence Hall and instructed me to come forward with a recommendation for a permanent name at the end of the year. That time is now upon us.

As you know, I wanted this to be an inclusive process. After developing a list of criteria in coordination with the Black Student Task Force, we then solicited nominations from students, faculty, staff, alumni, and community members. Nineteen names were provided to a committee which I charged with evaluating those suggestions and ultimately recommending names for my consideration. (The committee charge and criteria are attached.)

I would like to reiterate my gratitude to the committee members for their thoughtful work, especially given the timeframe within which they had to act. It was clear that each member reflected deeply on the criteria and this honor.

The group submitted a list of four people after whom it recommended we permanently rename Cedar Hall (see attached). Each of these four – and indeed the others suggested – is inspiring in their own right. As the committee members said in their memo to me, a recommendation of four particular individuals was in no way a vote *against* the others. And in that same vein, my final recommendation here is in no way a vote *against* the others.

Based on historical records and information gathered on these four inspiring individuals, a meeting with the committee about the finalists, and subsequent conversations with various individuals and groups, I have decided to formally recommend that we permanently name this wing **Unthank Hall**, after DeNorval Unthank, Jr.

Mr. Unthank was a University of Oregon alumnus, graduating in 1951 with a degree in Architecture – the first black graduate from School of Architecture and Allied Arts (AAA). He went on to have a successful career here in the Eugene-Springfield area, designing many public and private buildings.

His works include our own McKenzie Hall, meaning that students can see and experience a tangible example of Unthank's success and lasting legacy. This physical space is a reminder to us all that this extraordinary man overcame racial discrimination as a child in Portland as well as discrimination and overt acts of hatred at the University of Oregon.

In addition to his professional accomplishments, Mr. Unthank was an unwavering advocate for minority populations, especially the black community in Oregon and in Portland, specifically. He worked with community organizations in Portland on projects such as Albina Housing, the Interstate Firehouse Cultural

Center, the Mt. Olive Baptist Church, and several developments focused on low-income housing and assisted living.

In addition to being an alumnus, Unthank remained dedicated to the University of Oregon. He served as a visiting lecturer in AAA and became an associate professor in the school for eight years in the 1970s. His impact on students thus extended far beyond creating a physical place for them to learn and engage. To him, design, education, and opportunity were intertwined.

In 2004, AAA established a memorial scholarship fund in his honor thanks to contributions from family, friends, clients, and colleagues. While this scholarship has helped architecture students realize their potential and is a fitting tribute to Unthank, I believe now is the time we recognize his contributions to the UO, the Eugene-Springfield region, and to the state of Oregon through a more overt and tangible honor.

I think ahead to the freshmen who will eagerly unpack belongings into Unthank Hall and who will be inspired by this tremendous man to make their own lasting impact on our university, state, and nation.

For your information, I am attaching a few documents about DeNorval Unthank, Jr.

Thank you for your consideration of this recommendation.

MEMORANDUM

To: Cedar Hall Naming Committee

Fr: Michael H. Schill, President and Professor of Law

Re: Committee Charge and Evaluative Criteria for Cedar Hall Naming Recommendations

Thank you for your service on this important committee. Below are the committee's charge and the evaluative criteria I have written for you to use as you vet suggestions. I look forward to discussing the committee's work and seeing a very educational process unfold for the entire UO community.

COMMITTEE CHARGE

This committee of students, faculty, staff, and local community members is to recommend to me three individuals after whom Cedar Hall might be permanently named¹. Prior to making its recommendation, the committee shall solicit nominations from the broader University of Oregon community and vet those nominations based on established criteria.

The committee may consult with stakeholders as it deems appropriate, and should ensure thorough research is conducted on nominees. I have provided administrative staff support, and UO Libraries, specifically the University Historian and Archivist, can support research activities. Administrative staff will coordinate with University Communications to maintain a website that will both facilitate the process and clearly communicate to the public any requirements for nomination.

EVALUATIVE CRITERIA

Introduction

On September 8, 2016, the Board of Trustees voted unanimously to accept my recommendation that the name Frederick Dunn be removed from a wing of a residence hall named in his memory. This recommendation was made in light of historical evidence that Dunn was a former "Grand

¹ Cedar Hall is a wing of the Hamilton Complex, a residence hall facility on the UO Campus, which was named after Frederick Dunn until this current academic year. Cedar Hall was selected as a temporary name for the 2016-17 academic year so that President Schill and the campus community could undertake a thorough process by which to recommend a permanent name to the Board of Trustees.

Cyclops” of the local branch of the Ku Klux Klan, an organization notorious for terrorizing and lynching black people.

When I made that recommendation, I stated that the residence hall would be renamed “for a man or woman whose life exemplifies the characteristics of racial diversity and inclusion that Dunn despised.” I also stated that the “renaming process will include the views of students, alumni, and the faculty and staff.”

Prior to establishing the below criteria, I met with and asked the Black Student Task Force to take a first cut at drafting criteria. Those were thoughtful and served as a basis for my criteria below. In addition, the below takes into consideration the criteria I gave to the committee charged last year with analyzing whether to remove Dunn’s name from the building.

General Criteria from UO Policy

Under UO Policy IV.07.02, when a building is named posthumously in recognition of an individual or group, that recognition must be based on “unusually meritorious service to the University or to society at large.” “Unusually meritorious service is likely to describe remarkable activities, circumstances, and/or experiences of individuals that directly served to advance or provide inspiration in advancing the values and mission of the University.”

The policy also states, “Normally, a period of at least one year should have elapsed between the individual’s death and the proposal for the naming.” Nevertheless, because this statement about waiting for one year is modified by the word “normally,” exceptions can be granted.

Specific Criteria

In addition to the general criteria set forth above, I would like the committee to let the following criteria guide its deliberations:

- An individual who has made significant contributions in service, support or honor to the University of Oregon or to the State of Oregon;
- An individual who has an extraordinary record of leadership and commitment to advancing justice and equity for black people in Oregon;
- An individual who himself or herself demonstrated evidence of overcoming oppression and discrimination;
- An individual who strongly advocated for the pursuit of knowledge and advancement of higher education;
- An individual whose own work has led to an inclusive and equitable University of Oregon campus;
- An individual whose work has led to achievements of extraordinary and lasting distinction; and,
- An individual who has helped black students and/or community members achieve success in higher education and the pursuit of careers.

May 10, 2017

To: President Schill

Fr: Cedar Hall Renaming Committee

Re: Recommendations

Thank you for the opportunity to serve on this committee and advance this important and timely conversation. The inspiring stories of so many strong figures in Oregon's history both touched and educated us. This memo provides an overview of our work, and we look forward to discussing this initiative with you as you engage in your own analysis.

I. HOW WE GOT HERE

More than fifty names were suggested by students, alumni, faculty, employees, and community members. Of these, 19 met the base level criteria and were considered by the committee. The remaining 34 were not eligible because they are still living, had no connection to the UO or State of Oregon, or were not black.

We reviewed historical information for each of the 19 as it was available. (Not surprisingly, the body of information about each nominee varied widely due to the era, national reach, or the perceived impact by those building such records.) Following independent reviews of this information, we engaged in thoughtful discussion about how individuals met the criteria provided to us.

Some criteria for naming a building in recognition of an individual not for philanthropic reasons exist in long-standing UO policy (IV.07.02), including:

- Posthumous recognition with, normally, a period of one year elapsing between the individual's death and the proposal for renaming.
- Recognition for "unusually meritorious service to the University or to society at large," which is further defined as "...remarkable activities, circumstances, and/or experiences of individuals that directly served to advance or provide inspiration in advancing the values and mission of the University."

Additionally, you provided the following specific criteria, written in consultation with the Black Student Task Force:

- An individual who has made significant contributions in service, support or honor to the University of Oregon or to the State of Oregon;
- An individual who has an extraordinary record of leadership and commitment to advancing justice and equity for black people in Oregon;
- An individual who himself or herself demonstrated evidence of overcoming oppression and discrimination;
- An individual who strongly advocated for the pursuit of knowledge and advancement of higher education;
- An individual whose own work has led to an inclusive and equitable University of Oregon campus;
- An individual whose work has led to achievements of extraordinary and lasting distinction; and,
- An individual who has helped black students and/or community members achieve success in higher education and the pursuit of careers.

Through an iterative process, we ultimately narrowed down the list to our final four recommendations. This was not an easy task, nor one we took lightly. Although our task focused on Cedar Hall, we encourage

you to maintain a file of these suggestions and the other names provided to preserve the research and discussion for future naming opportunities.

II. RECOMMENDATIONS

We respectfully submit to you four names of individuals after whom we recommend you permanently rename Cedar Hall. Our recommendations take into consideration each individual's history in light of the criteria outlined by you at the onset of this process. A brief summary of each is below, and we look forward to discussing them in person.

DERRICK BELL

Derrick Bell (1930-2011) was dean of the University of Oregon School of Law for five years beginning in 1980. As a professor of Law at Harvard in the mid-1970s, he established a field of study known as "critical race theory." When Bell resigned his position at the UO, he said it was due to the school's failure to grant tenure to an Asian female professor. He returned to Harvard Law School in the fall of 1986 but left in 1990 to protest the lack of a black female professor within that school. While on leave from Harvard, he became a full-time visiting professor at NYU's School of Law. Bell was a published author and noted lecturer on critical race theory and civil rights. More recently he made national headlines as a friend to and former professor of Barack Obama. The Law School has a speaker series named in Bell's honor.

NELLIE FRANKLIN

Nellie Louise Franklin (exact dates unknown) was the first African American woman to graduate from the University of Oregon. Franklin came to the nearly all-white University of Oregon from Portland in 1928. Franklin was denied residency in campus housing due to her race. Undeterred, Franklin stayed at the UO and graduated with a degree in Music in 1932 after an active career in various student organizations such as the Women's Athletic Association, Polyphonic Choir, and Cosmopolitan Club, an interracial support system. Despite all of her involvement, she was prohibited from joining certain organizations, such as a sorority. However, after graduation she became a founding member of the first Black Greek Letter organization in the Pacific Northwest, leading the way for future generations of Black Greek organizations.

DeNORVAL UNTHANK, JR.

DeNorval Unthank, Jr. (1929-2000) graduated from the University of Oregon in 1951 with a degree in Architecture, the first African-American to graduate from AAA. He was a noted architect in the Eugene/Springfield area, working on several projects ranging from the Lane County Courthouse, the former UO Law School (McKenzie Hall), Kennedy Junior High School, and several other public and private buildings. Unthank was very engaged in Portland as well, especially with the black community. This included work on housing, churches, and other projects with the Urban League and other partners in Portland neighborhoods with large minority populations. During his time at the UO, he dated a white woman and the couple faced public controversy, including a cross-burning on the lawn of her sorority house. He taught as a visiting lecturer and as an associate professor in the Department of Architecture from 1965-1980. A memorial to Unthank is located within Lawrence Hall and the school has a memorial fund for faculty awards in his name.

DeNORVAL UNTHANK, SR.

DeNorval Unthank, Sr. (1899-1977) was a noted figure and civil rights activist in the Portland community. He received his M.D. from Howard University in 1926 and was recruited to Portland to be a local physician for Union Pacific (UP) Railroad (the company required a black physician care for its black workers). At the time he was one of only two black doctors in Portland, but soon became the only one when his colleague

at UP transferred. Ultimately his practice expanded to include Asians and whites; when he retired, reports are that half of his patients were white. He endured harassment that caused him to move his family four times within Portland before finding a neighborhood in which they could stay. Unthank cofounded the Portland Urban League and was president of the Portland chapter of the NAACP. He was also a member of the state Committee for Equal Rights and the Council of Social Agency. Unthank was also active in the passage of Oregon's 1953 Civil Rights Bill. He received the UO's distinguished citizenship award and many other awards from religious and ethnic groups in Portland. The City of Portland named a park after him.

III. ADDITIONAL THOUGHTS

In addition to providing this biographical information, we wish to articulate a few key points and issues that arose during our committee work.

First and foremost, the selection of any four individuals is not a vote *against* any other. There were so many courageous, fascinating, and inspiring people suggested for his honor: UO students, employees, and professors; professional athletes and Olympians; politicians and civil rights activists; national thought leaders; and people who were among the first blacks to settle in local communities within a state whose politics were openly hostile to them.

We discussed some of the natural tensions that arise from the criteria. For example, some individuals maybe had more modest histories but were inextricably linked to the state, the UO, or both, while others had impacts of a grander scale but were less engrained in the fabric of Oregon. While length of time connecting someone to Oregon or the UO may vary, we believe it is more important to consider what that time meant in terms relative to what they accomplished, overcame, or created. We raise the issue to point out that direct one-to-one comparisons were often difficult, not to opine on the merits of one over another.

Further, we discussed the tremendous opportunity this naming provides to tell a story to future generations – to connect past with future through more than just a sign on a map, but through an understanding of that individual's lasting legacy and impact.

Some viewed lasting legacy more in terms of physical space, such as buildings and spaces we can literally walk among. Some viewed it in terms of shared space, such as knowing that we follow in the footsteps – along the same paths – as individuals who broke barriers and succeeded amid oppression. And some viewed lasting legacy in terms of intellectual or societal change, such as the creation of knowledge or platforms for activism.

The bottom line is that there are myriad ways to look at these historical figures and their impacts on the past, the present, and the future. Any of the four is deserving of this honor and we look forward to further discussion with you and to your recommendation to the Board of Trustees.

Thank you.



Architect shaped Pacific Northwest style

By: [Stephanie Basalyga](#) in [Construction](#) November 14, 2000 1:00 am

DeNorval Unthank Jr. spent the last few weeks of his life the way he'd spent every day since 1952 – immersed in the world of architecture.

Unthank, who died on Nov. 2 from causes related to kidney cancer, spent almost five decades as a professional architect. Although he based his practice in Eugene, the impact of his work shaped the face of architecture at both the state and national levels.

"His architecture was very honest and straightforward," said Ed Waterbury, an architect who worked with Unthank for 30 years. "He was able to weed out the superfluous and get to the very essence of a building."

Unimpressed by trends and fads, Unthank focused on basic design and created a long list of buildings that defined his place in architecture.

His vision led to the renovation of an old seed warehouse building in Eugene that became a catalyst for the city's popular 5th Street Market District. The American Institute of Architects honored his work on the Lane County Courthouse and the former University of Oregon Law School in Eugene, and several buildings on the Central Oregon Community College campus in Bend.

Unthank was born Oct. 27, 1929 to DeNorval Unthank Sr. and Thelma Shipman Unthank. Soon after, the family moved from Unthank's birthplace of Kansas City, Mo. to the Pacific Northwest. They settled in Portland, where Unthank's father became one of the city's first African American physicians and a co-founder of the Portland Urban League. Unthank graduated from Franklin High School in 1946. After two years of undergraduate study at Howard University in Washington D.C., he decided to return to the state he called home. He chose to pursue a degree in architecture at the University of Oregon in Eugene. It was a decision that would shape his life.

From 1952 to 1955, Unthank worked with Dick Chambers, designing and building houses. Chambers went on to start Chambers Construction Co. in Eugene. Unthank moved on to Wilmsen Endicott Architects. He became a partner with the firm in 1960.

For the next eight years, Unthank designed schools, public buildings and business facilities around the state. More than a handful of his projects were located in the Eugene area, including J.F. Kennedy Junior High School, and Springfield's Thurston High School.

In 1968, Unthank joined with Otto Poticha and Grant Seder to form the firm of Unthank Seder Poticha Architects. Seventeen years later, the firm name was changed to include Ed Waterbury's name.

Waterbury was a fresh-faced kid just out of architecture school when he met Unthank in 1969. Waterbury walked away from that meeting thinking how he had just nailed his first architecture job with Unthank's firm. It was only later that he realized he had found a teacher and mentor whose wisdom and guidance went beyond the mere boards and bricks of a building.

"Most young architects out of school, like myself, don't know anything," Waterbury said. "I learned from him not to let the passing fancies of society overwhelm the deep interest of showing architecture for what it is."

Accepting things for their basic, inherent value was a recurring theme in both Unthank's life and his life work. As an African-American, he was a rarity in Oregon's architecture community. When he ran into clients bothered by his race, Unthank borrowed a page from his father's philosophy.

"The one thing about De was there probably were challenges," said Unthank's daughter, Amy. "The way

he dealt with them, he didn't make a big deal out of them."

Instead, he concentrated on his role as a professional.

"He believed that his role as an architect was to make places for people, not to worry about who they were or what color they were," Waterbury said.

But Unthank never forgot his heritage. He worked tirelessly for the black community in Portland, joining forces with community leaders and the Urban League of Portland to develop projects in the city's largely minority northeast neighborhoods.

That work led to the 1960s Albina Housing, the Interstate Firehouse Cultural Center in the 1980s and the Mt. Olive Baptist Church, along with numerous low income and assisted living housing projects.

In 1980 Unthank was named a Fellow of the American Institute of Architects, a recognition that dovetailed with the more than 20 local and regional design awards he received from that organization.

Unthank augmented his professional design work with his role as an educator. He served as visiting lecturer at the University of Oregon School of Architecture from 1965 to 1972, followed by eight years as an associate professor of architecture at the school.

In 1998, he worked as a sole practitioner, sketching and designing until his death.

When it came time to lay Unthank to rest, his family gathered at the Church of the Resurrection in Eugene, the same building that Unthank had designed decades earlier.

"His architecture," recalled a colleague, "his architecture and his family were his life,"

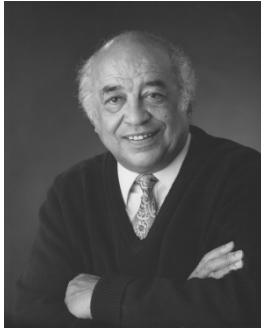
Unthank is survived by his wife, Jill Coxon; a son Peter Unthank of Portland; four daughters, Blair Coxon Unthank, Amy Unthank and Libby Tower, all of Eugene, and Melissa Coxson Unthank of Hermiston.

Other survivors include two brothers, Tom Unthank and Jim Unthank, both of Portland; and two sisters, Thelma Unthank Brown and Lesley Unthank, both of Portland.

A memorial scholarship fund is planned at the University of Oregon School of Architecture and Allied Arts.

The family also suggests remembrances to the Episcopal Church of the Resurrection's organ project, the Sacred Heart Medical Center/Peace Health Hospice program or research for kidney cancer.

A celebration will be held Nov. 25. No time has been set for the celebration.



Honoring DeNorval “De” Unthank, Jr., FAIA - Architect who shaped and inspired the Pacific Northwest style of mid-century architecture.

In 1952, DeNorval “De” Unthank Jr., became the first African-American to graduate from the University of Oregon School of Architecture & Allied Arts. He went on to practice, teach and pursue architecture with straightforward, integrity-based design and problem solving. In this pursuit, De influenced and inspired students, colleagues, builders, designers and clients with the clean and clear essence of Pacific Northwest-style building. De was unimpressed with fads and trends. He devoted his work to foundational design elements, construction materials, and presenting buildings that stand on their own merit today.

In the early 1950’s, De Unthank and Richard “Dick” Chambers started Chambers-Unthank Designers-Builders and began designing and building houses. In 1955, Dick founded Chambers Construction and became one of Oregon’s most respected builders, and contractors. De joined Wilmsen Endicott Architects in Eugene, and became a partner in 1960. In 1968, De, Otto Poticha and Grant Seder formed Unthank Seder Poticha Architects, and later added Ed Waterbury to the partnership and name plate. The firm was instrumental in designing schools, banks, public and professional buildings, offices and houses. The partners received many awards and accolades for design excellence and achievements.

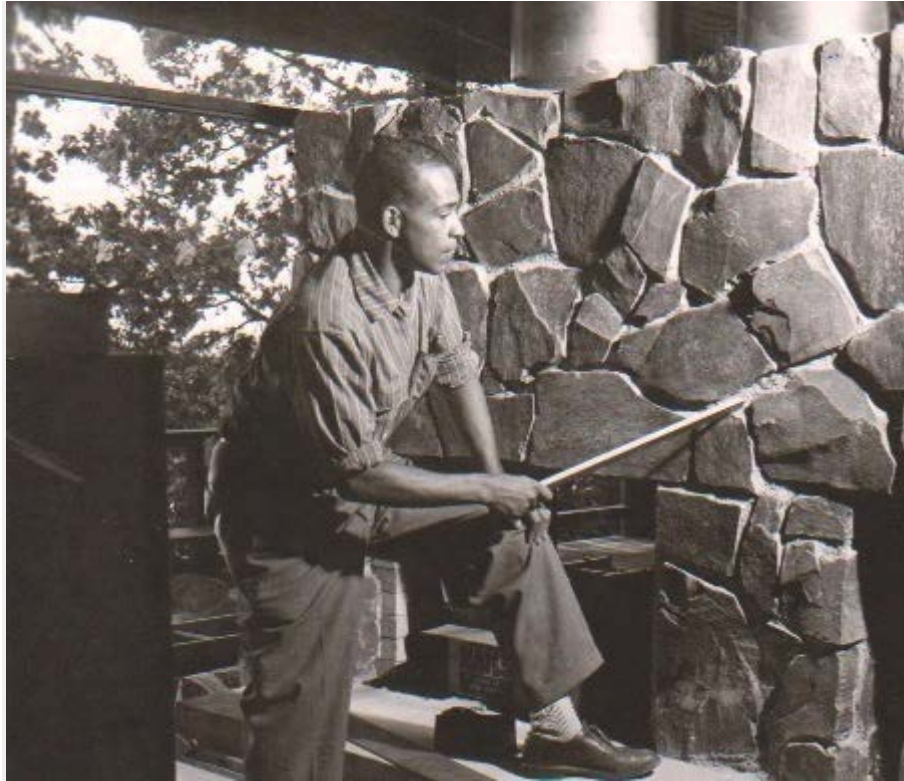
In addition to his private practice, De taught as a visiting lecturer, and later as an associate professor at the University of Oregon Department of Architecture from 1965 to 1980. As an educator, he found working with students rewarding, and his design sense and problem-solving processes proved influential to what is now known as the Pacific Northwest Mid-Century Modern style.

As a result of a battle with cancer, De passed away in November of 2000. In honor of, and in tribute to De’s work, his exploration of design and practice rigor, a memorial art piece is being commissioned and gifted to the University of Oregon. The completed art piece will be installed at the School of Architecture and Allied Arts. This project is made possible by a generous contribution from Bruce Chambers, eldest son of the late Dick Chambers.

Ms. Libby Unthank Tower
libbytower@gmail.com

Access to slides of De, his work, and inspiration
<http://architecture.uoregon.edu/unthank>
password:

The American Institute of Architects named Unthank a Fellow in 1980, recognizing his design work on the Lane County Courthouse, the former UO Law School, Central Oregon Community College campus buildings in Bend, the U.S. Consulate Quarters in Fukuoka, Japan, and numerous banks, professional offices, and private residences around the state of Oregon.



Above: De Unthank designed the Crasemann House on Madrona Street in Eugene early in his career.

Unthank joined the Eugene architectural firm Wilmsen & Endicott Architects with a few other UO graduates, becoming a partner in 1960. In 1968 he cofounded the firm Unthank Seder Poticha Architects. His prolific career achievements included modernizing an old warehouse in Eugene that initiated the 5th Street Public Market. Unthank died in November 2000 in Eugene at age 71.

The memorial's selection committee commissioned Portland artists Joe Thurston and Sean Healy, who work as Healy Thurston, for the memorial artwork. Thurston calls the forthcoming memorial to Unthank "a kind of time capsule" that will incorporate tools Unthank used that are antiquated by modern standards—slide rules, mechanical pencils—items that Tower calls "artifacts of finals week."

The memorial will include a right-angle glass "artifacts" cornerstone installed inside a larger glass piece mounted on a clear Douglas fir base. The cornerstone symbolizes "an often hidden but significant aspect of many important buildings—a perfect metaphor for his memorial," Thurston wrote via email. "By constructing the memorial out of glass and wood, two materials he was fond of using, we felt we were representing the clean lines of his practice."

The glass will be etched with an image of Unthank, an elevation schematic from his possessions, and a brief treatise about him written by his daughter.

Tower served on the DeNorval Unthank Award Artwork Committee with Judith Sheine, head of the UO Department of Architecture; Donald Morgan, assistant professor in the UO Department of Art; and Doug Streeter, a UO alumnus, nephew of Unthank, and design principal at architecture firm

Source: UO Department of Architecture

Perkins + Will; and Rob Thallon, A&AA associate dean for administration and associate professor of architecture.

The DeNorval Unthank Memorial Faculty Excellence Award will provide \$5,000 each year to a faculty member who exemplifies excellence in teaching and/or practice of design in architecture.

"It's great to have an award that specifically focuses on design excellence," says Sheine. "That's something we're really excited about in Department of Architecture."

The award will help cover costs associated with field trips, making models, hiring consultants, and other support for the studio. The recipient will be announced before the end of spring term 2015. The recipients' names will be updated on the memorial each year.

Thurston and Healy's art collaborations have a number of installations in their portfolio, including the stairwells of UO's Anstett and Peterson Halls, Portland State University's Shattuck Hall, the West Linn Police Department in West Linn, Oregon, and the FBI Headquarters in Houston, Texas.

"They've got a very robust resume of public art projects that they've done and they are delightful to work with," Tower says. "Of the four finalists, they provided the most creative and nonprescriptive approach and solution to solving the problem. Very inquisitive and also honored by the idea and scope of the assignment."

Sheine agrees. "[Healy Thurston] have a very interesting way of translating ideas in an art installation that relate to the public institution with beautiful, abstract designs."

For inspiration, Thurston and Healy visited several Unthank buildings with Tower and Streeter, and met with his former business partner Otto Poticha.

"Our initial research led us to conclude that Mr. Unthank had a great influence on students of UO's Department of Architecture, as well as designing some very significant buildings in the area and on campus," Thurston noted via email. "[Unthank] began to take on a refreshingly human dimension ... he was a down-to-earth guy who cared a lot about his students, professional relationships, and the work he did. He was a cornerstone of the architecture department during his time there. He didn't draw a lot of attention to himself. He wanted his work to represent him."

A cardboard mock-up of the final installation is currently situated outside Interim Dean Brook Muller's office in Lawrence Hall.

A memorial scholarship in Unthank's name was established in 2004. The DeNorval Unthank, Jr. Memorial Scholarship is awarded annually to undergraduate architecture students at the UO.

Cross Burning at Gamma Phi Beta

After sixty years, a woman tells the story of a night that changed her life.

BY DEB MOHR

With a jolt, I'm awake. So are my sorority sisters out here on the second-floor sleeping porch of the Gamma Phi Beta sorority. It's 2:00 a.m. in May 1951. Something is wrong. We crowd and jostle to get to the windows. On the lawn below us a crooked, flaming cross throws sparks up into the ink-black sky. Shadows of men move about. Somebody yells. "Hey, nigger-lover. You like him?"

I feel cold as ice. I know why this is happening. I'm dating DeNorval Unthank, a "Negro" student here, at the University of Oregon. That burning cross is meant for me.

My heart slams. My mouth goes dry. I've got to call De. I tear down the hall to the telephone booth. I can't remember his number. I hurry to my room and grab a notebook, return to the phone and dial.

He's sleepy. "Yeah? What's up?"

"A cross. Burning out in front. I'm scared for you and Chet."

De and Chet, another Negro student, live in a small, cinderblock apartment two blocks away.

"Nobody's been around here," De says. "Are *you* okay?"

"Yes. But those men might . . ." Brutal racist acts flash through my mind. Men in hooded sheets. Negroes, burned, mutilated, and hanging from trees. "The Ku Klux Klan!" I say. "They could come to your place and . . ."

"We're awake and we'll be fine. But, maybe you and I shouldn't meet tomorrow."

"That's just what they want. I'll see you at the Side at four o'clock."

"Good. Okay."

I hang up and go back out to the sleeping porch. The men have left. The flames have died. Embers along the arms of the cross glow like living things. I ignore the tight knot of girls who are chatting quietly and I return to my room.

It had rained earlier that evening and, while walking me home, De loaned me his green corduroy jacket. When I came in and hung it on the closet door my roommate said, "Get that thing out of here. It makes me sick to look at it." Thank God she isn't in our room right now.

I'm nauseated and goose-bumped. I wrap De's jacket tight around my shoulders. I sit down and try to think. Last week two men sitting across from De and me at Seymour's Restaurant downtown stared at us. Their eyes were sharp as knives. Were they members of the Ku Klux Klan? Had they burned the cross? Would De be the target tomorrow night? Or the next?

I don't believe college boys did it. Before I met De, three months ago, I was dating a fraternity boy. I broke up with him, but he wouldn't be behind such a despicable deed. Yet the burning cross brings into focus what I'm up against.

It's customary for fraternity boys who come to the Gamma Phi house on Hilyard Street, north of Eleventh Avenue, to wait in the living room for their dates. De is not welcome. I usually meet him on the other side of the footbridge over the Millrace. Or we meet at the Side at Thirteenth and Kincaid, or at the Falcon, called "The Bird," tucked in a stand of big trees west of Straub Hall. And when De walks me home he tells me goodbye at the far side of the bridge.

* * *

At dawn I shower and eat an early breakfast. The house president asks me to meet with her and the housemother at five o'clock this afternoon. This isn't the first time I've been asked to meet with them. They have repeatedly asked me to stop seeing De.

I argued with them. How and why can anybody dislike other people because they happen to have dark skin? And what in God's name do these folks have against De? From what I know, he's an outstanding student who comes from an outstanding family. "Family" is very important to my Gamma Phi sisters. A girl's father's profession holds enormous weight in the sisterhood. A dad who is a prosperous and well-known doctor is considered at the top of the heap. De's father is a prosperous, well-known doctor and these women object to me seeing this doctor's son?

I refused to bend to their demands, and De and I continue to meet after class at the Bird, at Taylor's, or at the Side.

* * *

On this day after the cross burning, I go off to class. Some of my classmates have heard about the incident. They ask me questions, all of which I've asked myself. They are supportive and concerned as to who did the vicious deed. Nobody has a clue.

* * *

I met De in March of 1951 at an Episcopalian Lenten breakfast in Gerlinger Hall about three months before the cross-burning incident. I was a twenty-one-year-old

sophomore majoring in anthropology. He was a fourth-year architecture student from Portland.

We all smoked cigarettes in those days and after breakfast he asked for a light. I snapped my lighter. It didn't work. I tried it again. It failed. De took hold of my wrist and once more I struck the lighter. It sparked. He leaned back in his chair, smiled a lovely smile, and said, "Cigarette lighters know when to act up, don't they?"

We laughed. "Where is your next class?" he asked.

"Friendly Hall. English lit."

"I'm going to Lawrence. Can I walk you to class?" I liked this elegant, handsome man.

I learned that he had gone to Howard University in Washington, D.C.—a school I had never heard of. He loved jazz. Charlie Parker. Dizzy Gillespie. Sarah Vaughan. Foreign names to me. And he was passionate about the field of architecture.

In the early 1950s, positive things had begun to happen for Black people. In 1948, President Truman had desegregated the armed forces. As a senior in high school I wrote a paper about Blacks' disinterest in intermarriage. But I knew next to nothing about Black people themselves. And as far as I knew, the few Negroes here on the UO campus were treated no differently than me or any other White student was treated. So if De were to come to my sorority house I assumed that my sisters would view him as an interesting, handsome young man.

My assumptions were naive, pitiful, and wrong.

* * *

It's late afternoon and I hurry back to the house for the meeting. Barbara, daughter of the late UO president, Donald Erb, and a Gamma Phi alumna, joins us.

Barbara says, "You're seeing him again, aren't you?"

"I've never stopped seeing him."

Once again, I'm told, "In our society, a Negro boy dating a White girl is not accepted. And the Portland alumnae demand that the house take action. If you continue to see that man, you will be asked to leave the house." She paused. "But you will be welcomed back if you stop seeing him."

I held my ground.

Then Barbara asks to meet with me *and* De the following afternoon. This is an ugly position to put him in, but I phone him and issue the "invitation." He agrees.

The visit isn't any different from the other meetings, except De is present. Barbara lectures us. "Debbie, your dating this man is having a bad influence on the house. If you don't stop seeing him, the alumnae will step in."

How in God's name can this woman say these things in front of De? I marvel at his cool. He listens. He is polite. And after these people have done everything to make him feel unworthy and unwelcome, he still manages to leave the house with dignity.

I think about what they want me to do. I imagine this scenario: I leave the house. But I miss it. I miss "my sisters" and I want the prestige of being "a sorority girl." So I break off with De. I'm welcomed back. Three cheers for me. I'm in good standing. Barbara is pleased. So are the alums. The girls are happy. Laughter bounces off the walls.

My imaginary thoughts overwhelm me with disgust. I have no attachment to these people. I don't need them. I don't want them. I won't live here anymore.

Girl Rejects Sorority Offer To Return to U. of O. House

EUGENE, May 23 (AP)—A University of Oregon sorority involved in a racial prejudice controversy made a peace feeler Tuesday. It was rejected by the sorority member who moved out of the house after dating a Negro.

A national officer of the sorority indicated in a statement that the girl, whose name has not been disclosed, was welcome to move back into the Gamma Phi Beta house, whether or not the girl continues to date the Negro.

"I wouldn't feel right about moving back in after what the sorority has done. This comes

as a complete surprise to me, and I don't understand it," the girl said.

Earlier she said she blamed sorority alumnae for causing her to move from the sorority house. She said she moved out only after a number of talks with sorority officials, and after a flaming cross had been burnt in front of the sorority house one night.

The Negro boy, also a student at the university, said he was "pleased and surprised" at the decision by the sorority.

University officials have not entered the controversy, insisting it is a personal affair.

The following day, I pack my bags and move into Hendricks Hall. After I've checked in and finished the paperwork, the housemother at Hendricks informs me that De can't come inside. We argue. She reneges. But I make arrangements to move into an independent woman's house on campus, for summer school.

De and I continue to see each other. On Friday afternoons, we meet at Max's Tavern. We go to movies at the Mayflower Theater. Through De, I meet students of the arts—painters, architecture majors, and sculptors—including Tom Hardy, who one day would become famous for his sculptures. I meet poets and English majors. Discussions open a world of art, architecture, and jazz I'd never known. De's friends become my friends. And De and I are in love.

In early June, I move into The Rebec House on Thirteenth Avenue. De is welcome to come inside. My roommate, Ruby Brock, is Black. She goes to summer school and is majoring in education. I'm working in the kitchen at Sacred Heart Hospital and going to summer school.

Ruby and I talk about the cross-burning. She says that I'm naive to think that racism doesn't exist on campus, or in Eugene. Only six Black male students and two Black females are enrolled at Oregon. A number of Black families in Lane County live in the dumping grounds of a sawmill out on West Eleventh. No indoor plumbing. No sidewalks or paved streets. Racism is alive and thriving in Lane County.

And it's still illegal for a Black person to marry a White person in Oregon. That law would change later in 1951. But in early July, De and I drive to Vancouver, Washington, and we are married in the Episcopal Church. Ruby is my maid-of-honor. Tom Hardy, our best man.

* * *

Now, in the summer of 2010, I pull out an old photo album of clippings and photos stored in a thick plastic wrapper and kept on a closet shelf. De's late mother kept these things and I'm grateful. I wouldn't have kept them.

I haven't looked at them for more than fifty years. They are yellowed, fragile, and deeply creased. I sit down to read through them. It's difficult. And I've forgotten many of the events surrounding De and me at that time.

I read that on May 17 of 1951 the *Oregon Daily Emerald* ran an editorial, "The Code of Prejudice at Oregon." The editor, Anita Holmes Johnson '51, current publisher of Eugene Weekly, wrote: "An Oregon sorority has just paid homage to one of the strongest satans of our society . . . prejudice."

An Editorial

THE CODE OF PREJUDICE AT OREGON

An Oregon sorority has just paid homage to one of the strongest satans of our society . . . prejudice. It has given way to fear of an unwritten social code, and executed an injustice ugly on a college campus.

One member of this living group was given her choice of moving out of the house or discontinuing dating a colored student. She chose the former, and moved into a dormitory.

Nothing in the sorority's charter states that a member cannot date a man of another color, creed, or religion.

No vote was taken in the house before the move was made. Feelings were mixed, but the member was not given an opportunity to present her case before her sisters. She was simply given the choice, and she took it.

"National officers and older people" (whom we shall take the liberty of calling alumni) formulated the two alternatives, according to the house president. It was not a step proposed by active members of the house. Nor was it actively opposed by them. The decision was taken out of their hands and they accepted it.

The woman's membership in her sorority was not revoked. She is allowed to remain a member, but she must live out of the house at least until she stops going out with the man whose skin is another color.

Such a move prompted by pressure from within and fear of pressure from without is certainly not limited to sororities. But it is the type of action which prompts movies like "Take Care of My Little Girl" and other biting criticisms of the sorority system.

Restaurants which will not serve colored people because the owners fear something they call society's code . . . hotels which will house only whites, no matter what quality the whites . . . colleges which will not admit colored students—they are only a few of the groups which have acted exactly like Oregon's sorority.

And no less pardonable is the dormitory house mother who first told this new resident that her Negro friend could not come into the hall. Fear of pressure also motivated her, but she reconsidered and soon reversed her first hasty decision, a reversal definitely to her credit.

However, the hatchet falls hardest on the sorority's head because the Greek system is already the target of the critic's tongue. The sincere advocate of the sorority structure is thus dealt a strong blow, difficult to counteract in a country which knows it must improve itself.

No longer is there a place for those of us who are prone to overlook such discrimination although we believe it is wrong. Principles today need more than lip service.

And at least two are the principles involved here:

The all-important one is the discriminatory policy against one person because of his color, and against another because she chooses to associate with this man.

Secondary, but still important to this campus, is the question of alumni control over sorority chapters. It is unfortunate that these groups of very capable college women are not allowed to do more of their own policy-making.

Tacit acceptance by this house of the alumni decision is also disturbing. This policy of "you can wear the pin, but you can't live in the house" looks like little more than a face-saving step with more self-interest than conviction behind it.

Where is the courage so many of us lack when it comes time to stand up against something which we know is wrong? We will only advance when we dare to advance, although some of our culture will lag behind us, leaning on signs saying "we can't change the unwritten rules of society . . . somebody else will have to do it first."

In A Smog

I read in another publication about a representative of the Portland Gamma Phi Alumnae Association who asked me to sign a paper stating that I had “exercised” a free choice in deciding to move out of the sorority. The truth, as I recall is that I did so willingly and without a second thought.

On May 23, 1951, the *Portland Journal* ran an editorial. Harry K. Newburn, president of the UO, said that as far as the University was concerned, “one’s own friends are his own business.” But, the *Journal* pointed out the “disturbing” fact that no one among University authorities “seems to have made a serious effort to identify and reprimand the culprits who burned a cross on the sorority lawn in typical KKK fashion.”

The June 1951 issue of *Time* magazine took up the cry with an article titled Debbie and Gamma Phi, which stated “the Gamma Phi lawn [was] desecrated with a seven foot fiery cross.” And “finally the alumnae adviser had a quiet meeting with the errant pair and . . . urged them to stop seeing each other.”

After the ultimatum the sorority had issued me was exposed and condemned, the alumnae offered to let me return and I could continue to see De. I declined.

Today, as I read these clippings I wonder what kind of life I would have had if I had returned to that place. The thought defies my imagination. I was done with them and the racism that wrapped itself into what was “socially acceptable.” And I’ve never regretted the choice I made.

These hellish events occurred three years before *Brown v. Board of Education*, the Supreme Court decision that began the desegregation of public schools. How did the men who burned the cross feel when *Brown* became the rule of the land? In Money, Mississippi, August 1955, two White men mutilated fourteen-year-old Emmett Till, tied a seventy-five pound cotton gin fan around his neck, and threw him in the Tallahatchie River. Did the men who burned the cross in front of the Gamma Phi Beta sorority feel a prick of unease? And in December of 1955, when Rosa Parks’s courageous act of refusing to give up her seat on a bus set the stage for the civil rights movement, how did those men feel?

Perhaps they dismissed the years of the civil rights struggle. But in remembering that single, terrifying, degrading act, I’m *angry*. To my knowledge, nothing was ever done to try to identify those who burned that cross.

In the early 1960s a couple De’s and my age moved across the street from us. We learned that Mr. B., the husband, had been in school with us and was a fraternity brother of the young man I had dated before I met De. One evening, Mr. B. admitted that his fraternity was responsible for burning the cross. I have no proof if this was true and nothing more was said about the matter. De and I tried to put it out of our minds. We were busy raising our three children and leading our own lives.

I now live in Eugene, across the street from a slab of stone marking the site of Columbia College, founded in the 1850s. In 1859, Unionist faculty members urged Congress to admit the Oregon Territory to the Union as a free state as opposed to a slave state. The college was burned. Twice. It is assumed it was burned because of the liberal faculty. Congress admitted Oregon as a free state in 1859. At that time it would be another ninety-three years before a Black person and a White person could legally marry in Oregon.

De, a successful and highly respected architect, became a fellow in the American Institute of Architects. He designed many buildings in Lane County, among them the Lane County Courthouse and Annex, McKenzie Hall on the UO campus, the John F. Kennedy Junior High School, and residences throughout South Eugene.

De died in 2000. Our son, Peter, died in 2006. Our oldest daughter, Libby Tower, is marketing and public relations director at the Hult Center in Eugene. Amy Unthank, our youngest daughter, is the leader for the Forest Service's National Fisheries Program and lives in Washington, D.C. Until I decided to write this article they knew very little about this disturbing event.

I'm now eighty-one years old and it's been sixty years since that cross was burned on the Gamma Phi Beta lawn. Last fall a friend of mine urged me to write about the incident. I had been approached before, but had declined. I didn't want to dredge up painful memories. Pain, because De is not here to review the facts, as I remember them to be. Pain, because nobody ever stepped up to the plate and admitted it. Pain, because I didn't want my children to read about it. But after reading these crumbling articles of so many years ago, I decided to take it on.

Now, I carefully place all of the fragile, yellowed papers into the old scrapbook and I put the book back in the thick, plastic bag. I put the bag up on the shelf where it has been for some fifty years. I don't know if I will look through it again. But the image of that burning cross, the sparks thrown up into the black sky and knowing why it happened, will be with me as it has been, for the rest of my life.

Memory and Humility

We received quite a response to Deb Mohr's article in our Spring issue about a cross being burned in front of her UO sorority in the early 1950s while she was dating a Black man. See our Letters section on page 4. The last time I remember getting this much response was for a 1999 article by Beth Hege Piatote, MA '97, about the challenges of expanding racial and other forms of diversity at the University.

Almost all the letters we received about Mohr's article were positive, and most were from people of her era at the UO, thanking her for finally telling a story that had lingered in the background of their lives. Whether they knew of the specific instance of the cross-burning or not, they all grew up with the pre-1960s codified racism of Oregon and the United States. And Mohr's story seemed to serve as a kind of purging mechanism for them.

Racism is the original sin of the United States. The country was literally built on the genocidal slaughter and displacement of Indians and by the labor of African slaves. Exclusion—of men without property, women, minorities of all sorts, new immigrants, gay people—has been built into the nation's law and culture throughout its history. The Oregon law against interracial marriage that Deb Mohr and DeNorval Unthank ran into is just one example.

Our nation's foundational, wildly ambitious promise of equal opportunity and efforts to make that a reality are among the keys to our greatness—and the path to redemption from our original sin. But one of the underlying dynamics of our history is the struggle between the drive to make American society more inclusive and passionate resistance to those thrusts. That's why, I suspect, Mohr's and Piatote's stories triggered such a response.

Remembering the battles of that struggle is important not just as a reminder of where we come from but also to help see more clearly where we are. Some might say that dredging up the nightmares of our past is a useless exercise of self-flagellation, for those who "hate America." But repeating over and over what a great country we are, as our leaders and people who claim the mantle of "patriot" often do, doesn't do much to make us actually great. Finding a humility that acknowledges our flaws, past and present, puts us in a better position to learn, to grow, to come closer to the greatness of our professed ideals.

In 2071, will *Oregon Quarterly* (in whatever form it might be presented then) feature an article by a gay person, describing what it was like in 2011 not to be able to marry the person he loved? Or the now elderly child of Hispanic immigrants remembering the challenges of succeeding in the Oregon education system in the early twenty-first century? Or a poor person recalling the dark days of unequal

**Finance and Facilities Committee
Board of Trustees of the University of Oregon**

Resolution: Unthank Hall

Whereas, Cedar Hall, a wing of the Hamilton Residence Hall, was only temporarily named until the University could identify an appropriate and deserving individual after whom to permanently name the facility;

Whereas, Mr. DeNorval Unthank, Jr. (Architecture '51) made lasting personal and professional contributions to the University of Oregon, Eugene-Springfield Community, and State of Oregon;

Whereas, Unthank is a highly-regarded architect who designed many impactful buildings in Portland and throughout the local region, including McKenzie Hall on the UO campus;

Whereas, Unthank also served as a visiting lecturer and associate professor at the UO's School of Architecture and Allied Arts for fifteen years;

Whereas, naming the wing after Unthank will provide opportunity to tell future generations of students his story about perseverance, hard work, generosity, and overcoming acts of discrimination;

Whereas, Section 1.7.1 of the University of Oregon's Policy on the Retention and Delegation of Authority and the UO's policy on naming buildings require approval by the Board for the naming of any university building or outdoor area in recognition of individuals; and,

Whereas the Finance and Facilities Committee is authorized to recommend actions to the full Board of Trustees as seconded motions.

The Finance and Facilities Committee of the Board hereby forwards the following to the full Board as a seconded motion recommending passage:

NOW THEREFORE, the Board of Trustees of the University of Oregon hereby permanently renames Cedar Hall as **Unthank Hall** in honor of DeNorval Unthank, Jr. The Board further authorizes the President or his designee(s) to take all actions necessary and proper to execute this decision.

Moved: _____ Seconded: _____

Trustee	Yes	No
Bragdon		
Colas		
Gary		
Gonyea		
Kari		
Schill		

Dated: _____ Initials: _____



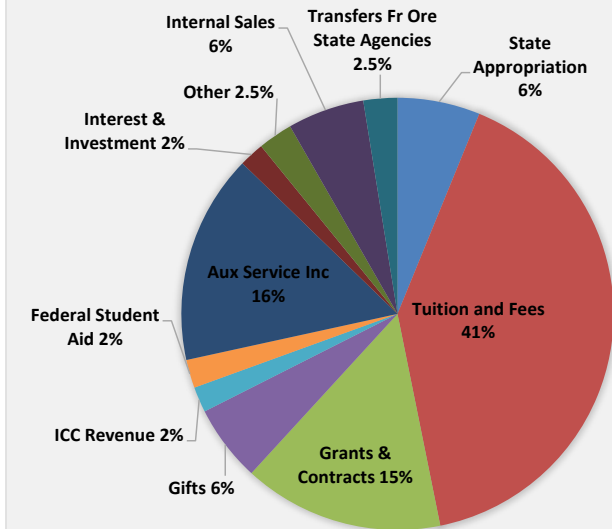
Agenda Item #2

Quarterly Finance and Treasury Reports

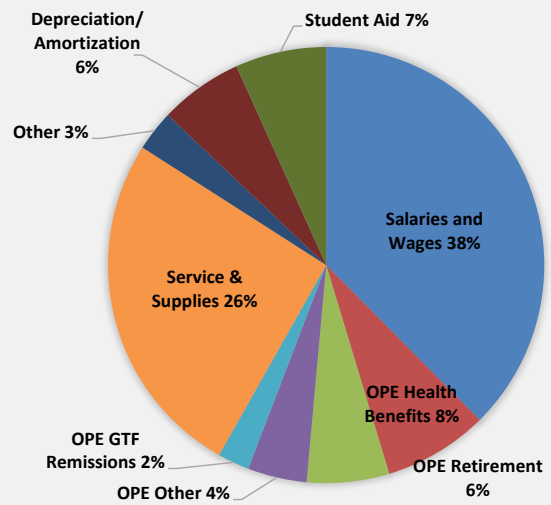


Fiscal Year 17 - All Funds - Total Dollars

FY17 Q3 REVENUE PROJECTION



FY17 Q3 EXPENSE PROJECTION



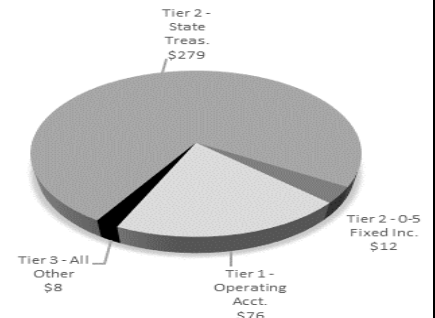
* Capital Expense not included

FY17 Q3 Treasury Operations

Key Points

- At quarter's end, \$60 million was placed with the foundation to be managed as a quasi-endowment in the tier 3 pool.
- In April, the state sold \$25.75 million worth of state-paid debt to partially fund the Chapman, Klamath, and Tykeson projects. In addition, the state refunded debt and our estimated share of the savings is \$4.4 million over the next 20 years.
- We anticipate UO's next revenue bond sale will occur mid-FY18.

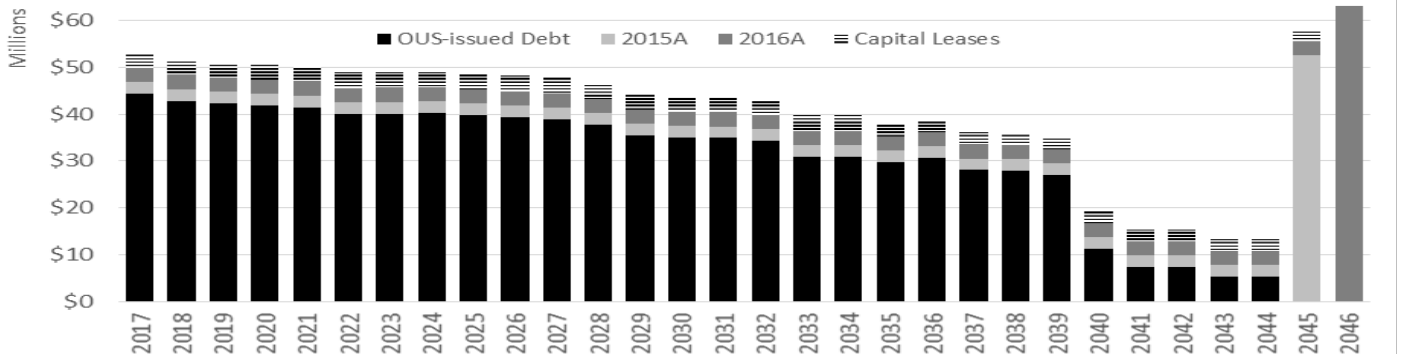
Cash & Investment Pool Allocation



In Millions, Average During Q3 FY17

Debt Activities

Debt Service

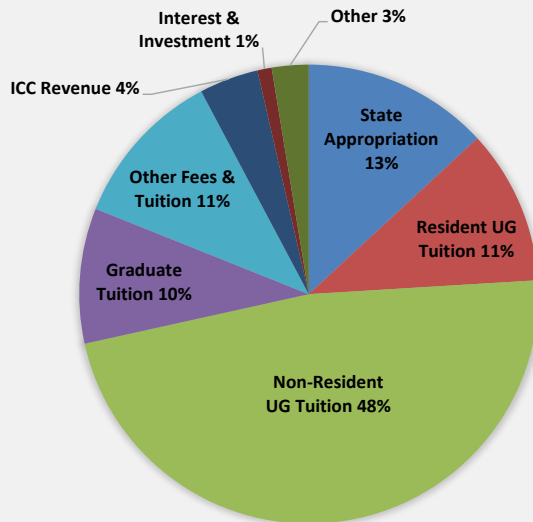


*OUS-issued Debt includes SELP but is net of SELP appropriations and BAB subsidies

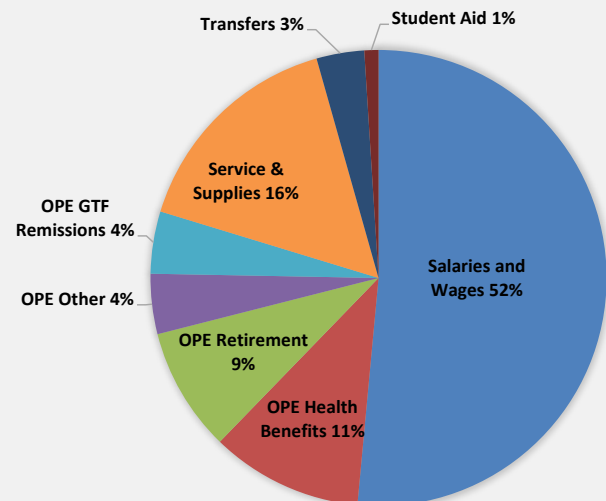


Fiscal Year 17 - Education & General Funds - Total Dollars

FY17 E&G Q3 REVENUE PROJECTION



FY17 E&G Q3 EXPENSE PROJECTION



* Capital Expense not included

Education and General Fund
Fiscal Year 17 - Q3 Year to date Actuals vs Projections

State Appropriation	ON TRACK	• Currently in line with projection.
Tuition and Fees	DOWN	• Tuition revenue was lower than Q2 estimates by 0.8% (\$3.4M). This is due to a decrease in Non-Resident student credit hours, particularly International Students.
Other Revenues	UP	• Other revenue increased by \$6.9M due to the Global Scholars Hall Settlement.
Salaries and Wages	DOWN	• Salaries are lower than the Q2 estimate by 1% (\$4M). Departments have not refilled positions as quickly as expected and have reduced stipend and overload pay.
Supplies and Services	SLIGHTLY UP	• Supplies & Services have increased by \$2M in part due to an accounting change that also affected Internal Sales Reimbursements.
Transfers	UP	• Transfers up due to Global Scholars Hall settlement and other capital projects.
Ending Fund Balance	SLIGHTLY UP	• Overall, the E&G fund is slightly up, however, \$3M of this increase is committed to new additional faculty start up packages.

FY16 Actual's Quarter 4 Report - FINAL

All Funds except Agency and Clearing

	Designated Ops									Year-End Reporting Adj.	Total
	Education and General	and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank	Total from Operations		
State Appropriation	\$ 64,831,043	\$ 1,216,024	\$ 453,200	\$ 61,800	\$ -	\$ -	\$ -	\$ -	\$ 66,562,067		
Tuition and Fees	\$ 394,747,172	\$ 6,710,825	\$ 40,232,769	\$ -	\$ (1,800)	\$ -	\$ -	\$ 3,270,375	\$ 444,959,341		
Gifts Grants & Contracts	\$ 464,372	\$ 4,149,964	\$ 1,025,372	\$ 105,194,586	\$ 61,357,226	\$ -	\$ 20,338,225	\$ -	\$ 192,529,745		
ICC Revenue	\$ 20,470,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,470,538		
Federal Student Aid	\$ -	\$ -	\$ -	\$ 23,727,696	\$ -	\$ -	\$ -	\$ -	\$ 23,727,696		
Interest and Investment	\$ 4,948,026	\$ 13,141,723	\$ 477,675	\$ 18,246	\$ 285,023	\$ 502,985	\$ 15,177,954	\$ 1,302,609	\$ 35,854,241		
Internal Sales	\$ 141,581	\$ 34,826,766	\$ 14,271,347	\$ -	\$ 5,997	\$ -	\$ -	\$ 28,285,383	\$ 77,531,075		
Sales & Services	\$ 2,406,329	\$ 10,883,738	\$ 124,986,447	\$ 1,322,532	\$ 1,850,501	\$ -	\$ 38,000	\$ -	\$ 141,487,547		
Other Revenues	\$ 1,101,711	\$ 2,579,529	\$ 17,374,992	\$ -	\$ 368,645	\$ -	\$ 61,205	\$ -	\$ 21,486,082		
Transfers From Ore State Agencies	\$ -	\$ -	\$ -	\$ 8,202,824	\$ -	\$ -	\$ -	\$ -	\$ 8,202,824		
Total Revenue	\$ 489,110,772	\$ 73,508,569	\$ 198,821,802	\$ 138,527,683	\$ 63,865,593	\$ 502,985	\$ 35,615,384	\$ 32,858,367	\$ 1,032,811,156		
Salaries and Wages	\$ 252,262,893	\$ 21,637,187	\$ 52,598,483	\$ 37,765,470	\$ 15,843,624	\$ -	\$ -	\$ 217,251	\$ 380,324,908		
OPE Health Benefits	\$ 52,619,354	\$ 4,753,903	\$ 12,139,949	\$ 7,592,552	\$ 1,461,149	\$ -	\$ -	\$ 30,024	\$ 78,596,931		
OPE Retirement	\$ 43,072,436	\$ 3,856,779	\$ 7,738,572	\$ 5,766,307	\$ 2,201,841	\$ -	\$ -	\$ 27,340	\$ 62,663,275		
OPE Other	\$ 21,115,368	\$ 1,864,587	\$ 3,828,494	\$ 1,874,379	\$ 2,492,515	\$ -	\$ -	\$ 31,879	\$ 31,207,221		
OPE GTF Remissions	\$ 21,968,391	\$ 275,254	\$ 181,339	\$ 1,553,143	\$ 221,901	\$ -	\$ -	\$ -	\$ 24,200,028		
Total Personnel Services	\$ 391,038,443	\$ 32,387,710	\$ 76,486,837	\$ 54,551,850	\$ 22,221,029	\$ -	\$ -	\$ 306,495	\$ 576,992,364		
Service & Supplies	\$ 96,276,961	\$ 20,926,058	\$ 72,952,641	\$ 23,523,029	\$ 18,079,822	\$ (373,578)	\$ 2,215,810	\$ 32,342,373	\$ 265,943,117		
Merchandise-Resale/Redistribution	\$ 1,556	\$ 14,284,786	\$ 11,805,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,091,850		
Internal Sales Reimbursements	\$ (20,392,637)	\$ (614,646)	\$ (1,232,803)	\$ (24,800)	\$ (115,383)	\$ -	\$ -	\$ -	\$ (22,380,269)		
Indirect Costs	\$ 500,149	\$ 2,782,818	\$ 5,944,129	\$ 20,470,538	\$ -	\$ 272,335	\$ -	\$ -	\$ 29,969,969		
Depreciation/Amortization Expense	\$ -	\$ 4,282,302	\$ 24,814,509	\$ -	\$ -	\$ -	\$ 28,273,068	\$ -	\$ 57,369,879		
Student Aid	\$ 3,657,165	\$ 730,626	\$ 6,827,715	\$ 35,888,220	\$ 21,218,942	\$ 284,207	\$ -	\$ -	\$ 68,606,875		
Total General Expense	\$ 80,043,195	\$ 42,391,944	\$ 121,111,699	\$ 79,856,987	\$ 39,183,381	\$ 182,964	\$ 30,488,878	\$ 32,342,373	\$ 425,601,422		
Net Transfers Out/(In)	\$ 10,910,450	\$ (2,834,841)	\$ (2,615,990)	\$ 1,793,431	\$ 4,541,890	\$ 3,179	\$ (12,707,071)	\$ 908,952	\$ -		
Total Expense	\$ 481,992,087	\$ 71,944,813	\$ 194,982,546	\$ 136,202,268	\$ 65,946,300	\$ 186,144	\$ 17,781,807	\$ 33,557,820	\$ 1,002,593,785		
Net before CapEx	\$ 7,118,684	\$ 1,563,756	\$ 3,839,256	\$ 2,325,415	\$ (2,080,708)	\$ 316,842	\$ 17,833,577	\$ (699,453)	\$ 30,217,370		
Beginning Fund Balance	\$ 66,636,308	\$ 60,037,615	\$ 287,543,239	\$ 2,605,566	\$ 18,822,233	\$ 25,787,115	\$ 510,341,484	\$ (6,780,621)	\$ 964,992,938		
Capital Expenditures	\$ (6,324,405)	\$ (401,043)	\$ (3,010,664)	\$ (2,376,646)	\$ (807,957)	\$ -	\$ (119,622,008)	\$ (2,857)	\$ (132,545,580)		
Net (from above)	\$ 7,118,684	\$ 1,563,756	\$ 3,839,256	\$ 2,325,415	\$ (2,080,708)	\$ 316,842	\$ 17,833,577	\$ (699,453)	\$ 30,217,370		
Fund Additions/Deductions*	\$ (46)	\$ 1,053,909	\$ 30,047,641	\$ -	\$ -	\$ -	\$ 99,813,906	\$ (14,347,808)	\$ 116,567,602	\$ (128,551,325)	
Ending Fund Balance	\$ 67,430,541	\$ 62,254,237	\$ 318,419,472	\$ 2,554,335	\$ 15,933,568	\$ 26,103,956	\$ 508,366,958	\$ (21,830,738)	\$ 979,232,330	\$ (128,551,325)	\$ 850,681,005
Year-End Accounting Entries										\$ (10,275,258)	\$ (10,275,258)
										\$ (138,826,583)	\$ 840,405,747
Net Capital Assets		\$ 30,101,575	\$ 285,154,991				\$ 472,531,955	\$ (26,436,831)	\$ 761,351,690		\$ 761,351,690
Other Restricted Net Assets				\$ 2,554,335	\$ 15,933,568	\$ 26,103,957	\$ 26,815,499		\$ 71,407,359	\$ (15,343,406)	\$ 56,063,953
Unrestricted Net Assets	\$ 67,430,541	\$ 32,152,662	\$ 33,264,481	\$ -	\$ -	\$ (1)	\$ 9,019,504	\$ 4,606,093	\$ 146,473,281	\$ (123,483,177)	\$ 22,990,104
Total Net Assets	\$ 67,430,541	\$ 62,254,237	\$ 318,419,472	\$ 2,554,335	\$ 15,933,568	\$ 26,103,956	\$ 508,366,958	\$ (21,830,738)	\$ 979,232,330	\$ (138,826,583)	\$ 840,405,747

* - Due to Capital Improvements and Debt Accounting entries

Column: Year-End Reporting Adjustments includes items such as Pension Liability (GASB68), OPEB (GASB45), Pollution Remediation Liability (GASB49), and SLGRP Pool Liability

FY17 Budget Projection - All Funds except Agency and Clearing

	Designated Ops				Restricted Gift					
	Education and	and Service								
	General	Center	Auxiliaries	Grant Funds	Funds	Other Funds	Plant Funds	Internal Bank	Total	
State Appropriation	\$ 67,000,000	\$ 1,216,000	\$ 440,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 68,716,000	
Tuition and Fees	\$ 410,563,428	\$ 5,285,681	\$ 40,143,253	\$ -	\$ -	\$ -	\$ -	\$ 3,161,536	\$ 459,153,898	
Gifts Grants & Contracts	\$ 350,000	\$ 3,400,000	\$ 56,000	\$ 105,400,000	\$ 62,100,000	\$ 2,000	\$ 18,700,000	\$ -	\$ 190,008,000	
ICC Revenue	\$ 20,000,000	\$ -			\$ -		\$ -	\$ -	\$ 20,000,000	
Federal Student Aid	\$ -	\$ -	\$ -	\$ 24,500,000	\$ -	\$ -	\$ -	\$ -	\$ 24,500,000	
Interest and Investment	\$ 5,110,000	\$ 14,650,000	\$ 447,000	\$ 14,000	\$ 300,000	\$ 503,000	\$ -	\$ (200,000)	\$ 20,824,000	
Internal Sales	\$ 150,000	\$ 33,800,000	\$ 14,500,000	\$ 12,482	\$ 6,000	\$ -	\$ -	\$ 31,000,000	\$ 79,468,482	
Sales & Services	\$ 2,450,000	\$ 9,500,000	\$ 127,500,000	\$ 1,350,000	\$ 1,975,000	\$ -	\$ -	\$ -	\$ 142,775,000	
Other Revenues	\$ 1,120,000	\$ 2,600,000	\$ 18,000,000	\$ -	\$ 387,000	\$ -	\$ -	\$ -	\$ 22,107,000	
Transfers From Ore State Agencies	\$ -	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -	\$ 20,000,000	\$ -	\$ 27,000,000	
Total Revenue	\$ 506,743,428	\$ 70,451,681	\$ 201,086,253	\$ 138,336,482	\$ 64,768,000	\$ 505,000	\$ 38,700,000	\$ 33,961,536	\$ 1,054,552,380	
Salaries and Wages	\$ 264,595,650	\$ 20,350,000	\$ 54,362,260	\$ 38,302,369	\$ 16,499,510	\$ -	\$ -	\$ 223,507	\$ 394,333,296	
OPE Health Benefits	\$ 55,182,575	\$ 4,650,000	\$ 12,622,412	\$ 7,896,000	\$ 1,520,000	\$ -	\$ -	\$ 30,000	\$ 81,900,987	
OPE Retirement	\$ 44,364,609	\$ 3,900,000	\$ 8,000,000	\$ 5,922,000	\$ 2,270,000	\$ -	\$ -	\$ 38,000	\$ 64,494,609	
OPE Other	\$ 21,941,627	\$ 1,820,000	\$ 3,918,410	\$ 1,900,000	\$ 2,510,000	\$ -	\$ -	\$ 18,000	\$ 32,108,037	
OPE GTF Remissions	\$ 22,739,020	\$ 280,000	\$ 194,336	\$ 1,300,000	\$ 232,000	\$ -	\$ -	\$ -	\$ 24,745,356	
Total Personnel Services	\$ 408,823,481	\$ 31,000,000	\$ 79,097,418	\$ 55,320,369	\$ 23,031,510	\$ -	\$ -	\$ 309,507	\$ 597,582,285	
Service & Supplies	\$ 98,200,000	\$ 21,554,000	\$ 74,411,694	\$ 24,229,000	\$ 17,400,000	\$ 500,000	\$ 2,500,000	\$ 33,913,000	\$ 272,707,694	
Merchandise-Resale/Redistribution	\$ 2,000	\$ 13,100,000	\$ 12,100,000	\$ 150,379	\$ 522	\$ -	\$ -	\$ -	\$ 25,352,901	
Internal Sales Reimbursements	\$ (21,000,000)	\$ (645,000)	\$ (1,230,000)	\$ (25,000)	\$ (115,000)	\$ -	\$ -	\$ -	\$ (23,015,000)	
Indirect Costs	\$ 500,000	\$ 2,100,000	\$ 6,000,000	\$ 20,000,000	\$ -	\$ 275,000	\$ -	\$ -	\$ 28,875,000	
Depreciation/Amortization Expense		\$ 4,402,000	\$ 27,987,048	\$ -	\$ -	\$ -	\$ 30,439,570	\$ -	\$ 62,828,618	
Student Aid	\$ 3,800,000	\$ 1,000,000	\$ 6,900,000	\$ 36,055,000	\$ 22,100,000	\$ 275,000	\$ -	\$ -	\$ 70,130,000	
Total General Expense	\$ 81,502,000	\$ 41,511,000	\$ 126,168,742	\$ 80,409,379	\$ 39,385,522	\$ 1,050,000	\$ 32,939,570	\$ 33,913,000	\$ 436,879,213	
Net Transfers Out(In)	\$ 8,500,000	\$ (500,000)	\$ 800,000	\$ 800,000	\$ 5,000,000	\$ -	\$ (12,500,000)	\$ (2,100,000)	\$ -	
Total Expense	\$ 498,825,481	\$ 72,011,000	\$ 206,066,160	\$ 136,529,748	\$ 67,417,032	\$ 1,050,000	\$ 20,439,570	\$ 32,122,507	\$ 1,034,461,498	
Net before CapEx	\$ 7,917,947	\$ (1,559,319)	\$ (4,979,907)	\$ 1,806,734	\$ (2,649,032)	\$ (545,000)	\$ 18,260,430	\$ 1,839,029	\$ 20,090,882	
Beginning Fund Balance	\$ 67,430,541	\$ 62,254,237	\$ 318,419,472	\$ 2,554,335	\$ 15,933,568	\$ 26,103,956	\$ 508,366,958	\$ (21,830,738)	\$ 979,232,330	
Capital Expenditures	\$ (7,200,000)	\$ (2,316,595)	\$ (200,000)	\$ (2,000,000)	\$ (1,715,000)	\$ -	\$ (89,700,000)	\$ -	\$ (103,131,595)	
Net (from above)	\$ 7,917,947	\$ (1,559,319)	\$ (4,979,907)	\$ 1,806,734	\$ (2,649,032)	\$ (545,000)	\$ 18,260,430	\$ 1,839,029	\$ 20,090,882	
Fund Additions/Deductions*	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 91,931,595	\$ -	\$ 94,431,595	
Ending Fund Balance	\$ 68,148,488	\$ 58,378,323	\$ 315,739,565	\$ 2,361,069	\$ 11,569,536	\$ 25,558,956	\$ 528,858,983	\$ (19,991,709)	\$ 990,623,212	
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

FY17 Actual's Quarter 3 Report

All Funds except Agency and Clearing

	Designated Ops									Total from Operations
	Education and General	and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank		
State Appropriation	\$ 56,041,010	\$ 912,018	\$ 339,900	\$ 46,350	0	\$ -	\$ -	\$ -	\$ -	\$ 57,339,278
Tuition and Fees	\$ 395,476,133	\$ 4,414,269	\$ 39,278,918	\$ (35)	\$ -	\$ -	\$ -	\$ 3,121,075	\$ -	\$ 442,290,360
Gifts Grants & Contracts	\$ 32,657	\$ 2,450,705	\$ 46,396	\$ 80,328,893	\$ 47,747,751	\$ -	\$ 26,074,000	\$ -	\$ -	\$ 156,680,402
ICC Revenue	\$ 16,243,756	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	\$ -	\$ 16,243,756
Federal Student Aid	\$ -	\$ -	\$ -	\$ 22,474,467	0	\$ -	\$ -	\$ -	\$ -	\$ 22,474,467
Interest and Investment	\$ 3,879,368	\$ 10,634,743	\$ 359,688	\$ 8,806	\$ 191,562	\$ 354,894	\$ 312,362	\$ 286,724	\$ -	\$ 16,028,147
Internal Sales	\$ 170,280	\$ 25,764,608	\$ 15,239,571	\$ -	\$ 7,877	\$ -	\$ -	\$ 19,995,819	\$ -	\$ 61,178,154
Sales & Services	\$ 3,150,412	\$ 8,224,614	\$ 113,276,929	\$ 465,171	\$ 904,786	\$ -	\$ -	\$ -	\$ -	\$ 126,021,912
Other Revenues	\$ 6,078,372	\$ 966,493	\$ 1,667,899	\$ -	\$ 354,163	\$ -	\$ 39,941	\$ -	\$ -	\$ 9,106,869
Transfers From Ore State Agencies	\$ 11,111	\$ -	\$ -	\$ 6,175,245	0	\$ -	\$ (2,746,407)	\$ -	\$ -	\$ 3,439,949
Total Revenue	\$ 481,083,100	\$ 53,367,450	\$ 170,209,299	\$ 109,498,897	\$ 49,206,139	\$ 354,894	\$ 23,679,897	\$ 23,403,618	\$ -	\$ 910,803,294
Salaries and Wages	\$ 188,716,870	\$ 14,450,464	\$ 41,603,887	\$ 30,576,395	\$ 11,574,351	\$ -	\$ -	\$ 165,903	\$ -	\$ 287,087,870
OPE Health Benefits	\$ 39,442,877	\$ 3,328,145	\$ 9,305,888	\$ 6,058,525	\$ 1,164,239	\$ -	\$ 0	\$ 23,240	\$ -	\$ 59,322,914
OPE Retirement	\$ 32,122,108	\$ 2,599,962	\$ 5,723,207	\$ 4,647,682	\$ 1,532,285	\$ -	\$ (0)	\$ 26,067	\$ -	\$ 46,651,311
OPE Other	\$ 14,613,648	\$ 1,231,961	\$ 3,062,759	\$ 2,122,902	\$ 14,008,292	\$ -	\$ 0	\$ 13,072	\$ -	\$ 35,052,634
OPE GTF Remissions	\$ 17,475,952	\$ 168,394	\$ 96,499	\$ 1,349,263	\$ 148,587	\$ -	\$ -	\$ -	\$ -	\$ 19,238,696
Total Personnel Services	\$ 292,371,455	\$ 21,778,925	\$ 59,792,240	\$ 44,754,768	\$ 28,427,754	\$ -	\$ 0	\$ 228,282	\$ -	\$ 447,353,424
Service & Supplies	\$ 71,137,293	\$ 14,049,521	\$ 70,489,691	\$ 15,994,719	\$ 11,144,794	\$ 26,994	\$ 4,662,660	\$ 12,560,305	\$ -	\$ 200,065,978
Merchandise-Resale/Redistribution	\$ 16	\$ 9,306,668	\$ 8,160,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,466,943
Internal Sales Reimbursements	\$ (16,099,677)	\$ (60,962)	\$ (942,001)	\$ (24,780)	\$ (55,075)	\$ -	\$ -	\$ -	\$ -	\$ (17,182,495)
Indirect Costs	\$ 243,670	\$ 1,937,089	\$ 4,579,853	\$ 16,243,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,004,367
Depreciation/Amortization Expense	\$ -	\$ 3,244,472	\$ 20,653,925	\$ -	\$ -	\$ -	\$ 21,050,617	\$ -	\$ -	\$ 44,949,014
Student Aid	\$ 3,918,216	\$ 292,537	\$ 1,507,799	\$ 33,210,779	\$ 23,471,689	\$ 84,519	\$ -	\$ -	\$ -	\$ 62,485,540
Total General Expense	\$ 59,199,519	\$ 28,769,326	\$ 104,449,526	\$ 65,424,473	\$ 34,561,408	\$ 111,514	\$ 25,713,277	\$ 12,560,305	\$ -	\$ 330,789,347
Net Transfers Out/(In)	\$ 9,323,329	\$ 2,504,320	\$ 1,985,001	\$ 162,979	\$ 3,483,526	\$ -	\$ (16,459,156)	\$ (1,000,000)	\$ -	\$ -
Total Expense	\$ 360,894,303	\$ 53,052,572	\$ 166,226,767	\$ 110,342,220	\$ 66,472,688	\$ 111,514	\$ 9,254,121	\$ 11,788,586	\$ -	\$ 778,142,771
Net before CapEx	\$ 120,188,797	\$ 314,878	\$ 3,982,533	\$ (843,323)	\$ (17,266,549)	\$ 243,381	\$ 14,425,776	\$ 11,615,032	\$ -	\$ 132,660,523
Beginning Fund Balance	\$ 67,430,541	\$ 62,254,237	\$ 318,419,472	\$ 2,554,335	\$ 15,933,568	\$ 26,103,956	\$ 508,366,958	\$ (21,830,738)	\$ -	\$ 979,232,330
Capital Expenditures	\$ (6,279,140)	\$ (119,015)	\$ (30,162)	\$ (1,083,228)	\$ (1,149,441)	\$ -	\$ (57,501,896)	\$ -	\$ -	\$ (66,162,881)
Net (from above)	\$ 120,188,797	\$ 314,878	\$ 3,982,533	\$ (843,323)	\$ (17,266,549)	\$ 243,381	\$ 14,425,776	\$ 11,615,032	\$ -	\$ 132,660,523
Fund Additions/Deductions*	\$ -	\$ 994,298	\$ 5,323,429	\$ -	\$ -	\$ -	\$ (26,417,095)	\$ 28,704,333	\$ -	\$ 8,604,964
Ending Fund Balance	\$ 181,340,198	\$ 63,444,398	\$ 327,695,271	\$ 627,784	\$ (2,482,422)	\$ 26,347,337	\$ 438,873,742	\$ 18,488,626	\$ -	\$ 1,054,334,936
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD

* - Due to Capital Improvements and Debt Accounting entries, Includes Elimination of State Paid Debt from UO Books

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

FY17 Actual's Quarter 3 Report

Education and General

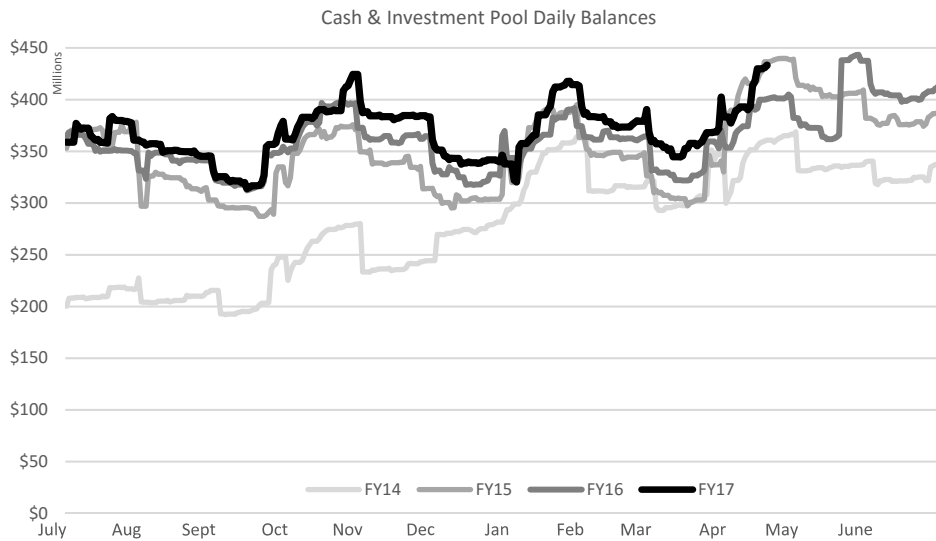
	FY17 Updated		FY17 Q3 Actual as percent of		FY17 Q3 inc/(dec) from		FY17 Q1 Projection compared to FY16		Updated Q3 Projection	
	Projection Q2	FY17 Actual Q3	projection	FY16 Actual Q3	FY16 Q3	FY16 Total Actual	Total as percent	FY17 Updated Projection Q3	compared to FY16	
State Appropriation	\$ 66,801,340	\$ 56,041,010	83.6%	\$ 54,624,154	2.6%	\$ 64,831,043	3.3%	\$ 66,801,340	3.0%	
Tuition and Fees	\$ 406,000,000	\$ 395,476,133	96.3%	\$ 389,781,099	1.5%	\$ 394,747,172	4.0%	\$ 402,623,948	2.0%	
Gifts Grants & Contracts	\$ 350,000	\$ 32,657	9.3%	\$ 340,479	-90.4%	\$ 464,372	-24.6%	\$ 350,000	-24.6%	
ICC Revenue	\$ 20,000,000	\$ 16,243,756	81.2%	\$ 15,483,539	4.9%	\$ 20,470,538	-2.3%	\$ 21,200,000	3.6%	
Federal Student Aid	\$ -	\$ -	-	\$ -	-	\$ -	-	\$ -	-	
Interest and Investment	\$ 5,110,000	\$ 3,879,368	75.9%	\$ 3,492,682	11.1%	\$ 4,948,026	3.3%	\$ 5,110,000	3.3%	
Internal Sales	\$ 150,000	\$ 170,280	113.5%	\$ 91,897	85.3%	\$ 141,581	5.9%	\$ 150,000	5.9%	
Sales & Services	\$ 3,450,000	\$ 3,150,412	128.6%	\$ 1,741,204	80.9%	\$ 2,406,329	1.8%	\$ 3,790,000	57.5%	
Other Revenues	\$ 2,000,000	\$ 6,078,372	542.7%	\$ 479,490	1167.7%	\$ 1,101,711	1.7%	\$ 8,900,000	707.8%	
Transfers From Ore State Agencies	\$ -	\$ 11,111	-	\$ -	-	\$ -	-	\$ -	-	
Total Revenue	\$ 503,861,340	\$ 481,083,100	94.9%	\$ 466,034,543	3.2%	\$ 489,110,772	3.6%	\$ 508,925,288	4.1%	
Salaries and Wages	\$ 260,169,000	\$ 188,716,870	71.3%	\$ 185,415,694	1.8%	\$ 252,262,893	4.9%	\$ 257,250,000	2.0%	
OPE Health Benefits	\$ 54,268,181	\$ 39,442,877	71.5%	\$ 38,502,506	2.4%	\$ 52,619,354	4.9%	\$ 53,800,000	2.2%	
OPE Retirement	\$ 44,364,609	\$ 32,122,108	72.4%	\$ 31,511,715	1.9%	\$ 43,072,436	3.0%	\$ 43,915,000	2.0%	
OPE Other	\$ 21,614,116	\$ 14,613,648	66.6%	\$ 14,496,891	0.8%	\$ 21,115,368	3.9%	\$ 21,300,000	0.9%	
OPE GTF Remissions	\$ 22,281,044	\$ 17,475,952	76.9%	\$ 17,570,104	-0.5%	\$ 21,968,391	3.5%	\$ 22,050,000	0.4%	
Total Personnel Services	\$ 402,696,950	\$ 292,371,455	71.5%	\$ 287,496,911	1.7%	\$ 391,038,443	4.5%	\$ 398,315,000	1.9%	
Service & Supplies	\$ 99,800,000	\$ 71,137,293	72.4%	\$ 68,020,952	4.6%	\$ 96,276,961	2.0%	\$ 101,823,452	5.8%	
Merchandise-Resale/Redistribution	\$ 2,000	\$ 16	0.8%	\$ 669	-97.6%	\$ 1,556	28.5%	\$ 2,000	28.5%	
Internal Sales Reimbursements	\$ (21,000,000)	\$ (16,099,677)	76.7%	\$ (13,839,607)	16.3%	\$ (20,392,637)	3.0%	\$ (22,850,000)	12.1%	
Indirect Costs	\$ 500,000	\$ 243,670	48.7%	\$ 394,916	-38.3%	\$ 500,149	0.0%	\$ 500,000	0.0%	
Depreciation/Amortization Expense	\$ -	\$ -	-	\$ -	-	\$ -	-	\$ -	-	
Student Aid	\$ 3,800,000	\$ 3,918,216	103.1%	\$ 3,232,678	21.2%	\$ 3,657,165	3.9%	\$ 5,000,000	36.7%	
Total General Expense	\$ 83,102,000	\$ 59,199,519	72.6%	\$ 57,809,607	2.4%	\$ 80,043,195	1.8%	\$ 84,475,452	5.5%	
Net Transfers Out(In)	\$ 10,000,000	\$ 9,323,329	109.7%	\$ 8,940,938	4.3%	\$ 10,910,450	-22.1%	\$ 16,900,000	54.9%	
	\$ -							\$ -		
Total Expense	\$ 495,798,950	\$ 360,894,303	72.3%	\$ 354,247,455	1.9%	\$ 481,992,087	3.5%	\$ 499,690,452	3.7%	
Net before CapEx	\$ 8,062,390	\$ 120,188,797	1517.9%	\$ 111,787,087	7.5%	\$ 7,118,684	11.2%	\$ 9,234,836	29.7%	
Beginning Fund Balance	\$ 67,430,541	\$ 67,430,541	100.0%	\$ 66,636,308	1.2%	\$ 66,636,308	1.2%	\$ 67,430,541	1.2%	
Capital Expenditures	\$ (7,200,000)	\$ (6,279,140)	87.2%	\$ (5,261,175)	19.3%	\$ (6,324,405)	13.8%	\$ (7,200,000)	13.8%	
Net (from above)	\$ 8,062,390	\$ 120,188,797	1517.9%	\$ 111,787,087	7.5%	\$ 7,118,684	11.2%	\$ 9,234,836	29.7%	
Fund Additions/Deductions*	\$ -	\$ -	-	\$ (46)	-100.0%	\$ (46)	-100.0%	\$ -	-100.0%	
Ending Fund Balance**	\$ 68,292,931	\$ 181,340,198	266.1%	\$ 173,162,174	4.7%	\$ 67,430,541	1.1%	\$ 69,465,377	3.0%	
Year-End Accounting Entries ***	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD		

* - Due to Capital Improvements and Debt Accounting entries

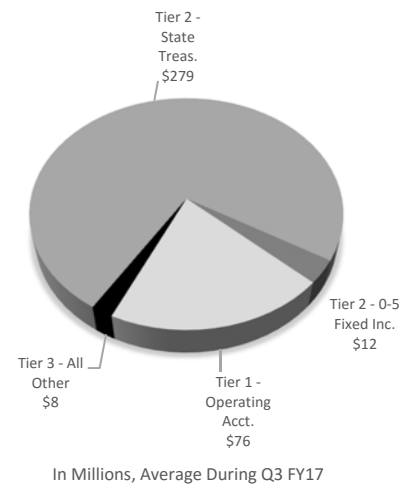
** - Overall, the E&G fund is slightly up, however, \$3M of this increase is committed to new additional faculty start up packages.

*** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

Cash & Investment Pool

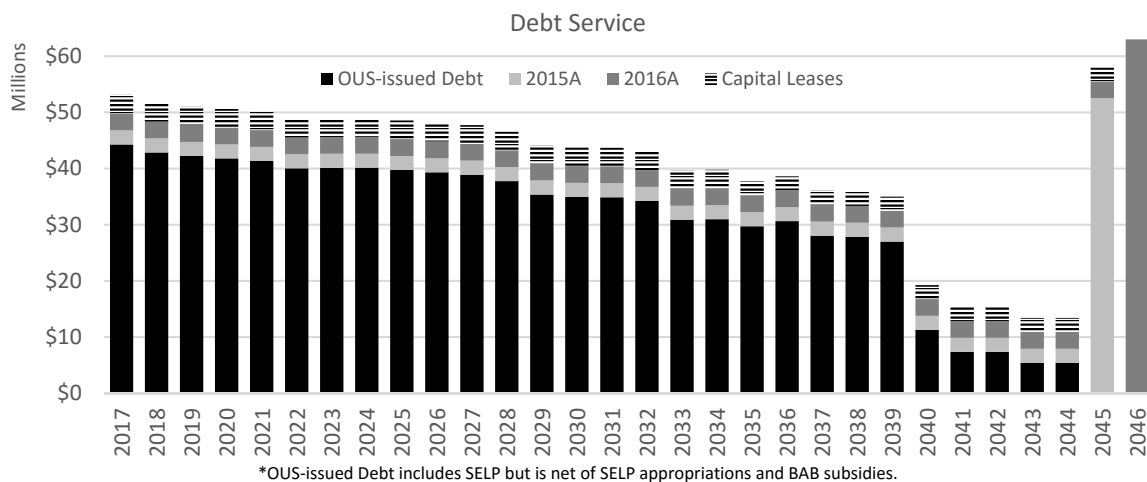


Cash & Investment Pool Allocation



- Cash and investment pool balances continued to follow seasonal trends.
- The cash and investment pool averaged \$374 million during the third quarter of FY17, which was about \$20 million larger than one year ago. \$18 million of the increase can be attributed to timing issues related to debt issuance and construction expenditures.
- At quarter's end, \$60 million was placed with the foundation to be managed as a quasi-endowment in the tier 3 pool.
- Estimated average accounting yield for Q3 FY17 was 1.08% and the FY17 year-to-date yield was 1.00%.

Debt Activities



- No new debt was incurred during the third quarter of FY17. We anticipate UO's next bond sale will occur mid-FY18.
- In April, the state sold \$25.75 million worth of state-paid debt to partially fund the Chapman, Klamath, and Tykeson projects. In addition, the state refunded debt and our estimated share of the savings is \$4.4 million over the next 20 years.
- Treasury Operations is currently holding \$40 million in unspent UO-issued bond proceeds which are expected to be spent over the next six to twelve months completing the new student housing facility and renovating Klamath and Pacific Halls.
- The current principal balance of outstanding debt is approximately \$657 million.
- 2015A/2016A bond proceeds are loaned internally for capital projects but all associated loans repay their borrowings prior to the bullet payments to ensure the internal bank will have sufficient cash to make the balloon payments due in 2045 and 2046.



Agenda Item #3

Budget Cuts and Cost Reduction Initiatives – Update

This presentation will focus on cost savings already identified (both one-time and recurring) and the current budget cuts analysis underway by President Schill and the Ad Hoc Budget Advisory Task Force. The attached slides focus on the former. In order to ensure the former is as updated and current as possible, there are no slides prepared at this time. That information will be updated as soon as the university has new guidance from the Higher Education Coordinating Commission.



Strategic Fiscal Stewardship

June 1, 2017

Finance and Facilities Committee
Board of Trustees of the University of Oregon

Initiatives to Improve E&G Finances

Cost Savings Initiatives

- Strategic Purchasing
- Power Plant / Utilities
- Property and Insurance
- Treasury Operations
- Restructuring and Process Improvement

Additional Initiatives

- Other Actions That Have Impacted E&G Funds
- Budget Cuts



Initiatives to Improve E&G Finances

Already Achieved	Cost savings have already begun to be realized; may continue as annual recurring savings
Anticipated Future	Cost savings initiatives are in progress and savings will be realized in the future

Strategic Purchasing

Achieved Anticipated

Initiative	Description	Estimated Cost Savings	Status
Fleet Copier Contract	Implemented campus-wide strategic contract for multifunctional printer-copiers	\$200K recurring	Completed FY16
Laser Printers	Implement strategic contract for laser printers	At least \$200K recurring	Planned FY18
Recruitment Advertising	Negotiated purchasing agreements & implemented strategic placement	At least \$75K recurring	Ongoing FY17
Further Strategic Purchasing	Select other commodities for strategic purchasing	TBD	TBD
Strategic Negotiations	Engaging in more proactive negotiations	\$1.2 Million / 5 years	Ongoing FY17
Duck Depot E-Procurement Portal	Launch of enterprise-wide web-based e-procurement system	TBD	In Process

Power Plant / Utilities

Achieved Anticipated

Initiative	Description	Estimated Cost Savings	Status
Improved Long Term Gas Price Hedges	Renegotiated more advantageous gas price hedges	\$400K recurring	Implemented FY16
Optimized Use of Co-Generation System	Steam production shifted based on production modeling	\$1.3M recurring	Completed FY16
Bonneville Power Administration (BPA) program	Receiving standby fee to produce power when needed	\$80K recurring	Ongoing FY17 - FY18
Steam Pipe Insulation Project	Replacing 6.2 miles of insulation in steam pipes	\$154K per year (5-8 year payback period)	FY15 – FY18

Property and Insurance

Achieved Anticipated

Initiative	Description	Estimated Cost Savings	Status
Independent Insurance Program	Shift from PURMIT	\$285K recurring	Completed FY15
United Educators Insurance Premium Credit	Participation in qualifying risk awareness activity yields a 6% premium discount	\$26K recurring	Ongoing from FY18
Property Tax Exemption	Filed for state entity tax statutes on eligible leases	\$356K recurring	Completed FY16
Foundation Purchasing Projects (1600 Millrace, White Stag)	Stabilize property payments; eliminate annual lease inflation on \$3.3M base	\$100K recurring year 1; \$200K recurring year 2, etc.	Completed FY16

Restructuring and Process Improvement

Achieved Anticipated

Initiative	Description	Estimated Cost Savings	Status
Outsource Offset Printing/Restructure Printing & Mailing	Outsource offset printing and reduce administrative costs	\$300k recurring	Completed FY17
VPFA Shared Services	Consolidate IT, HR, Finance and purchasing support	TBD	FY17
AAA/SOJC Shared Services	Consolidate IT, HR, Finance and purchasing support	\$190k recurring	FY16
Centralize Communications	Centralize communications functions; phase one: admin	TBD	Ongoing
Centralize IT	Centralize IT functions; phase one: academic	TBD	Ongoing
Electronic Workflow	Develop online workflows to eliminate paper processes	TBD	Ongoing

Treasury Operations

Achieved Anticipated

Initiative	Description	Estimated Cost Savings	Status
Refinanced Legacy Debt	Worked with State Treasury to refinance legacy debt	\$7.6M over 20 years	FY17
Implement Tiered Investment Strategy	Implement diversified investment portfolio	At least \$1M- \$2M per year/ recurring	Ongoing / Long Term

Achieved Anticipated

Other Actions That Have Impacted E & G Funds

Initiative	Description	Estimated Cost Savings	Status
East Tunnel Structural Improvement Project	Secured legislative approval for use of bond proceeds	\$220K one-time	Completed FY17
Increase Deferred Maintenance State Appropriation	Successful legislative effort with other universities	FY16: \$4 million FY17: \$4 million	FY16, FY17
Overhead Admin Rates – Auxiliary Operations, Designated Operations, etc.	Rates increased due to cost pool updates	\$450K recurring in FY18; \$900K recurring in FY19	Completed FY17

Achieved Anticipated

Budget Cuts

Initiative	Description	Estimated Cost Savings	Status
2% Admin Cut	All VPs' budgets reduced by 2%; strategic decisions	\$3.0M recurring	Completed FY16
CAS Cut	93 NTTF and OA positions affected	\$3.3M recurring	Completed FY16
Spring 2017 Budget Cuts	1% reduction; eliminate strategic investment fund; cease graduation incentive grants & interest distribution	\$4.5M recurring	Ongoing FY17
Further Budget Cuts	To close FY18 funding gap	\$4.3M recurring	TBD

Cost Savings Summary

Initiative	One Time	Recurring
Strategic Purchasing	\$1.2M	\$475K
Power Plant / Utilities	n/a	\$1.8M
Property and Insurance	n/a	\$867K
Restructuring and Process Improvement	n/a	\$490K
Treasury Operations	\$7.6M	\$1M - \$2M
Cost Savings Total	\$8.8M	\$4.6M-\$5.6M

Cost Savings Summary

Initiatives	One Time	Recurring
Already Achieved	\$8.8M	\$3.2M
Anticipated Future	n/a	\$1.4M
Total	\$8.8M	\$4.6M-\$5.6M

Initiatives to Improve E&G Finances Summary

Initiative	One Time	Recurring
Strategic Purchasing	\$1.2M	\$475K
Power Plant and Infrastructure	n/a	\$1.8M
Property and Insurance	n/a	\$851K
Restructuring and Process Improvement	n/a	\$490K
Treasury Operations	\$7.6M	\$1M - \$2M
Cost Savings Total	\$8.8M	\$4.6M-\$5.6M
Other Actions That Impact E&G	\$8.2M	\$450k
Budget Cuts	n/a	\$15.1M
Other Initiatives Total	\$8.2M	\$15.5M
Overall Total	\$17.0M	\$20.1M



Agenda Item #4

FY18 Budget Authorization

The Board of Trustees has the responsibility of approving a budget and related expenditure authorizations for each fiscal year. The next fiscal year (FY) for the University begins on July 1, 2017.

There are certain unknown factors that will impact a final budget proposal. These include items such as the final determination of state appropriation, approval of legislatively-authorized bonds for capital projects, FY16 PEBB rates, and certain collective bargaining. It is highly unlikely that all of these items will be settled prior to June 30.

As a result, the University seeks approval from the Board for temporary approval of expenditure authorizations for FY18 at levels equal to FY17 at this June meeting with an understanding that a final FY18 budget will be presented to the Board at its September meeting after more complete information is available.

**Finance and Facilities Committee
Board of Trustees of the University of Oregon**

Resolution: Temporary FY2018 Budget and Expenditure Authorizations

Whereas, ORS 352.102(1) provides that, except as set forth within ORS 352.102, the Board of Trustees may authorize, establish, collect, manage, use in any manner and expend all revenue derived from tuition and mandatory enrollment fees;

Whereas, ORS 352.107(1)(a) provides that the Board of Trustees may acquire, receive, hold, keep, pledge, control, convey, manage, use, lend, expend and invest all moneys, appropriations, gifts, bequests, stock and revenue from any source;

Whereas, ORS 352.107(1)(i) provides that the Board of Trustees may, subject to limitations set forth in that section, spend all available moneys without appropriation or expenditure limitation approval from the Legislative Assembly;

Whereas, ORS 352.107(2) requires, and the Board of Trustees finds, that the budget of the University of Oregon be prepared in accordance with generally accepted accounting principles;

Whereas, 352.107(1)(c) provides that the Board of Trustees may perform any other acts that in the judgment of the Board of Trustees are required, necessary or appropriate to accomplish the rights and responsibilities granted to the Board and the University by law;

Whereas, the Board of Trustees wishes to approve a budget and related expenditure authorizations for fiscal year 2018 prior to July 1, 2017;

Whereas, the Board of Trustees cannot approve a final fiscal year 2018 budget and expenditure authorization until more information is available regarding FY18 revenue and expenses (most notably the state operating and capital appropriations); and,

Whereas, the Policy on Committees authorizes the Finance and Facilities Committee to refer matters to the full Board of Trustees as a seconded motion.

NOW THEREFORE, the Finance and Facilities Committee of the Board of Trustees of the University of Oregon refers the following actions to the Board as a second motion, recommending adoption:

1. A temporary operating budget equivalent to FY2017 (in the sum of \$966,104,000) is temporarily adopted for FY2018. During fiscal year 2018, the Treasurer of the University may expend or authorize the expenditure of this sum plus three percent, subject to applicable law. In the event that such expenditure authority is insufficient, the Treasurer may seek additional expenditure authority from the Executive and Audit Committee of the Board of Trustees.
2. A temporary capital budget equivalent to fiscal year 2017 (in the sum of \$83,700,000) is temporarily adopted for fiscal year 2018. During fiscal year 2018, the Treasurer of the University may expend or authorize the expenditure of this sum plus three percent, subject

to applicable law. In the event that such expenditure authority is insufficient, the Treasurer may seek additional expenditure authority from the Executive and Audit Committee of the Board of Trustees.

3. At its next regularly scheduled meeting (September 2017), the Board of Trustees will review and adopt permanent operating and capital budgets for FY18.
4. The Treasurer may provide for the further delegation of the authority set forth in paragraphs 1 and 2.

Moved: _____

Seconded: _____

Trustee	Yes	No
Bragdon		
Colas		
Gary		
Gonyea III		
Kari		
Schill		

Date: _____

Recorded: _____